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FINANCIAL TIMES

No. 27,721 Wednesday November 22 1978

FLAKE & NODULAR IRON CASTINGS. MEEHANITE. The International Meehanite Metal Co. Ltd.

NEWS SUMMARY

GENERAL

Bessell 'tried to foil Thorpe'

Former Liberal MP Peter Bessell told a court yesterday that he carried out an elaborate charade to try to stop Mr. Jeremy Thorpe's alleged plot to murder Mr. Norman Scott.

The plan was to convince Mr. Thorpe that Mr. Scott had been killed in America but it was impossible to kill him there, he told the second day of the committal hearing in Minehead, Somerset. He had staged the ruse with financier David Holmes.

The prosecution alleged that Mr. Thorpe plotted the death because he feared that a previous homosexual affair with Mr. Scott would damage his political career.

Those accused of conspiracy with Mr. Thorpe are Mr. Holmes, Mr. George Deakin, and Mr. John Le Mesurier, two Welsh businessmen. The case continues.

Pit deaths probe

The pit accident which killed seven miners and injured 17 at Bentley colliery, south Yorkshire, will be fully investigated, the Energy Under-Secretary told the Commons. One MP said meeting productivity targets may have played a part in it. Page 12

Israel agrees

Israel is ready to sign a peace treaty with Egypt, but only on the basis of the draft drawn up in Washington at the end of last month, it was announced in Tel Aviv. Cairo is recalling its head of delegation in the U.S. for consultation. Back Page

Road tax to go

The £50 road fund licence is to be phased out by 1983 and the price of petrol gradually increased to make up for the loss of revenue. Back, Pages 10 and 12

Jails threatened

Britain's jails have been brought "close to the brink of a real catastrophe" by the breakdown of prison service industrial relations, Home Secretary Merlyn Rees told a conference of the Boards of Visitors.

Bomb kills 20

At least 20 Syrian troops were killed when a bomb blew up a bus carrying members of the Arab League peace force in Lebanon, a Rightwing Falangist Party broadcast reported.

Mrs. Gandhi guilty

Mrs. Indira Gandhi, former Indian Prime Minister, was found guilty of breach of privilege and contempt of parliament for blocking an official inquiry into a car company owned by her son, Sanjay. Page 6

Arms for China

Britain will consider selling arms to China on a case-by-case basis only and did not intend to become the supplier of nuclear weapons, the assembly of seven-nation Western European Union was told. Page 5, Editorial comment Page 18

Murder charge

A Spanish waiter has been charged with murder after British tourist Marion Docherty, of Glasgow, was found battered to death on Tuesday in Majorca.

EEC elections

President Giscard d'Estaing said that France would not yet consider any increase in the powers of the European Parliament, due to be directly elected next June. Page 3

Briefly . . .

Algerian President Boumedienne is in a coma and said to be very seriously ill. U.S. military doctors are treating him.

Japanese air hostesses grounded more than 100 flights in a dispute over scantily clad passengers in their sleeper service Jumbo jets.

South African Ministers will no longer be able to serve as directors of newspaper groups. Page 6

CHIEF PRICE CHANGES YESTERDAY

(Prices in pence unless otherwise indicated)

RISES	FALLS
Excheq. 10pc '83 140 + 4	Robertson Foods 140 + 4
Excheq. 12pc '83-84 122 + 3	Rockware 122 + 3
Ascid. Dairies 178 + 6	Roper 178 + 6
Babcock and Wilcox 150 + 5	Sotheby PB 150 + 5
Berisford (S. and W.) 158 + 5	Tate and Lyle 158 + 5
Boots 200 + 5	Tube Inv. 200 + 5
Cashel (S.) 27 + 3	Vada Potts 27 + 3
Canadaw 24 + 3	Woodhead (J.) 24 + 3
CEC 218 + 5	Kuala Lumpur 218 + 5
HK and Shanghai 247 + 10	De Beers Dfd. 247 + 10
JCEG 171 + 3	Flanders 171 + 3
Ladbroke 161 + 3	Venterspost 161 + 3
Met Electric 207 + 5	
Metal Box 312 + 14	
Mettoy 70 + 3	
Mount Charlotte 31 + 2	
Norton and Wright 163 + 10	
Racal Elec. 359 + 7	

EEC may be ready to approve £85m shipyard aid fund

BY GILES MERRITT: BRUSSELS, November 21

The long-delayed approval by the EEC Commission of the Government's £85m direct aid fund for British Shipbuilders is expected to be granted shortly.

But EEC permission for the subsidies that will enable British Shipbuilders to begin work on contracts worth an estimated £160m is likely to be given only on condition that a set of stringent restructuring measures is accepted and put into effect immediately.

It is understood that a letter giving the EEC Commission's consent to use of the special intervention fund for British Shipbuilders is to be sent within a week, following a formal decision by the 13-man Commission.

Although it had originally been expected that Brussels would permit the latest phase of the Government's direct aid to shipbuilding back in August, negotiations over the restructuring conditions being imposed has delayed agreement until now.

EEC Commission's forthright decision to allow use of the £85m fund is, in effect, no more than a temporary waiver of its rules governing State aid, for the permission expires at the end of this year. Further subsidies during 1979, it is indicated here, will only be permitted after Britain's completion of a major restructuring plan for the shipbuilding industry and its acceptance by the Brussels Commission.

Details of the interim conditions that Brussels has demanded

Metal Box to raise £35.9m for UK and foreign growth

BY HAZEL DUFFY, INDUSTRIAL CORRESPONDENT

METAL BOX announced yesterday that it is raising £35.9m on the stock market to finance expansion plans at home and overseas.

A major part of the proceeds of the rights issue will go toward installing extra capacity in the UK for production of two-piece cans where Metal Box aims to hold on to its market lead in the face of increasing competition.

The terms of the new issue are one for four. The price will be 250p against a closing price yesterday of 312p. The Treasury has given consent for the company to increase its final dividend by 20 per cent.

Sir Alex Page, the chairman of Metal Box, said that it had not yet decided where the four new production lines for two-piece cans would be built. It is unlikely that they will result in new jobs, as they will probably supplement existing lines producing the traditional three-piece cans.

Metal Box's decision to increase its capacity in two-piece

German steelmen vote to strike

BY GUY HAWTIN FRANKFURT, Nov. 21

WEST GERMAN steelworkers voted overwhelmingly today for strike action in support of demands for a 5 per cent pay increase and a 35-hour working week.

Their action followed deadlock in negotiations with employers over next year's wages and conditions.

Officials of the I.G. Metall metalworkers' trade union announced that just under 87 per cent of its 200,000 members in the industry had voted for strike action. The union's membership is spread throughout plants in North Rhine-Westphalia, Saarland and Bremen.

The key question separating employers and unions is not the 5 per cent increase—which is widely regarded as being rela-

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Sterling support package to lapse

BY PETER RIDDELL

THE TREASURY announced the last rites yesterday on the financial support package arranged by Britain during the sterling crisis of late 1976. The £340m standby credit from the International Monetary Fund and the £30m Basic central bank facility will lapse early next year.

That was announced last night in a Parliamentary written answer and is largely a formality since no drawings have been made on the IMF loan for more than a year and the Basic facility has never been used.

The end of the IMF Standby means that the terms and conditions, agreed in December 1976 and reviewed last May, will also lapse.

That, however, will have little practical significance, since the fund's guidelines have effectively been superseded by the government's targets, notably for the growth of the money supply.

The confirmation that the IMF credit and the Basic facility will lapse on the due dates, in January and February respectively, symbolically closes a chapter on Britain's attempt to restore its external financial position, since the loans contributed to the improvement in confidence in sterling.

The UK drew roughly half of the original £340m IMF loan and has started to repay part of that and other loans before the due dates. After about \$20m of repayments, the UK still has to repay the fund \$244m by the early 1980s.

The £30m Basic facility was arranged to safeguard Britain's reserves against any further large-scale withdrawal of the sterling balances of official holders, which contributed significantly to sterling's difficulties during 1976.

However, that proved unnecessary, because of the general revival of external confidence in the UK and because the official sterling holdings had largely been reduced to the level of working balances.

Thus the balances have remained about their level at the end of 1976, after adjusting for the issue of foreign currency bonds to official holders.

Moreover, the facility could in general only be used if the official reserves were below \$6,750m, but that level was passed within weeks of the Basic agreement and the reserves are now more than twice that figure.

VACANCIES AT HIGHEST LEVEL FOR FOUR YEARS

Number out of work falls again

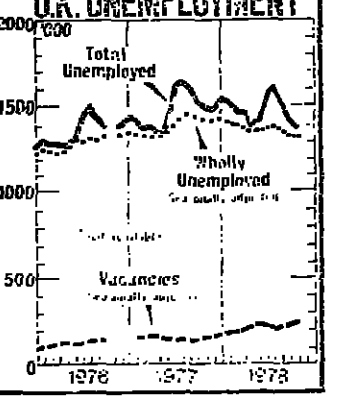
BY PETER RIDDELL, ECONOMICS CORRESPONDENT

THE NUMBER of adults out of work in the UK has fallen sharply for the third month running, while notified vacancies have risen to the highest level since November, 1974.

The latest Department of Employment figures, published yesterday, provide further evidence of a marked upturn in labour market activity in the past few months in response to the pick-up in the growth of output earlier this year.

Adult unemployment fell by 20,700 to 1,340m, seasonally adjusted, in the month to mid-November. That is equivalent to 5.8 per cent of the work force.

The total has fallen by 53,200 in the past three months and by 94,000 since the post-war peak of September, 1977.



Evidence

Vacancies notified to the department, often regarded as the best indicator of the underlying labour market trend, rose by 2,900 to 231,200 and have increased by 45 per cent during the past year.

Similar evidence of growing activity is provided by the increase in the number of people leaving the unemployment registers, and the rising flow to the vacancies list.

Mr. Albert Booth, the Employment Secretary, said yesterday that "against all the dire forecasts, Government policies to fight unemployment are working."

Mr. David Baskin, general secretary of the General and Municipal Workers' Union, welcomed the figures, but gave a warning that the industrial revival showed signs of faltering. "It has to be faced that the long-term employment prospects look no brighter."

Smaller

The general expectation, inside and outside Whitehall, is that unemployment should continue to fall over the next few months.

That would represent a delayed response to the strong economic recovery; indeed, the extent of the improvement in the labour market suggests that output might have been slightly more buoyant than the official figures so far indicate.

Lowest

An encouraging feature of the latest figures is the further sharp fall in the number of school leavers out of work, down to 25,000 in the last month, to 57,000, that is 16,500 less than in November 1977 and means that 92.1 per cent of those who left school in the past academic year have found jobs or training places.

After including school leavers, the unadjusted total for unemployment has fallen over the past month by nearly 37,500 to 1,380m. That is the lowest figure for six months and is equivalent to 5.8 per cent of the work force.

The Government's job support and training measures are keeping about 180,000 people off the unemployment register, a rise of about 8,000 over the past month.

Regional map, Page 7

British built by TEREX GM the best on earth

and service by BLACKWOOD HODGE the best on earth

The AEW was the third largest American company in terms of turnover with annual sales last year amounting to \$160 million. In 1960, 1961 and 1962, the company was ranked the Financial Times as the world's largest contractor. It has also been the subject of the contract of the 65-year-old Director-general, who is a non-resident.

Members of the organization are those of the Government, the public and private companies, the Ministry of Health and Buildings as well as the Secretary of State in the Ministry of Agriculture.

BY ROBERT GRAHAM

The Government is seeking to persuade the trades unions to accept a 12.5 per cent voluntary wage ceiling for the coming year. However, the first formal meeting to discuss the pact held by the Government with trades union leaders last Wednesday showed the two sides much farther apart than was suspected. Reports

The meeting further highlighted the difficulties of the Government strategy of bypassing the political parties in

Both these parties want to use the wage pact as a means of obtaining political concessions. The employers as represented by their federation SEOE identify closely with the Government position, except on certain aspects of credit policy.

Thus it now seems that Sr. Abel Martorell will make one further attempt to get an agreement, perhaps lasting only until the spring — or alternatively that he will fix the 12.5 per cent ceiling and carry it out in the public sector, leaving the employers to do as best they can on their own.

MADRID, Nov. 21.

BY DAVID CURRY IN PARIS

FRENCH INDUSTRY is in revolt against being the milch-cow of the Gaullist welfare state. With both the social security and unemployment benefit systems sinking into severe deficit, industry is claiming that it cannot be squeezed for higher contributions.

The top level of benefit, the Allocations, Specials d'Alteine, (ASA), is the real three-star system. This permits workers fired "for economic reasons" — that is, nothing to do with their competence or qualifications but because the company simply does not possess the means to keep them on the books — to receive 90 per cent of former salary. As with the previous system, a part of this is made up of public aid.

'From 1974-78 unemployment has doubled but benefits have quadrupled in total cost, as has the proportion paid by industry towards the social security system. It is now so burdensome that it discourages recruitment.'

This income is taxed, but only the part contributed by UNEDIC, not the part made up of public aid. Ninety per cent of salary with a FFr. 500 allowance is worth more than a full wage fully taxed — which has led industry to complain that the ASA is an incitement to unemployment.

In addition after a year on ASA the worker can sign on for a year of professional training and continue to collect 90 per cent for a second year, a facility which industry tends to describe as a highly expensive form of leisure activity for the unemployed.

After the year — or two years — on ASA the benefit falls right back to the level of public aid, except for older workers who are cushioned more generously. There are 180,000 people drawing ASA.

The cost of the three basic systems outlined above is FFr 16-16bn, although this is not the final cost. Next year the cost is likely to be much higher. The public aid will cost around the same FFr 5bn. But the "1958"

system will demand some FFr 5bn rather than FFr 4bn, the facilities for early retirement or redundancy at 60 will shoot up in cost from FFr 2.5bn to FFr 4.1bn and ASA will cost FFr 5.9bn rather than FFr 3.8bn.

Both sides in the negotiations agree, at least in principle, that it is desirable to trim the generosity of ASA to improve benefits at the lower end of the scale. But they cannot agree how to do it, nor how to control the increasing cost of the system as a whole.

The Patronat says that the State must make a bigger effort. From 1974-78, it says, unemployment has doubled but benefits have quadrupled in total cost. It has the proportion paid by industry towards the system. It is now so burdensome that it discourages recruitment, claims the Patronat.

Already, continues the organisation drawing its favourite European comparisons, the wage-earner contributes less to unemployment charges in France than anywhere else: against the 30 per cent in France, it is 35 per cent in the UK, 40 per cent in Belgium and 50 per cent in West Germany and Holland.

change so that in successive quarters of the first year out of work the payments would be 60, 80, 80, 70, then 60 per cent of former salary, a "floor" price being established at 90 per cent of the national minimum industrial wage—which would mean about FFf 1,735 at the moment. This would save FFf 300m,

Patronat says, and it would be ready to use it to beef up the middle level of benefits to straight 42 per cent for 12 months, extended by six months for the over 50s. If the state could step up its contribution would take the payment to per cent. The first improvement would cost around £700m and the second, with higher state contribution,

The main running on the union side has come from the loosely-organized, Socialist-tinted CPDT. It has proposed changing the ASA system on the basis of 70-70-35-90 per cent, but exclusive of public aid. It also wants a straight 45 per cent for the middle level of need, exclusive of public aid. A post-CGT congress meeting

been set for early December and the Patronat draws some comfort from the fact that the principle of reforming the ASA is gaining ground and from the unspoken observation that the divisions are unlikely to put together a common front in their present mood of bickering. Moreover, it knows full well that looming up is the whole

tion of the social security
flict, which will demand prob-
ly exhaustive tripartite discus-
sions. By comparison with the
cial security battle, the
MEDIC affair is a skirmish.
t industry reckons, it is a
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a halt is going to be called
the mounting costs which
romise its competitiveness.

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BRUSSELS, Nov. 21.

BELGIUM'S capital city has become an international centre for trafficking in rare and endangered animals, with Government authorities claiming to be hindered by a lack of effective laws and humane societies up in arms over the flourishing business.

Officials say that dealers have profited from animal laws weaker than in many other countries which make Belgium a major shipment point every year for thousands of monkeys from Africa, Thailand and Laos.

birds threatened with extinction and even such large animals as lions, tigers and crocodiles.

M. Pierre Boogaerts, administrative director of Brussels Society against Cruelty to Animals, said: "People try to teach other with the animals they have—lynxes, pumas and so forth—just to show their

originality." Some of the animals transported to Brussels are sent on to the eight other member nations of the EEC which often have only perfunctory customs inspections on their common borders. AF

BY PAUL EETTS

THE elegantly-decaying Antico Caffè Greco in Rome's Via Condottieri—a street perhaps a trifle more opulent than London's

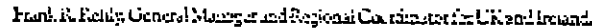
time more popular than London's Bond Street and once patronized by Keats, Byron, Goethe and Gogol—has lost another of its esteemed regulars, with the death late last night of Sig. Giorgio de Chirico, Italy's most celebrated contemporary painter.

Sig. de Churico, who had lately been suffering from heart trouble, died shortly after reaching the age of 90. He created what became known as the school of metaphysical painting and after Picasso, Cagall, Miró and

ROME, Nov. 21.
and Miro was one of the most
frequently-quoted contemporary
masters.
His death will doubtlessly

cause a certain degree of havoc in the art world, since in recent years he upset the art market by rejecting some works carrying his signature and recognising others which were unsigned. To complicate matters, he

apparently also recognised alleged forgeries on the ground that he liked them in much the same way as Italian Renaissance masters signed works by their pupils which they considered worthy of their own brush.



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Fund dispute referred to EEC summit

By Guy de Jonquieres

BRUSSELS, Nov. 21.

LEADERS of the nine Common Market Governments will be called on at their summit meeting next month to disentangle a politically sensitive dispute over moves by the European Parliament to increase the value of EEC Regional Fund grants by more than 60 per cent next year.

A lengthy meeting of EEC budget Ministers broke up in considerable confusion early this morning after Britain and Italy jointly blocked attempts by the German chairmanship and the French delegation to muster a majority in favour of an outright rejection of the proposed increase.

The controversy touches both on issues of EEC constitutional prerogative and on the broader debate arising from British, Italian and Irish demands for a substantially increased transfer of economic resources in parallel with the adoption of the planned European Monetary System (EMS).

Last month, the European Parliament amended the draft 1979 EEC budget to increase next year's Regional Fund commitments by 380m European units of account (about £260m) to 1bn units of account (EUO). The fund grants are distributed according to a rigid quota system, the proposed rise would mean an extra £70m for the UK and £100m for Italy.

The German chairmanship of the Budget Council wanted the proposal to be rejected on the grounds that it was unconstitutional. It argued that if the Ministers approved an increase they would be undoing a decision by EEC Heads of Government last December to fix next

Giscard confirms European stance

By Robert Mauthner

PARIS, Nov. 21.

PRESIDENT Giscard d'Estaing today confirmed that the French Government was opposed to an extension of the European Parliament's powers in the foreseeable future and that France was firmly committed to a common federal organisation of Europe.

In reply to questions at a news conference, the President defined "confederal" as a system in which no state would be able to impose its will on another. At present, he said, no country in Europe was prepared to accept a federal system, under which it would have to accept decisions which might be contrary to its own national interests. A federal Europe, he went on, would also be subject to excessive influence from the U.S.

Though President Giscard has for all intents and purposes, espoused the traditional Gaullist view of Europe, he has come under increasing pressure from the Gaullist Party to ask the European Council to make a solemn declaration that a directly-elected European Parliament's powers will not be extended.

The Gaullists maintain that while the French Government has made its position clear on the subject, the public declarations of other European leaders, including West German Chancellor Helmut Schmidt, showed that many of France's partners had much more ambitious ideas about the European Parliament's future.

M. Giscard d'Estaing today went out of his way to demonstrate that it did not matter what people said. The powers of the European Parliament, he said, were clearly defined in the Treaty of Rome, he said, and that treaty could be renegotiated only by the unanimous decision of the member states. Each country, therefore, had a veto.

To rub the point home, President Giscard also stressed that a renegotiation of the Treaty of Rome would require a revision of the French constitution on the basis of identical texts adopted by both Houses of Parliament.

These would then have to be submitted to a referendum. Though he did not say so in so many words, the President was clearly telling the Gaullists that the legal guarantees against an extension of the European Parliament's powers were already water-tight. In the view of the President, it would be entirely superfluous to ask the European Council to make an additional declaration, particularly since this would cause unnecessary friction between France and some of its partners.

The President also rejected a suggestion by a journalist that France's economy was not strong enough to allow it to join the proposed European Monetary System (EMS) and that it might be forced to leave the system, as it was forced to leave earlier systems in January 1974 and March 1976.

M. Giscard d'Estaing pointed out that the EMS was very different from the old "snake" because it provided for action on the part of countries with strong currencies as well as those with weak ones. In addition, France currently pursued economic policies which would put the country in a position to withstand pressures on its currency.

In this context, the President expressed renewed confidence in M. Raymond Barre, his Prime Minister and architect of France's economic policies, whom he described as "one of the best Prime Ministers France had had for a long time."

Lynch meets Giscard today

By David White

PARIS, Nov. 21.

MR. JACK LYNCH, the Irish Prime Minister, will discuss terms for joining the proposed European Monetary System (EMS) with President Giscard d'Estaing here tomorrow, two days before Mr. James Callaghan comes to visit forward Britain's reservations about the scheme.

The Irish leader is due to continue talks on the EMS in London and Bonn next week. His visit to Paris follows recent discussions in Dublin between M. René Monory, French Economy Minister, and his Irish counterpart, Mr. George Colley, the Finance Minister.

Mr. Lynch was due to arrive in Paris this evening and to have lunch with the French head of state before returning to Dublin tomorrow.

Steel plant shut-down

By David Curry

PARIS, Nov. 21.

THE SOLMER steel-making company, which has some of the most modern installations in Europe, is laying off almost its entire workforce in retaliation against a series of strikes which has badly disrupted production over the past two weeks.

From today the plant, which is working at some 80 per cent of capacity, will be shut down and 6,300 of the 7,100 workforce will be sent home for an indefinite period.

Solmer, situated on the Mediterranean coast at Fos-sur-Mer just west of Marseille, is owned jointly by France's two big steel groups—Usinor and Seflor. These companies, in the throes of a large-scale reorganisation to overcome their oppressive indebtedness, are operating at less than two-thirds of capacity. Solmer itself is believed to have lost some 22,000 tonnes of output since the strikes started out of a monthly production of some 350,000 tonnes.

Details of Madrid coup bid revealed

By Robert Graham

MADRID, Nov. 21.

THE SPANISH armed forces today released a laconic communiqué giving the first official version of the obscure events surrounding the arrest last week of two para-military police officers who were allegedly masterminding a scheme to seize the Cabinet, and hold it the reason for the formation of a Government of national reconciliation.

The communiqué, issued in the name of General Ignacio Araya Arce, the armed forces chief of staff, said that five officers met in a Madrid cafe, the Galaxy, on November 11. He said they discussed the possibility of a "coup d'état" and mentioned November 17 as the most opportune date.

Present at the meeting were a colonel in the Guardia Civil, a major and two captains in the Police Armada and a major of an infantry unit. The meeting was reported by military intelligence direct to the Prime Minister, Sr. Adolfo Suárez, in the absence from Madrid at the time of the Defence Minister, General Gutiérrez Mellado. As a result Sr. Suárez called a special meeting in the evening of November 18 attended by the chiefs of the security forces (the Guardia Civil and Police Armada), representatives of the Defence Ministry and of the joint chiefs of staff.

At this meeting it was decided to instruct the commander of the First Military Region, which includes Madrid, to carry out preventive measures. As a result of statements obtained from those allegedly involved in the scheme, Colonel Tejero (of the Guardia Civil) and Captain Ynestraza (of the Police Armada) were detained. The communiqué said, "The law was now in the hands of military legal authorities."

This communiqué comes almost five days after the two arrests are believed to have been made and will do little to clarify whether these two men acted alone or did they enjoy wider support?

The communiqué does not amplify Press reports that they intended to seize the Cabinet on the Friday, November 17, the day of its weekly meeting.

The extra security arrangements in force since Friday round the Prime Minister's official residence, the Moncloa Palace, were relaxed yesterday.

The low-key tone of the statement suggests that the armed forces are determined to play the matter down and it is significant that no member of the armed forces, as opposed to the para-military, is directly implicated other than in the initial café meeting. This is in line with the attitude of top Government officials who continue to maintain a cool attitude to the affair.

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U.S. dollar action 'has not solved main problems'

By Guy Hawtin

FRANKFURT, Nov. 21.

THE U.S. measures to stabilise the dollar were described as giving the currency "breathing space" by one of West Germany's leading industrialists today. Professor Herbert Gruenewald, chairman of Bayer, one of the country's three largest chemicals concerns, said that the U.S. action had not solved the dollar's problems.

John Wicks adds from Zurich: The Swiss economy has been relieved substantially by the relative improvement in the exchange rate, even though foreign-currency conditions remain unsatisfactory, according to the latest report of the Swiss National Bank.

The exaggerated ascent of the Swiss franc, especially against the dollar and the mark as the two currencies of most importance for Switzerland, has not only been brought to a stop but partially reversed, the Bank points out.

The weakening of the Swiss currency is also attributed to the change in Switzerland's monetary policy at the start of last month.

The Deutsche Mark, he said, appreciated against the dollar by 19.5 per cent in 10 months. The logical result was that German exports should have fallen while imports increased, but current foreign trade figures showed that this was not the case.

Prof. Gruenewald, whose corporation is heavily dependent on exports, said that the condition of the dollar made it very difficult to forecast sales or profit performance.

Echoing the feelings of many German industrialists, he said: "If the decline in the value of the dollar had more than offset all of your rationalisation measures, you would probably feel a bit depressed too."

Prof. Gruenewald said: "The latest measures to support the dollar with an anti-inflation programme, energy restrictions, government budgetary cuts and an increase in interest rates, have given the dollar a breathing space. However, they have not solved the dollar's problems."

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Corporate profits increase slightly

By Jack Martin
WASHINGTON, Nov. 21.
CORPORATE PROFITS rose only slightly in the third quarter of the year, compared with the previous three months, the Commerce Department reported today.
This principally reflects the drop in economic activity in the third quarter after the sharp expansion in the spring. In fact the 33rd gain in profits would have been \$20n million if it had not been for the cuts in property taxes in California, which took effect in July following the passage of the "Proposition 13" referendum.
The Commerce Department also revised its earlier estimates for the growth in gross national product and the rate of inflation, as judged by the GNP deflator.

GNP rose by 3.4 per cent in the third quarter, compared with 2.1 per cent in the second quarter, but below the 4.1 per cent in the first quarter. The rate of inflation, measured by the GNP deflator, rose by 3.4 per cent in the third quarter, compared with 2.1 per cent in the second quarter, but below the 4.1 per cent in the first quarter.

U.S. COMPANY NEWS
East Coast, where 100 in earnings, the U.K. market court, which is to be held in London, is a major factor in the company's performance. A photograph of the company's performance is shown on page 74.

Oil shortages bring prices pressure

BY DAVID LASCELLES

Mounting price pressures and shortages have become a fact of life in the U.S. oil and petrol markets, sparking fears of a difficult winter and increasing demands for the rationing of oil price controls. Although difficulties are still confined to specific areas of oil products, memories of rationing during the Arab oil embargo have made people jittery about their fuel supplies, prompting one of the country's largest retailers, Amoco, to put out a reassuring statement.
But released here today shows the spot price for No. 2 fuel oil, the most commonly used heating oil, has risen nearly 25 per cent in 44 cents a gallon in the same period.
The main reason for the sharp

rise in petrol prices is unusually high demand caused mainly by the unseasonably warm weather. But underlying trends, such as the gradual shift of the population to the warmer south where people travel more by car, are also blamed.
The biggest shortages so far have come in unleaded fuel, the type of petrol burned in the new generation of emission-controlled vehicles. Shortages and even rationing have been reported on the East Coast, though the full extent of the supply shortfall has yet to emerge.
Unleaded fuel is the fastest growing petrol market at the moment, and shortages have been predicted for some time due to inadequate refining capacity and lack of the lighter types of crude needed to produce it. But the situation has just been worsened by the failure of units at two refineries run by Shell, one of the country's largest petrol suppliers.
A Shell spokesman today said the units would probably be back in operation next month, but in the meantime he advised motorists to use lower grade fuels, and drive with less throttle.
"Normally petrol sales drop about 5 per cent at this time of the year," he said, "but they are currently surprisingly high."
Reacting to news of shortages, Amoco last night put out a statement saying that while supplies had got tighter, it foresaw adequate supplies to meet anticipated demand for lead-free petrol. The company added that its refineries were operating "at near capacity levels."
Although the warm autumn weather might be expected to produce a parallel easing in heating oil supplies, this is not the case. A combination of low inventories, statutorily permitted price increases, and the world market situation complicated as it is by events in Iran, has resulted in price rises which are only just becoming apparent as homeowners stock up for the winter.
Oil market specialists still seem undecided as to whether the tightness of the oil products

NEW YORK, Nov. 21.

U.S. troops fly to Guyana to ferry massacre victims

GEORGETOWN, Nov. 21.

U.S. TROOPS have flown to Guyana today to ferry out the bodies of more than 400 victims of the People's Temple cult who died in a massive suicide pact. The bodies of the victims, who were found in a mass grave, were flown to the U.S. for identification and burial. The U.S. Air National Guard C-130 aircraft arrived here this morning.

Cuban political prisoners 'will be freed' by Castro

HAVANA, Nov. 21.

A DELEGATION of Cuban exiles expects most of the 3,000 political prisoners said to be in Cuban jails to be freed by Sr. Fidel Castro, Cuba's President.
Miami banker, Mr. Bernardo Benes, a delegation leader, said Sr. Castro could disclose the release at a second meeting with the 75 visiting Cuban exiles scheduled for today.
Delegation members were also optimistic that two other issues could soon be resolved: returning Cuban families and permitting visits by family members to and from the U.S.
At Monday's first closed-door AP



Mr. Joe Clark, leader of the Opposition

Canadian attack on state intervention

By Victor Mackie

OTTAWA, Nov. 21.

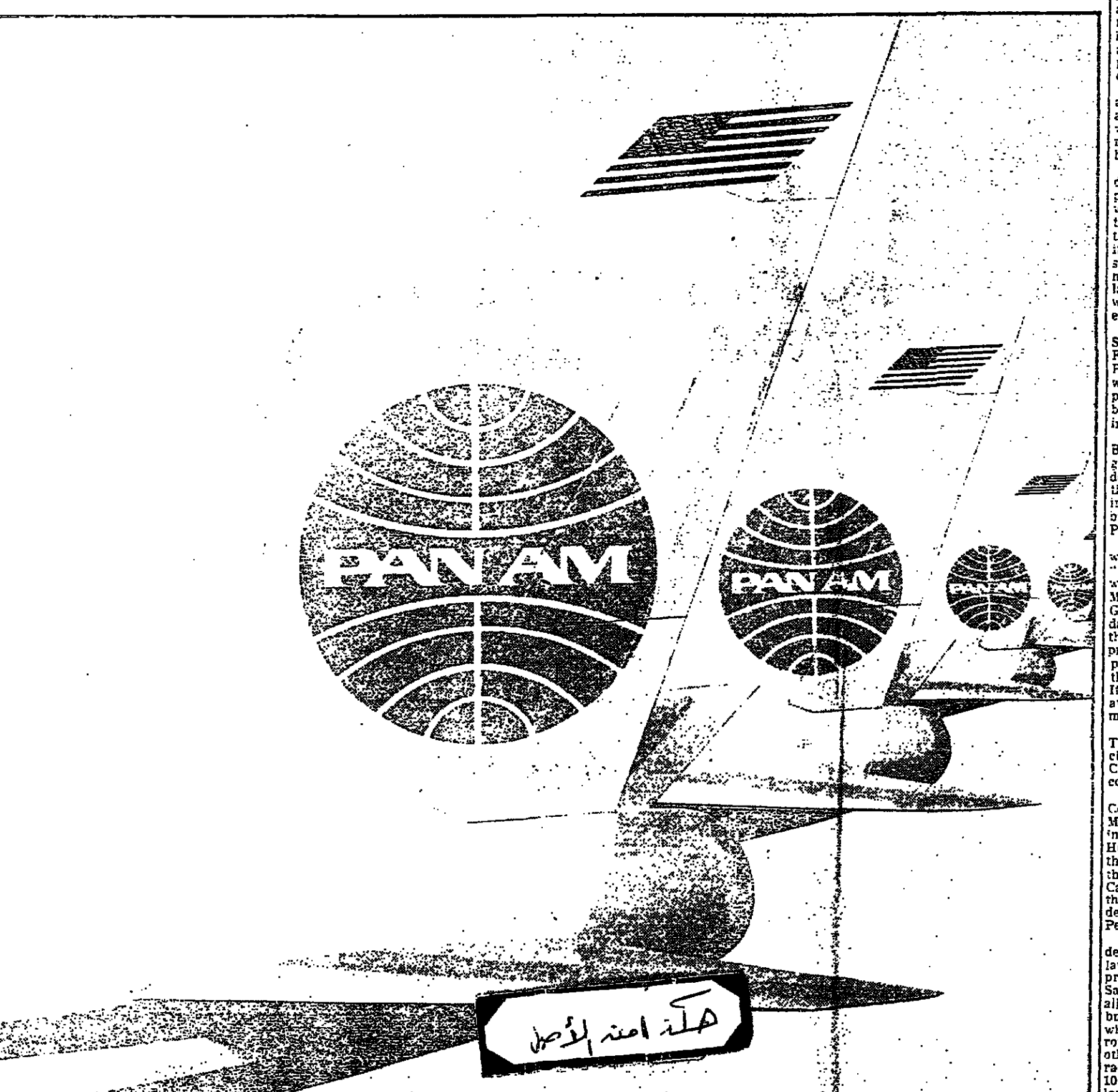
MR. JOE CLARK, leader of the opposition Progressive Conservative Party, today bitterly attacked the budget of Mr. Jean Chretien, the Finance Minister. He said a Progressive Conservative government would release the grip on the private sector held by Prime Minister Pierre Trudeau's government.
It was Mr. Clark's strongest free enterprise speech. He said the Conservatives would not only sell Petro-Canada, the government's \$1.5bn energy corporation, but would also take a hard look at the 385 other government-owned agencies to see if they should be state-run.
Mr. Clark accused the Liberal Government of having an instinct for taking over and running private businesses.
He said Government intrusions into the private sector robbed old age pensioners, and those who need homes, of much-needed help, and channelled taxes into areas where the Government's performance left much to be desired.
Petro-Canada's recent \$1.4bn acquisition of Pacific Petroleum, a private oil and gas concern, was a classic case of the Government moving in where it did not belong.

BRAZIL'S MID-TERM ELECTIONS

A boost for the opposition and a call for change

BY DIANA SMITH IN RIO DE JANEIRO

A CLEAR pattern has emerged in Brazil's mid-term elections which gives the opposition security ideology or meekly seditious gains and the government following Government directives.
It has long been known that the incoming president, General Figueiredo, is considering permitting the formation of a new party, two or three new Brazilian parties. This would entail the abolition of the only two movements now permitted, Arena and MDB.
Not all the MDB is doggedly anti-government, nor would waverers apparently be averse to sharing a new party with colleagues from Arena.
One government play which backfired was the banning of radio and television. This was intended to make it difficult for the opposition to get its messages across to the public. A public often assumed by Brazil's military or technocratic pace setters to be incapable of making up its mind on its own.
The assumption was that, deprived of concrete information about the MDB, voters would prefer Arena and pay favourable attention to the speeches of President Geisel and his successor who hinted that the MDB was under Communist influence and unworthy of democratic votes.
Not only did this assumption backfire in the MDB's favour but the number of blank ballot papers cast (voting is compulsory) indicated that uninformed voters preferred not to choose at all rather than opt for either the pro- or anti-government parties. Rio de Janeiro State alone, with 3.6m voters, returned 815,000 blank or deliberately spoiled ballots.
Messages scrawled on spoiled ballot papers were even more graphic than the strong pro-MDB urban vote: in Bahia state one voter wrote a 22-verse poem on his ballot paper, quoted in the influential national daily, the Journal do Brasil. "Meat, rice, potatoes/sugar, bread, give us cheaper cost of living/better food for eating/better life/better housing... and so on, until he apparently ran out of space.
The election results have been described not only as proof of the Brazilian voter's ability to discriminate but also of his growing independence of power, and wealthy Arena local bosses who promise (and notably deliver) favours in return for votes.
The election was generally held to be clean, and fair, despite the fact that one Pernambuco teller was arrested in flagrante delicto filling in Arena candidates' names on ballot papers that had been returned as blanks.
President Geisel's government can take credit for several improvements in social welfare and health programmes, job creation in some areas, and abolition of draconian Presidential and police powers. Gen. Figueiredo has promised to pursue these social policies and increase democratisation. The voters' message seems to have been that the improvements have not been far-reaching or rapid enough.



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DSO, MC, MM...



now, when he sees a clock, he hides

THERE are limits to what the human mind can stand. For Major C... after years of bravery in Bomb Disposal, the limit comes each time he sees a clock. Every alarm clock is a bomb, each ticking watch a probable explosion.
Soldiers, Sailors and Airmen all risk mental breakdown equally in war and in keeping the peace. There are bombs much nearer to us than Cyprus, Aden or Malaya.
We devote ourselves solely to the welfare of these brave men and women who have tried to give so much more than they could. We help them at home, and in hospital. We run our own Convalescent Home. For some, we provide work in a sheltered industry, so that they can live without charity. For others, there is our Veterans' Home. If we are to go on helping them, we must have funds. Please send a donation, please sign a covenant, please remember us with a legacy, perhaps. The need is really urgent; and the debt is owed by all of us.

"They've given more than they could—please give as much as you can."
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ICC to make changes in haulage rules

By John Wyles

NEW YORK, Nov. 21.

THE Interstate Commerce Commission (ICC) is to press ahead with a major change in the U.S. transport industry, by abolishing a 40-year-old rule prohibiting private trucking fleets from operating as general hauliers.
The implications of the move, adopted by a five-to-one vote of the Commission, are potentially far-reaching. Several thousand trucks, now run by supermarkets and other businesses transporting their own goods, could be added to road transport capacity. They should, in the ICC's view, increase competition, lower shipping costs, and help save fuel, since fewer will be empty on their return hauls.

Gandhi faces expulsion threat

BY K. K. SHARMA

NEW DELHI, Nov. 21

Mr. Gandhi's expulsion from India is a possibility which has been threatened by the Government of India. The Prime Minister, Indira Gandhi, has said that if the Congress party does not accept the government's proposals for a new constitution, she will consider the possibility of expelling him from the country.

Mr. Gandhi has been in India for many years and has been a leading figure in the Indian independence movement. He has been a member of the Congress party and has been a close advisor to the Prime Minister.

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Strike wave cuts phones and power

BY ANDREW WHITLEY

IRAN WAS hit by a new upsurge of power sector strikes and violence today as the Iranian parliament debated a motion of confidence in the two-week-old military Government of General Gholam Reza Azhari.

At General Azhari was addressed by the lower house of parliament on his Government's programme. Tehran was hit by an electricity shortage strike. Troops later moved into the Shahrivar power station which supplies half the country's electricity.

Many technicians took control of the power station after a strike by 2,000 workers. The strike is demanding a return to civilian rule, an end to martial law, and the release of political prisoners and other major changes.

The power workers plan further stoppages. Many businesses and private individuals have been badly hit by the telecommunications strike that has virtually cut off Iran from the outside world for the past few days.

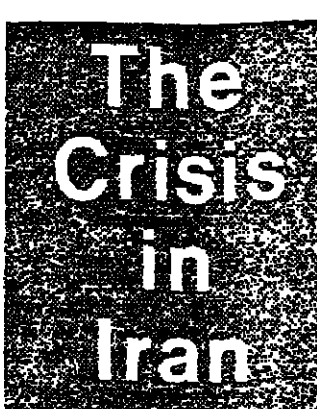
The increase in political violence is adding to the already very great disruption caused by other strikers. The Finance Ministry has not been on strike for over a month. This has led to thousands of foreigners who wish to leave the country being stranded in Iran.

Foreigners resident in the country have to have a clearance document from the Ministry before they can get an exit permit. A stoppage by customs officials is also causing considerable difficulties to companies because the movement of imports is disrupted.

Thousands of tons of perishable goods have been lost because importers have been unable to get customs clearance. In addition to the strikes demonstrations have continued. One person was killed and 20 wounded in the northern part of Tehran on Monday when troops fired on a crowd of 600 demonstrators.

The capital's military command has announced. At the same time the Government put the death toll during the trouble in Sari at five, but an official spokesman said it could be as many as 20.

Shooting has also taken place in the desert city of Yazd in which four soldiers and four civilians were killed. This follows trouble on Sunday in Shiraz in which one of Iran's major oil and gas refineries was hit by a crowd causing an unknown number of casualties.



The Crisis in Iran

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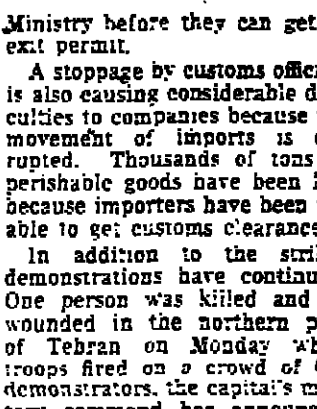
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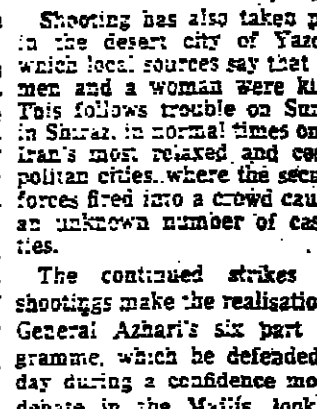
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Is the Shah in control?

BY ANTHONY McDERMOTT

IT NOW seems clear that a military takeover in Iran has taken place in Iran. The major problem facing both General Gholam Reza Azhari, the Prime Minister, and the Shah now is how it will be possible for the military to pass back control to civilian politicians. The prospects for such a transfer look, at present, very dim.

At present, General Azhari feels bound to stand by the constitutional and symbolic importance of the Shah. Thus, it is understood, General Azhari puts forward ideas and policies to the Shah, who endorses them and then promulgates them as his own. This preserves the fiction of his authority, which is crucial for the preservation of the unity of the armed forces.

General Azhari has made three issues his priorities for what he hopes will be a "temporary" stay in office: the restoration of law and order in the streets; an end to strikes and an anti-corruption drive. On each of these points, the possibilities of success look distant. General Azhari's tenure of office—or that of another military government—looks increasingly assured.

This was underlined by the General who, in an interview reported today, said: "I am responsible—not the Shah." First, it is clear that, however much the present government is claiming that workers are returning to work, strikes are continuing on a damaging scale in such key areas as the oilfields in Khuzestan—and becoming more acute in such sectors as power and telecommunications. The strikes are now increasingly political—against the Shah—and therefore less easy to meet. It becomes more likely that the longer these disputes continue, the deeper the military will have to intervene.

The second issue—the economy—is intimately involved with the first. The damage already done, combined with policies already started before the current crisis, mean that Iran has had to scale down its development ambitions. It will have to settle for the next two or three years for what amounts to a recession in comparison with the socially and politically damaging boom years which followed the rise in oil prices in 1973-74. Even though Iran's economy may be finding its more realistic levels during the next few years, the repercussions are bound to be felt locally, and strengthen political opposition to the Shah and his government.

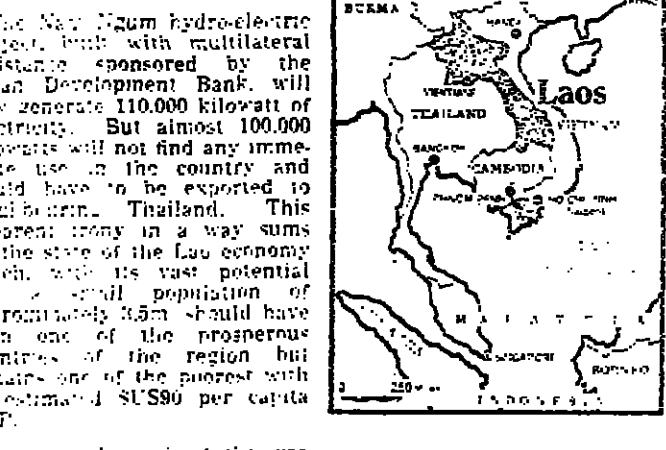
Thirdly, General Azhari's genuine determination to pursue corrupt officials up to levels just short of the Shah and his immediate family—and this includes such figures as Mr. Amir Abbas Hoveida, Prime Minister between 1965 and 1977, and subsequently Court Minister, and General Nematollah Nassiri, head of the famous intelligence agency SAVAK from 1965 until the summer of this year—could result in the position of the Shah being so tainted that he becomes a liability rather than a focus of loyalty to any government.

Finally, there is the question of General Azhari's civilian successor. When free elections were announced in the summer, before the end of next June, the Shah's intent, some 40 potential parties were described in the local press. In realistic terms, their numbers are of course far smaller, and the question of "forming" a national government revolves more around personalities such as Dr. Ali Amini (Prime Minister 1961-62) and Dr. Karim Sanjabi, leader of the National Front, rather than parties. However, the chances of these politicians either being able to agree—inevitably with some measure of approval from the religious leader Ayatollah Ruhollah Khomeini in Paris—or being able to keep Iran under control, make it clear that General Azhari has almost nobody to hand over power to, even if he were to make some progress towards his three self-professed goals.

Food takes priority as vast resources remain untapped

BY NAYAN CHANDA, RECENTLY IN VIENTIANE

WITH THE completion of the second phase of Laos' biggest hydroelectric station at Nam Nao, the country's total generating capacity is almost 100,000 kilowatts. But this is not a new plant nor a new built. For millions of Lao peasants trying to dig themselves out of a desperate economic situation, the electricity is a luxury. The country's vast potential for power remains untapped. Lacking infrastructure and even basic industries, Laos is too poor even to profit from such blessings of development.



The Nam Nao hydroelectric project, built with multilateral assistance sponsored by the Asian Development Bank, will generate 100,000 kilowatts of electricity. But almost 100,000 Lao people will not find any immediate use in the country and would have to be exported to neighboring Thailand. This apparent irony in a way sums up the state of the Lao economy, which, with its vast potential and a small population of approximately 3.5 million, should have been one of the poorest but remains one of the poorest with an estimated \$150 per capita GNP.

Laos, which is about the size of West Germany, has 60 per cent of its territory covered with forest. An estimated 150 million tons of iron ore and 700,000 tons of tin, and vast quantities of petroleum and other mineral reserves and an estimated hydroelectric potential of 12,500,000 kilowatts, but the country remains desperately poor. With the exception of small tin mines owned by the government, all other minerals remain untapped and are used for local consumption. Electricity from Nam Nao illuminates the capital Vientiane but there are few industrial installations to run. Decades of neglect and incessant warfare have not given Laos any chance to develop.

While the French treated Laos as the backwater of Indochina, the Americans spent fruitless millions to shore up an anti-Communist regime and destroyed vast parts of the country in mindless bombing. Since the American war in Laos was fought from the air, it did not even bring the side benefit of good strategic roads. Less than 10 per cent of the roads is usable during the monsoon.

An average of \$50m of foreign aid that was pumped into the country between 1968 and 1973 to finance import and provide budgetary support to the Vientiane regime only distorted the subsistence economy by creating pockets of artificial prosperity. A confidential world bank report in 1975 warned that if suddenly western aid was halted to the then left-wing coalition government it would "cause the collapse of organized administration and much of urban life." The report added: "The prosperity of the Vientiane zone, based on existing aid programmes is no doubt artificial, but were they to be brutally reduced real poverty would follow."

And this exactly seems to have happened when in 1976 following the Pathet Lao takeover of Laos the regular multilateral aid programme from the west was halted. Initially some socialist aid came in to cushion the impact of the loss of western aid but it was clearly inadequate. While the handful of existing industrial establishments were hit by a lack of raw materials and spare parts, a sharp drop in imports not only created shortages of essential but rendered a large section of the urban population engaged in the search for food. A demonstration of the old currency in mid-1976 somewhat curbed the inflation.

Since September no ration has been made available to the population with the exception of government employees. The newly harvested rice from areas not affected by the drought are still available in the free market at 300-400 kips a kilogram (75 cents to one dollar) but the situation is not desperate but could well become so in a few months' time if no foreign assistance is forthcoming.

While appealing for food aid the government is trying to grow subsidiary crops like cassava and corn and grow late rice. If the government can ride over the present difficulties there is every chance that within a few years Laos would become self-sufficient in food. However, apart from natural disasters another snag in achieving this goal could be a tough and doctrinaire application of socialism. In June this year the government launched a campaign to organize the country's Lao peasants into co-operatives with the aim of revolutionizing agriculture.

While some progress has been made in mobilising peasants to build co-operatives and disengage the co-operativisation campaign has also provoked some serious resistance from peasants. Experienced observers in Vientiane believe that by hastily pushing co-operatives at a time when the government is incapable of providing much material incentive, it might even bring about a drop in production.

While pushing ahead for socialist reform in agriculture, the government has nevertheless shown some flexibility in dealing with private trade. Although all commercial enterprises—owned principally by Chinese and Indian traders—have been nationalised with compensation, small-scale private trade is allowed. The Government collects customs duty and sales tax but otherwise makes no attempt to control the financial aspect of the operation which involves black marketing in dollars, which fetch 2,000 kips in black market compared to official rate of 400 kips. Particularly, in order to increase export earnings the Government is allowing private traders to operate as official agents. Thanks to improved organisation Laos' export earnings in 1975 will reach \$17m more than double of previous year.

Although in view of Laos' continuing need of food and basic commodities from abroad, the trade deficit—which averaged \$40m to \$45m a year—is likely to remain high for some years, the country's exports can make rapid strides and provide much needed capital for lifting its subsistence economy by its bootstraps. A major effect is underway, with foreign assistance, to organise timber export and to expand coffee plantations in the Boivone Plateau. Timber and coffee has been the country's two big foreign exchange earners. Although Laos' present level of industrialisation does not permit utilisation of the additional power from Nam Nao its exports can at least increase the dollar earnings on this account from its present \$2m to some \$7.5m. However, for the next few years Laos' main worry is going to be food and its gain from export is likely to be used to feed and clothe the people rather than build industry to tap the country's enormous resources.

Zambia looks east for arms

By Michael Holman

LUSAKA, Nov. 21. ZAMBIA IS to receive funds intended for social services to arms purchases. President Kenneth Kaunda announced yesterday. Speaking at a Presidential election rally at Choma, 150 miles south of Lusaka, Dr. Kaunda did not disclose the amount but said: "The money we have to spend on hospitals and schools will, unfortunately, have to be spent on these weapons."

Military spending is a secret and estimates range from 15 to 25 per cent of the budget. The decision follows last month's Rhodesian bombing raids on Zambia's African Peoples Union (ZAPU) installations in Zambia, during which the Zambian armed forces appeared powerless to retaliate. Dr. Kaunda's explanation at the time was that enough had been spent on defence. "But now the central committee has empowered me to look elsewhere for arms to keep out the aggressors," the President told the Choma rally.

Dr. Kaunda is also reported as saying that the raids had been carried out with the backing of Britain, U.S. and other Western countries who had invested heavily in Rhodesia and South Africa. Having publicly declared that defence spending has been inadequate, it may be that Dr. Kaunda now feels obliged to reveal the onerous task. Whatever the reason, the Zambian Army is now playing an increasingly important role in the country's politics.

Britain provided a \$10m military aid programme in the wake of the raids, including Tiger Cat ground to air missiles. But the equipment is for defensive use only and is limited to Lusaka and other Zambian towns. New arms supplies are unlikely to come from the west, and Zambian military delegations have visited China and Yugoslavia in recent weeks. Nevertheless, a major problem will be the country's acute shortage of foreign exchange. Spending on military hardware could also jeopardise Zambia's pledge to reduce arrears to payments for imports and the remittance of dividends and profits, which total Kwacha 450m (£290m). A steady reduction in arrears was a key provision in the U.S.\$200m International Monetary Fund (IMF) two-year aid programme agreed to in March.

Many Zambians will be dismayed at the prospect of social service cuts. The January budget saw substantial reductions of both capital and recurrent expenditure, and health, education and other services are suffering.

Rhodesian schools close
By Tony Hawkins
THE GUERRILLA war in Rhodesia has led to the closure of more than a quarter of the country's black schools in rural areas and 26 per cent of black pupils are being deprived of education. This was announced today as a Rhodesian Government official after a country-wide tour of African schools. The spokesman warned that a whole generation of children could be doomed to illiteracy. African school-leavers have been killed by guerrillas in the six year war. Many of the teachers are forced to give some of their monthly pay checks to the guerrillas.

Eritrean withdrawal in face of major Ethiopian offensive

BY JAMES BUXTON

ERITREAN FORCES say they are pulling back in the face of the major new Ethiopian offensive which began at the weekend. The Eritrean Popular Liberation Front (EPLF), one of two main groups fighting for the independence of the Red Sea province from Ethiopia, said it had abandoned its positions on the strategic road from Asmara to Massawa. Keren indicates the power of the Ethiopian attack. The Ethiopian Government, which has 80,000-100,000 men in Eritrea, launched an offensive in June which succeeded in recapturing several towns and seriously weakening the Eritrean Liberation Front (ELF), the other main liberation force. But though the EPLF also gave up some positions it was able to prevent the Ethiopians retaking Keren and halted their advance in battles with heavy casualties north of Asmara. By late August the Ethiopian offensive had petered out, and was not resumed on a large scale until last Saturday.

The Ethiopian forces are assisted by Cuban troops who operate artillery and heavy equipment while Russian military advisers are believed to be co-ordinating role. While the Ethiopians have greatly superior manpower and equipment the Eritreans are helped by the rugged, mountainous terrain and their own fierce commitment and determination. Reuter adds that the Eritrean People's Liberation Front (EPLF) said on Tuesday that its forces had ambushed a battalion of troops sent to search for a kidnapped U.S. pilot and had killed 208 soldiers in Ethiopia's northern province of Tigray last Friday.

The withdrawal from the Asmara-Massawa road, which the EPLF has controlled for about a year, appears to be a serious setback to the Eritreans, though the EPLF says it will still be harassed by guerrillas. The need to concentrate its forces on Asmara, the capital.

The announcement by Mr. P. W. Botha, the Prime Minister, coincided with a separate move to subpoena one of the key journalists involved in investigations into the former Department of Information.

Although it only affects a small number of Ministers, the Cabinet decision ends a long-standing tradition for leading members of the Government to serve as directors of the official National Party Afrikaans newspaper groups. Mr. Botha said he had himself left the Board of Nasionale Pers, the newspaper group based primarily in the Cape, when he became Prime Minister. Other Ministers on that Board are Mr. S. P. Fanle Botha, the Minister of Labour, and Dr. Piet Koornhof, the new Minister of Rural Relations (Black Affairs).

The only leading politician on the board of the Transvaal newspaper group, Perskor, is Dr. Connie Mulder, who resigned from the Cabinet because of the scandal over his former Information Department, and therefore is not bound by the decision. The Afrikaans-language newspapers along with the traditionally hostile English-language Press, have fallen foul of the Government over the investigation into the former Information Department, and therefore in defiance of an order by the Prime Minister not to do so. Mr. Botha held a meeting with members of the Newspaper Pub-

S. Africa Press row grows

BY QUENTIN PEEL

JOHANNESBURG, Nov. 21. A CONFRONTATION between the South African Government and the Press came a major step today with an announcement that all Cabinet Ministers on the boards of newspaper groups are to resign their directorships. The announcement by Mr. P. W. Botha, the Prime Minister, coincided with a separate move to subpoena one of the key journalists involved in investigations into the former Department of Information.

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lishers' Union last week at which it is understood, that he demanded tighter measures of "self-discipline". If the newspapers failed to suggest a more effective body than the existing non-statutory Press Council, the Prime Minister said he would set up a parliamentary commission to investigate possible legislation along those lines according to informed sources.

The journalist ordered to appear in court tomorrow is Mr. Kitz Katzin, assistant to the editor of the Johannesburg Sunday Express. According to the subpoena, he must answer questions as a person likely to possess information about an alleged offence of murder, corruption or fraud. Mr. Katzin, who has been involved in investigations into the activities of the former Information Department for more than a year, published a story on Sunday suggesting that Dr. Robert Smuts, the former South African envoy to the International Monetary Fund, had been involved in a top secret Government investigation before he was brutally murdered last November. The story was vehemently denied by Mr. Botha. If Mr. Katzin refuses to answer questions, he could face a jail term of up to two years.

The latest furor coincides with a major development in the bitter National Party contest for leadership of the Transvaal province. Mr. Hendrik Schoeman, the Minister of Agriculture, announced his withdrawal from the election today, leaving a straight contest between Mr. Fanle Botha, on the Left wing of the party, and Dr. Andries Treurnicht, an extreme Right-winger. The election to succeed Dr. Mulder takes place on Saturday.

THE CLAN MCCANNY

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HOME NEWS

Bank and Savill may cancel ship orders

By LYNTON MDAIN

THE BANK and Savill Line had tenders from Korea, Japan, West Germany, Poland, Yugoslavia and Spain as well as the UK. The average quote was £18m for each ship including 350 refrigerated containers.

"We would not be interested in building the vessels in Britain unless British shipbuilders' quote was comparable," he said. If there was no agreement with the Commission, the letters of intent to purchase from British Shipbuilders would come to nothing.

At the moment, the order had been placed with British Shipbuilders, but Mr. Kirkbride said he hoped approval for use of the intervention fund would come by the end of the month.

British Shipbuilders said it had won orders for six vessels since the fund was launched. The corporation did not know if work had started on the vessels.

The six orders included last month's £10m order from Nepal for two SD 14 ships from Austin and Pickersgill, Sunderland, which may involve use of the fund. BP Oil ordered two petroleum carriers last week from the Appledore yard, Devon. The yard won another order yesterday when Rowbotham and Sons (Management), a subsidiary of the Ingram Corporation of New Orleans, placed an order for a 8,000 dwt. product carrier.

Mr. William Kirkbride, a director of the Bank and Savill Line, said yesterday that the company

Accountants support Bill in principle

By Michael Blanden

THE accounting profession has supported the general approach to the supervision of the banking system in the new Bill, published recently and due for its second reading tomorrow.

In a memorandum to the Treasury, the Consultative Committee of Accountancy Bodies nevertheless recorded concern over the wide powers that would be available to the Bank of England to revoke the licence of a bank or the licence of a deposit-taking institution.

It also commented on the provision under which appeals against revocation would be addressed to the Chancellor of the Exchequer. Since the Chancellor was also ultimately responsible for the Treasury and the Bank, the accountants argued, an independent appeal board should be established.

The accountancy bodies suggested that further consideration should be given to the financial disclosure obligations on banks and deposit-taking institutions. Many large depositors would become even more dependent than now on the effectiveness of the Bank's confidential supervisory procedures.

It might be desirable, the accountants argued, to consider whether the public should be entitled to greater financial disclosure from banks and deposit-taking institutions.

Homes scheme competes with building societies

By EAMONN FINGLETON

THE Trustee Savings Banks are to provide £200m a year for a new home loan scheme which is expected to bring them into direct competition with building societies.

The TSBs, which are now being fused into a single national organisation, are launching the scheme as part of their participation in the Government's new house-purchase assistance programme.

Under this, would-be first-time home buyers are to get grants and interest-free loans from the Government after saving for two years with an approved savings institution.

The TSB mortgages will be allocated to borrowers who establish their right to Government aid by saving with a Trustee Savings Bank. Savings from December will count for the Government programme and in two years the TSBs will grant their first mortgages.

The Government will make grants of up to £110 and provide interest-free loans of up to £600 to successful participants in the programme, which will be run primarily by the building societies.

The TSB said yesterday that the terms of the new mortgage scheme had not yet been worked out but they would be "competitive with building societies."

Already the Birmingham branch of the TSB provides mortgages on a limited scale and it has been known for some time

Sixth year of free banking at Co-op

By Michael Blanden

FREE BANKING for Co-operative Bank customers who keep in credit will be continued next year, but charges for those who overdraw are to go up.

Mr. Lewis Lee, the chief general manager, said: "A free banking service is not only a very good deal in its own right; it's also easy to understand from the customer's point of view."

House buyers 'seeking new loan sources'

By MICHAEL CASSELL, BUILDING CORRESPONDENT

POTENTIAL home purchasers appear to be seeking new sources of finance because of the long delays in obtaining mortgages, according to Bernard Thorpe and Partners, the estate agents.

In its latest quarterly property market survey, the company says that difficulties in obtaining building society loans, with waiting lists as long as 12 weeks, have encouraged a growing number of people to seek finance from banks and insurance companies.

However, the company predicts that the home loans queue should shorten in the coming weeks, as the recent rise in mortgage rates helps to reduce demand.

Thorpe adds weight to the evidence that house prices have risen more rapidly this year than at any time since 1972-73. It says that in the past six months, price increases of between 20 per cent and 25 per cent have been recorded in several parts of the country, notably the North-East, parts of the Midlands, and the South-East.

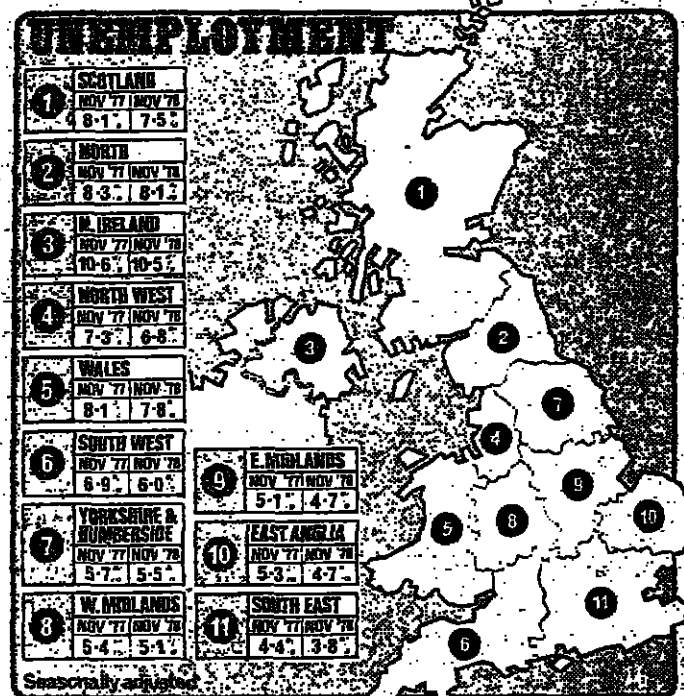
The survey reports shop rents as "going through the roof," with rents in Oxford Street, London, rising by 20 per cent in six months and a standard shop with a maximum 20-ft frontage costing at least £85,000 a running costs.

More Home News Page 10

The decision to maintain the system for the sixth successive year retains the Co-op's competitive advantage over the big four clearing banks in terms of personal account charges at a time when the big banks have been announcing increases in their rates.

Charges for customers who overdraw will rise sharply. The charge for debit items—withdrawals, standing orders and direct debits—will increase from 9p a time to 12p from the beginning of next year.

The bank is lifting its safety net for customers who overdraw only briefly, by raising the figure below which charges are waived from 25p to £1.



THE NUMBER of adults out of work has fallen by 6.4 per cent over the last 12 months, but this has masked a widening in regional differences. There has been a sharp contrast in the experience of the traditionally more prosperous regions—namely south-east England and East Anglia—and Northern Ireland, Wales and northern England. Adult unemployment in south-east England has fallen by 13 per cent. There has been a drop of nearly a tenth in East Anglia and of 1.4 per cent in the South-West. In contrast, unemployment has increased by 1.1 per cent in Northern Ireland, although it dropped by 4.1 per cent in the month to mid-November. The number of adults out of work declined by much less than the national average drop in Yorkshire and Humberside, northern England and Wales.

British Airways plans extra Concorde flight

By MICHAEL DONNE, AEROSPACE CORRESPONDENT

MORE THAN 62,000 passengers have flown on British Airways Concorde service between London and New York since it started a year ago today.

British Airways has made 514 Concorde flights to and from New York, with an average load factor (the proportion of available seats filled) of more than 77 per cent, which is high by general airline standards.

The frequency of 12 flights a week is to be increased to 13 in January, by Concorde, which departs at 9.15 am from Heathrow and arrives in New York at 8 am local time, will leave on six days a week against five at present.

British Airways said this early-morning Concorde flight has bred a new style of transatlantic commuter, the business-man who goes to New York and back in a day. By catching Concorde and arriving in New York at 8 am, he has ample time for a meeting before leaving on Concorde at lunchtime by 9 pm in the evening.

Force Crag seeks new partner for Lakes mine

By PAUL CHEESERIGHT

THE ATTEMPT to re-open the Force Crag lead and zinc mine in the Lake District National Park now depends on another partner coming forward with new capital.

The owner of the mineral lease, Force Crag Mines UK, is 54.66 per cent owned by New Force Crag Mines of Toronto. It is actively seeking a joint venture partner who will finance the building of a mill in return for an equity stake.

The mine, which is 4.5 miles from Keswick, on land owned by Baron Egremont, was in spasmodic production between 1948 and 1966. Exploration work over the last 18 months has been carried out under planning permissions for previous operations.

The work has disclosed proved mineral reserves of 31,000 tonnes containing 2.08 per cent lead, 7.23 per cent zinc and 8.13 per cent barytes.

Force Crag management see barytes as a by-product for use in oil and gas well-drilling.

More than £100,000 has been spent on exploration, although the original budget was set at £23,150. A new partner would have to spend more than this on a mill.

If second-hand plant was used the cost would be between £100,000 and £150,000, but new plant bought to win the benefit of capital allowances would increase the cost to £200,000.

Present plans are for a small mining and milling operation, which would employ 15 people and produce 50 tonnes a day.

William Stern seeks damages over letter

WILLIAM STERN, the bankrupt property director, with record debts of £104m, is to ask a High Court jury to award him damages over a letter which, he claims, interfered with his secret planning, underhand or dishonest property deals.

The letter was sent to Sir Antony Royle, Conservative MP for Richmond, Surrey, the Trade and Environment secretaries, two solicitors' firms and City accountants Cork Gully.

Mr. Stern, of West Heath Avenue, Golders Green, London, 44-year-old former chief of the Stern group of companies which crashed three years ago, is suing Mr. Jack Beauprez, of Upper Richmond Road, Richmond, for damages over a letter which, he claims, interfered with his secret planning, underhand or dishonest property deals.

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Definitely top quality of course—this tube of British crude oil from our Beryl field in the North Sea. Formed probably 150 million years ago, it was brought up from oil-bearing rock 10,000 feet below the waters by Mobil and our partners in Beryl. Thin and sweet, it has the rich brown colour of strong tea. Excellent stuff. Unique in fact.

But so is every other crude oil. No two oils, like no two persons, are ever identical. Some are thick and others thin, some sour and others sweet. Some are slow and viscous, others smooth as wax. Some look black, some brown, some darkish red, some green, some the colour of pale blonde hair.

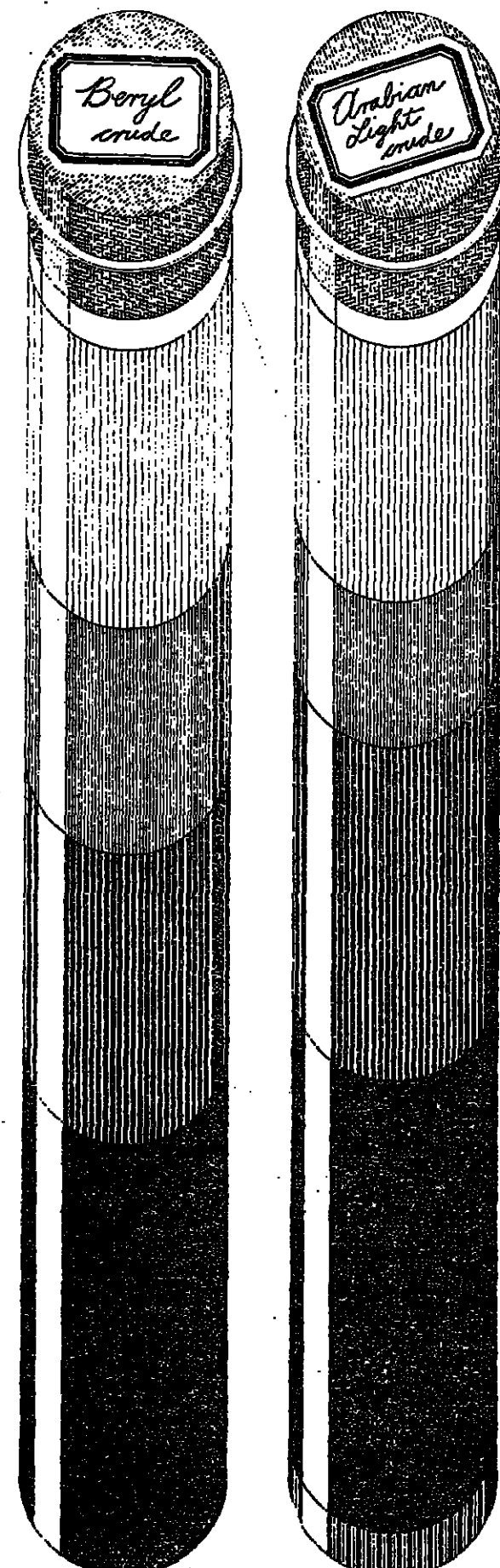
No one oil is 'best'. Each—like the two we compare here—has its own peculiar role and virtues. Each will more readily yield a particular range of products. So the challenge is to process both in an oil refinery which has been designed to bring out the best in each.

Beside the tube of Beryl crude oil we've placed a tube from a well in Saudi Arabia. It is quite similar to Beryl crude. But there are small, rather significant differences.

The Arabian crude is slightly heavier, more asphaltic, a bit thicker and almost imperceptibly darker. It's more sour than the Beryl: it contains more sulphur.

Suppose we now take each of these oils and refine them to an equal extent, to 'cut' the crude oil into its various valuable parts. You can see the result of this process on each tube.

Since Beryl crude is lighter, it produces more petrol and more jet fuel. Arabian crude on the other hand is excellent for lubricants, which cannot at present be produced commercially from Beryl crude. Arabian crude is also fine for heavy fuels and bitumen.



The score sheet: both oils, excellent; neither best.

So it's sensible to import Arabian crude for the products it makes best. That way we can make the most favourable impact on the UK balance of payments. We minimize costly imports of refined products and we can export any surpluses—like high value lubricants from Arabian crude, and petrol from Beryl crude.

Under present conditions our refinery at Coryton in Essex can convert less than a quarter of every barrel of crude oil into petrol. And while fuel oil, heating oil and diesel fuel are of value, none is as valuable as petrol. The refinery is now being modified to increase by 60% the amount of petrol which can be refined from each barrel. A £120 million project is under way to construct a new Fluid Catalytic Cracker (FCC) and related equipment. When the new FCC unit is installed, we'll be able to 'upgrade the barrel'—to make an extra 800,000 gallons of petrol a day from the same amount of crude run.

Modifying Coryton Refinery means more export capacity and an improvement in Britain's balance of payments of between £35 million and £45 million a year.

British oil, as we've said, is not necessarily best for every product. But developments like the FCC will enable us to make the best possible use of every barrel we refine.

Sixth in a series on the challenges of North Sea Oil. For a complete set of these advertisements write to: Manager, Public Affairs, Mobil North Sea Limited, Mobil Court, 3 Clements Inn, London WC2A 2EB.

Mobil

The new Minet House

100 Leman Street, London E1 8HG.

In less than 50 years since the firm was founded in 1929, the Minet Group has become one of the largest international insurance broking firms in the world. The new £8 million Minet House, the first to be specifically built for the Group, will house over 1,000 of its employees.

An £8,000,000 investment in the future

After two and a half years construction work on the project Minets, the international insurance group, moved into their new headquarters complex in Leman Street, on 6th November. The new building provides visible proof of the remarkable expansion of this worldwide group.

For the Minet Group, Mr. Minet, Chairman, Mr. R. F. building will greatly increase the Group's ability to handle the ever increasing amount of business. It will also provide a base for the Group's expansion into the future. The new building is a very modern and attractive structure, which has been built to the highest standards of craftsmanship in Britain today.

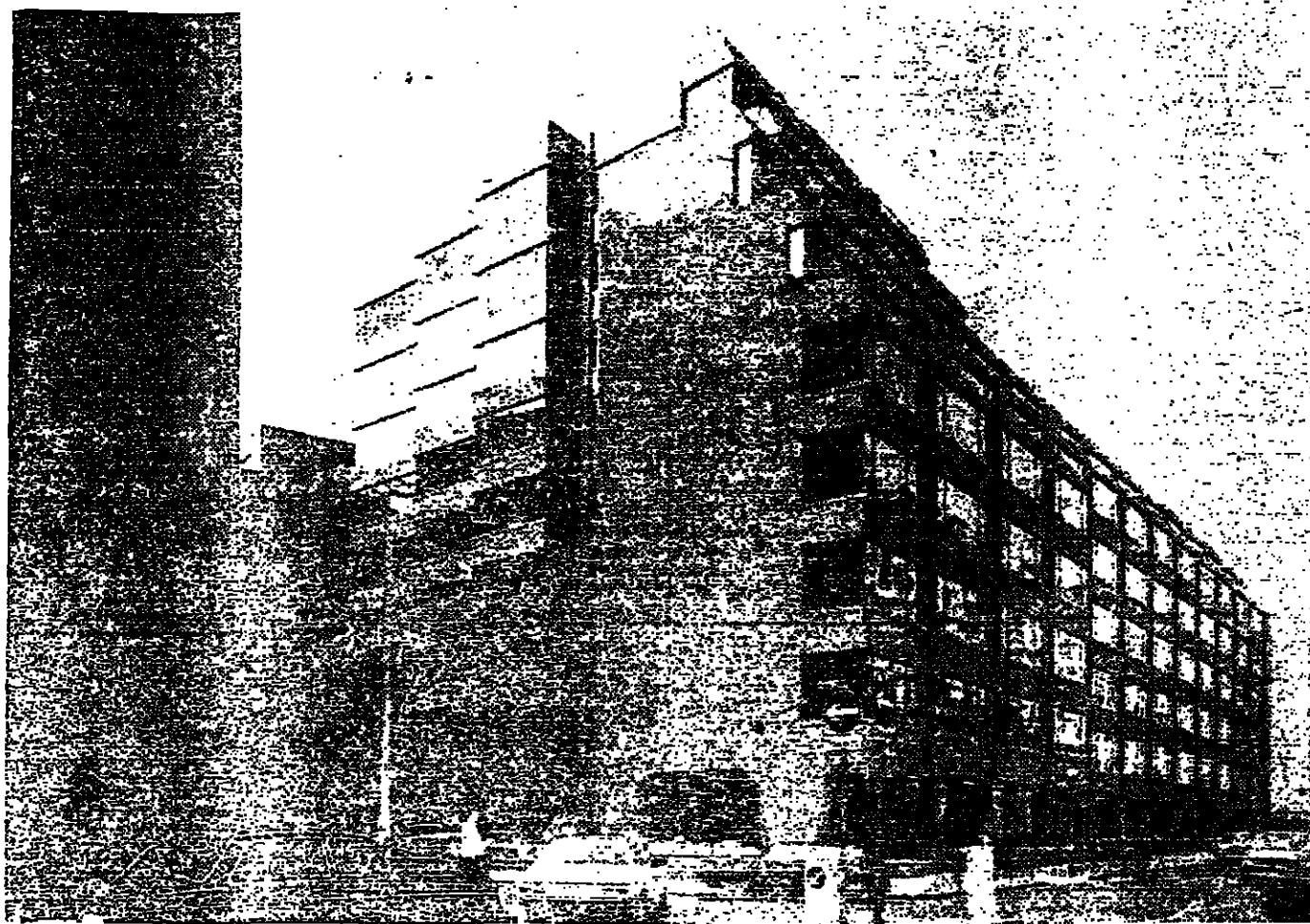
The new building is a very modern and attractive structure, which has been built to the highest standards of craftsmanship in Britain today. It will also provide a base for the Group's expansion into the future. The new building is a very modern and attractive structure, which has been built to the highest standards of craftsmanship in Britain today.



Mr. John Watkinson

A worldwide Organisation

Minets provide a wide range of insurance broking services, together with certain management and consultancy services, and now operate worldwide. With over 2,000 employees throughout the world, the Group is expanding in accordance with a planned programme of broadening its operations and strengthening its position in the world. Indeed, Minets have been recognised as the pioneers of professional indemnity insurance worldwide. The Group's expansion is a manifestation of this.



THE NEW MINET HOUSE. Architects: R. Seifert & Partners. Quantity Surveyors: Davis Belfield & Everest. Structural Engineers: P. Frischmann & Partners. Mechanical & Electrical Consulting Engineers: Parsons Brown. Development Consultants: Drin & Wright. Main Contractors: Willment Bros. Ltd.

Today the experience of the Group in the field of insurance broking is exceptional. The Group's expansion is a manifestation of this. The Group's expansion is a manifestation of this. The Group's expansion is a manifestation of this.

Message from the Chairman of Lloyd's Mr. Ian Findlay

The expansion of Minets into the new Minet House provides further tangible proof of the increasingly important contribution of Lloyd's and Lloyd's brokers to the economic prosperity of the country.

At a time when many industries are facing economic difficulties it is symbolic of the strength of Lloyd's as an insurance centre that this major investment in a new headquarters by a Lloyd's broker has gone ahead.

The role of the broker in winning business against fierce competition around the world and in servicing that business with a high degree of professional skill is becoming ever more important. This role, combined with the flexibility and adaptability of the Lloyd's system, results in a market which can address itself to virtually every insurance need.

The new Minet House is thus an asset not only to the Minet Group, but to the Lloyd's market as a whole and, as such, I welcome its completion and congratulate those whose efforts have created it.

A tradition of pioneering

The founder of the Minet Group, John Minet, was a pioneer in coming in first. After he established the firm in 1929, he set a precedent by introducing a significant amount of direct American non-marine business at Lloyd's, which until then had largely concentrated on re-insurance business.

In 1959 Minets set another precedent by becoming the first Lloyd's broker to go "public". At that time a number of other Lloyd's brokers were subsidiaries of public companies but none had previously formed a public company purely as a brokerage concern.

In 1970 Minets became the first major international insurance broker, indeed the first major City firm, to take the momentous step of moving the whole of their office staff out of the City of London and into new offices a few hundred yards to the East of the City in Prescott Street.

If John Minet were alive today he would surely have been extremely proud that the tradition of pioneering he had established had been so effectively emulated by his successors.

Co-operation with Governments

In several countries the Group have been invited by national governments to help establish the state controlled insurance company and to provide for the subsequent management. Help has also been given in the framing of suitable insurance laws.

Thus the Group provides, throughout the world, a standard of service and a level of professionalism which must be hard to surpass in what is a highly competitive sphere. In the words of the Chairman, however, "It is our intention in the future to prove that even the best can be bettered." In the new Minet House it would appear that this goal is already being achieved.

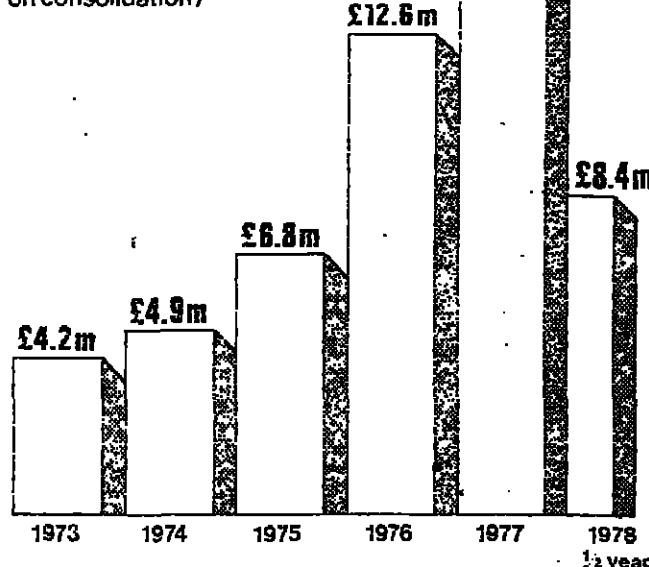
Five years of record growth

In the last five years the growth of the Group profits of Minet Holdings Ltd., and the earnings per share, has been considerable.

A Group profit in 1973 of £4.2m had risen by 1977 to £14.9m. The biggest leap forward occurred between 1975 and 1976 when the profit nearly doubled from £6.8m to £12.6m. In the same five year period the earnings per share increased from 4.17p to 16.03p.

The total income of the Group in 1977 rose to £33.3m, comprising £26.9m from brokerage, £1.1m from underwriting agencies, £3.1m from investment income, £1.8m from associated companies and £0.4m from insurance companies. This was further unforecasted circumstances arise, the Board are confident that your Group should achieve a satisfactory growth rate for the year.

GROUP PRE-TAX PROFIT £14.9m (including exchange differences on consolidation)



Willment built for Minet

Willment are proud to hand over new Minet House to their clients, J. H. Minet & Co. Ltd. As main contractors for the construction of new Minet House, Willment Bros. Limited wish to thank the client, the professional team and all their sub-contractors for the co-operation received during the construction period. The resources of all the operating divisions of the Willment Holdings Group of Companies were utilised in effecting the completion.



Building and Civil Engineering Division; Demolition Division, 462 London Road, Isleworth, Middlesex TW7 4BT Telephone No. 560 4311

Plant and Transport Division, Emcroft Works, Twickenham Trading Estate, Rugby Road, Twickenham, Middlesex TW1 1DW Telephone No. 892 3612

Ready Mix Concrete Division, Howard House, 63 High Street, Teddington, Middlesex TW11 8HA Telephone No. 977 7513

Ashby & Horner
established 1740

We are pleased to be associated with Minet's new building by supplying all the hardwood joinery panelling

Ashby & Horner Joinery Ltd are manufacturers of all forms of high-quality purpose-made joinery, supplied to anywhere in the U.K. or abroad

Ashby & Horner Joinery Limited

795 London Road West Thurrock Grays Essex Telephone Purfleet 684115

The Move to the East

"The Move to the East" is the phrase that has been given by the Property World to the current expansion of City firms eastwards into the Borough of Tower Hamlets.

It is a move which this year is accelerating faster than ever and which, for the first time, is producing visible evidence of reality in the shape of new office blocks rising rapidly and impressively in the area around Leman Street and the Minets.

Minets, advised by their Development Consultants in the property field, Dron & Wright, have played a major part in initiating the move to Tower Hamlets. Commenting on this eastward trend one of the senior partners of Dron & Wright, Mr. Derek Haycroft, said, "Demand for additional office space in the City continues to increase, due to the growing importance of London as a financial centre and to the ever expanding role of Britain's invisible exports such as Insurance and Banking."

"But the City no longer has space to accommodate these growing firms at economical prices. Thus the companies are looking elsewhere. They cannot easily move westwards, to the West End, for there is little accommodation there and communications with the heart of the City, such as Lloyd's and the Stock Exchange, are too slow."

"The same applies to the North. Southwards the river provides a physical barrier, so only the East is left."

"Here, around the traditional dockland warehouse areas near St. Katherine's and London Docks, the area is ideally suited for firms anxious to expand. Some, like Minets, have

already been here in Prescott Street since 1970.

"It was they who really started the eastward movement when, in the face of much scepticism from their rival brokers, they took the unprecedented risk of changing their prestigious accommodation in Plantation House, EC3, to Minet House, Prescott Street, E1."

"We, acting as their surveyors, advised them to do this and found for them the building in which they are now

The vital importance of encouraging Industry and Commerce into the Borough of Tower Hamlets is emphasised in this special message to Minets from the Mayor, Councillor Arthur S. Dorrell:

"My Council is deeply concerned about the high unemployment in Tower Hamlets and has, for some time, been considering various means of attracting further industry and commerce into the area. Any new ventures which will help ease this problem will receive fullest support and because of this I am particularly delighted to welcome the important and significant expansion of Minets in the Borough."

J. H. Minet and Company are already one of the larger employers in Tower Hamlets and their fine new building will create even more jobs. The company have undoubtedly been successful in the area, having gained The Queen's Award to Industry and the Queen's Award for Export Achievement since they moved here from the City in 1970. I warmly congratulate Minets upon their expansion and wish them every success in their further activities."

"They bought the building freehold in 1968 and by October 1970 it had been completely refurbished and they had moved in."

"The risks to Minets were enormous. There was no guarantee that their staff would stay with them. Yet the move, to the immense credit of Minets, was a remarkable success."

Dron & Wright acted as Development Consultants for Minets from the start of this

project, including the lengthy and successful appeal against GLC refusal of Planning Approval.

Community benefits
"I am convinced," said Mr. Haycroft, "that approval of these large schemes is an extremely good thing for the Borough and that 'The Move to the East' can, if controlled properly, bring immense benefits to the people who live there. It can also be of the utmost importance to many firms who are doing such a good job for Britain's exports."

"I also feel there is still scope for developing industry in Tower Hamlets, particularly light industry. London is crying out for areas for light industry in such fields as electronics, plastics, packaging and so on. Dockland and the surrounding areas are ideally suited to this and the so-called experts who say that industry doesn't want to come to the East End of London are completely wrong."

"The labour force is suited to the work and the river is still an important communications system. The only main problem is the present road system which is undoubtedly poor, particularly for communications to places like London Airport and Gatwick, which are so vital for air freight. London Airport is now the third largest port in Britain in tonnage handled after Southampton and Tilbury. Hopeful moves are now being made by the GLC to deal with this road problem and their latest road programme for Dockland would open up the area for ready and quick access."

"There is no doubt that the fastest way to bring capital investment into the Borough and to provide more jobs is to facilitate 'The Move to the East' and to enable more firms to convert existing buildings and build new ones."

Offices also bring in their wake other small industries and businesses which are already beginning to appear in the

West end of Tower Hamlets. The revenue the offices pay to the Borough in rates is, of course, very great. This helps to pay for the housing, social and other services and can only be increasingly beneficial. However, this can only occur if there is an enlightened planning policy to encourage mixed user development with particular emphasis on the integration of manufacturing industry into the community."

"In addition to the commercial users," said Mr. Haycroft, "there are, however, strong reasons for Tower Hamlets looking carefully at the possibilities of attracting special types of tourism such as the highly profitable conference business. London desperately needs a major conference centre of 5,000 seats or more and the Borough would be a perfect site for this as there is ample space for it and for the related buildings, such as hotels, and restaurants. The proximity to the City makes the location even more ideal."

"The conference centre could also incorporate exhibition space of up to perhaps 100,000 sq. ft. suitable for small to medium exhibitions and not rivaling in any way the huge NEC at Birmingham."

Mr. Haycroft concluded, "The next five years will be crucial. If the way can be found to accommodate 'The Move to the East' and to combine this with the desire of local people to improve their own accommodation and amenities, then I believe the prospects are bright."

Building on firm foundations

Prior to the construction of the new Minet House a thorough study of the various design and construction aspects was carried out by the Consulting Engineers, Pell Frischmann & Partners. The choice of materials, whether steel or concrete frames, and the type of foundations were carefully studied. Site investigations to determine by borings and through "in-situ" and laboratory testings of the type of ground and how it would behave under the proposed loading were undertaken.

The site investigation had shown that up to 19 feet of gravel were overlying a considerable thickness of London clay. Although foundations could have been placed on the gravel with 3.5 ton/sq. ft. loading intensity, it was estimated that total and differential settlements, due to the slow compression of the clay, would have been unacceptable.

Since pile loads varied from 730 tons to 25 tons it was decided to use piled foundations. The piles chosen were bored, cast-in-place concrete piles with enlarged toes. The reason being that mostly one or two piles can support one column, thus making pile caps unnecessary or very small. By

having an enlarged base, the load is transferred to the lower parts of the London Clay, which are less compressible than the upper strata. Settlements became, therefore, insignificantly small. All piles were 80 ft. long, the largest one having a shaft of 4 ft. diameter with a 10 ft. wide bell.

The general construction consists of rib floors spanning 24 ft on a central spine beam which, in turn, spans between the columns carrying the loads to the piled foundations. Horizontal stability against wind is provided by the reinforced concrete lift shafts and stair wall adjacent to the Police Station in Leman Street.

All the columns at ground level which face the public highway have been designed to sustain impact from heavy vehicles.

One interesting feature of the design and construction are the brick arch facades which utilise the brick cladding as permanent formwork to the concrete arch.

The total weight of reinforcement used in the building, including foundations, was 1,000 tons and the total volume of concrete used was 9,000 cubic metres.

now covers an extensive range. Recent contracts involve commercial projects such as factories, warehouses, offices, supermarkets and government buildings, including telephone exchanges and military installations.

Included in the contract was the installation of air conditioning, passenger and goods lifts, plus a mechanical document handling system in addition to the usual service installations. In the case of failure of the electricity mains supply, a stand-by generator, which automatically takes over, can supply power to the building.

The building has an impressive facade of brick cladding. Over half a million, 50 mm deep, shadow-textured facing bricks were required to complete it. Approximately 30% of these bricks were specially made by hand.

The Willment Group has grown steadily since it was founded in 1919 and its work

Document Delivery—a unique system

A document delivery system enabling the automatic despatch of documentation and mail to pre-selected locations on different floors of the building is a unique feature of Minet House.

This installation is unique in that it embraces the wallet system with a combined horizontal and vertical system for conveying documents between any number of floors in a building or group of buildings. Documents handled may include punch cards, tapes, microfilm and computer records.

The system in the new Minet House features two elevators serving all the floors including the lower ground which houses the company's central filing and archives. A third elevator may be installed in the original Minet House and connected with the new conveyor system.

At the lowest level the elevators are linked with narrow belt conveyors travelling overhead, the wallets being transferred between the elevators and the conveyors automatically. Documents are despatched, on request, from Central Filing to the various departments located on the floors above, the destination having been pre-selected by the simple adjustment of code slider indicators on the sides of the wallets themselves.

The wallets travel at a maximum rate of six per minute, passing along the conveyors in

an upright position, resting on their longer edge. They form a queue at the entrance to the continuously moving elevator into which they are fed, each wallet being accepted by the next vacant tray passing in an upward direction. It then ascends to the top of the elevator, and is discharged on the downward side at the required floor, where it awaits manual collection.

An emergency stop button is located on each floor and a building master control panel provides a guide to the location of any fault which might occur. At closedown, a "do-not-load" signal appears and warns users that no fresh wallets should be fed into the system. All wallets still circulating are then discharged at the basement level, including any wallets accidentally given an infeasible code during the course of the day, for a non-existent floor, for example.

The system meets three distinct needs: the delivery of incoming mail to dispatch points, the collection of outgoing mail for despatch, and the movement of documentation around the different parts of the building.

Message from the Chairman of The British Insurance Brokers' Association Mr. Francis Perkins.

On behalf of the British Insurance Brokers' Association I am delighted to have the chance of congratulating J. H. Minet & Co. on their move to their new headquarters.

Minets were the first insurance broking firm to receive The Queen's Award for Export Achievement and the new building is indicative of their determination to expand their already successful business. Insurance earns a major proportion of the invisible earnings of the City of London and Minets have every reason to be proud of their contribution.

I am also happy to take this opportunity to acknowledge the important part which Minets, along with many other insurance brokers played in helping to create the British Insurance Brokers' Association and the Insurance Brokers Registration Council. These major steps

have moved insurance broking on to a professional basis for the first time and will ensure service and security to the consumer with the backing of a national trade association.



We are happy to have supplied vanitory units in Italian marble, polished, beveled, honed, and flamed, and a slate opening plaque for Minet House.

Architects: R. Seifert & Partners
Contractors: Willment Bros. Limited
BANKS OF BIRMINGHAM
1542 Stratford Road, Hall Green, Birmingham B28 9H5
Tel. 021-745 1181



HUMPHREYS & GLASGOW SERVICES
MECHANICAL SERVICES CONTRACTORS

are proud to have been involved in
J. H. MINET'S
new city offices

22 CARLISLE PLACE - LONDON SW1P 1JA - Tel 01-828 1234

Queen's Award 'double'

In the last five years Minets have won the Queen's Award twice, the first insurance broker ever to achieve this remarkable "double".

In 1973 the first Queen's Award for Industry ever made in the field of insurance broking services was won by Minets and this April the Group again received the Award, this time for Export Achievement.

The citation accompanying the 1973 Award stated that Minets had "achieved a substantial increase in the premiums brought from overseas for placing within the UK insurance markets, despite

fierce competition from foreign companies to retain or capture the business."

Five years later the accompanying citation reflected the remarkable expansion of the Group's activities since the earlier Award.

"The Group, a Lloyd's and International Broking House, provides a wide range of insurance broking services as well as some management and consultancy services. It is active in Africa, Australasia, North and South America, Europe and the Middle and Far East. Over a three year period, (1974-76) its overseas earnings have more than doubled."

These two Awards are greatly prized by all in the Minet Group and the Queen's Award insignia is used widely and proudly in the Company's marketing and public relations programme.

60-year experience backed builders of Minet House

Minets have been insurance brokers to the Willment Group since 1970, but with the award to Willment's Building and Civil Engineering Division in 1976 of the building contract for Minet's new headquarters, this relationship changed slightly. Each became a client of the other.

Before the construction of the new Minet House could take place an existing warehouse had to be cleared by Willments. The principal element of the demolition and clearance centred on the removal of this substantial six storey structure, bounded at both ends by modern buildings. It called for careful cutting away of the abutting walls and removal of thousands of tons of steel, brick and concrete

debris. Included in the contract was the installation of air conditioning, passenger and goods lifts, plus a mechanical document handling system in addition to the usual service installations. In the case of failure of the electricity mains supply, a stand-by generator, which automatically takes over, can supply power to the building.

The building has an impressive facade of brick cladding. Over half a million, 50 mm deep, shadow-textured facing bricks were required to complete it. Approximately 30% of these bricks were specially made by hand.

The Willment Group has grown steadily since it was founded in 1919 and its work

Martin Neil Designs Ltd

suppliers of office furniture to

J. H. MINET & CO. LTD.

WISH THEM CONTINUED SUCCESS IN THEIR
NEW HEADQUARTERS

MARTIN NEIL DESIGNS LTD.,
100-104 UPPER RICHMOND ROAD,
LONDON SW15 2SP
TELEPHONE 01-785 9857



LORNE STEWART

MECHANICAL AND ELECTRICAL SERVICES
CONTRACTORS ARE PROUD TO HAVE
BEEN ASSOCIATED WITH THE ELECTRICAL
INSTALLATION FOR J. H. MINET & CO. LTD.
NEW HEADQUARTERS COMPLEX

OFFICES AT

LONDON

MANCHESTER

DONCASTER

A tribute to British skills

Visitors to Minet House will be impressed by the excellent craftsmanship of the carpentry work and the high quality of the panelling undertaken by Ashby & Horner. This firm has a long history of joinery going back to 1740 when, as master joiners, they supplied joinery to churches, livery companies and Inns of Court. The work in Minet House is a tribute to British expertise in this craft.

Over many years the carpenters of Ashby & Horner have built a reputation for hardwood joinery for banks and insurance companies in the City of London. Today they are one of the few remaining joinery companies that can produce purpose-made joinery to the exacting standards of the past.

At Minet House they supplied and fixed full, room-height, hardwood panelling in teak and

Australian walnut for thirty-five rooms. Considerable trouble was taken to obtain the long lengths for the full height mullions as this type of timber is particularly scarce in the lengths required.

An interesting feature was that to facilitate access to the various rooms, the panelling was designed by the architect in conjunction with Ashby & Horner so that it could be delivered loose to the site and assembled when fixing.

All the panelling was finished in the traditional manner of hand French Polishing. The result is an interesting combination of traditional methods and modern design. The up-to-date "flush" appearance has been achieved with the conventional method of framed-up panels, which has been used since Tudor times.

Dron & Wright
CHARTERED SURVEYORS

offer

their congratulations to

J. H. MINET & CO. LTD.

on the successful completion
of their new
Headquarters Building.
We are pleased
to have been associated,
as development consultants,
with all stages
of this
major development.

Dron 01-626 9681
Wright

Milton Keynes

Frankfurt and Paris take a day.

Hamburg, Copenhagen, a couple of days. Rome, Madrid, take a little longer: around four days.

These are typical journey times from Milton Keynes.

By truck.

For companies shipping to Europe, they make the place very attractive indeed.

You see, a truck leaving Milton Keynes on, say, Monday afternoon can be in Rotterdam on Tuesday morning.

The driver takes a rest during the night's crossing.

So when the truck rolls off the ship onto the European motorway network, he's ready for a full day's driving.

Our major link with the rest of the world is the M1. (As we're right alongside it, Southampton, Dover, Liverpool, Hull, Bristol, Felixstowe and the like are all under 4 hours drive away).

Naturally, the benefits are just as noticeable for air freight as for sea freight. (Small packages, for example, can be in New York in 24 hours).

And just as noticeable when it comes to supplying the home market as supplying export markets.

83% of the population of England and Wales is within a day's round journey for a truck.

Finally, it's worth pointing out that there are also plenty of attractions within Milton Keynes.

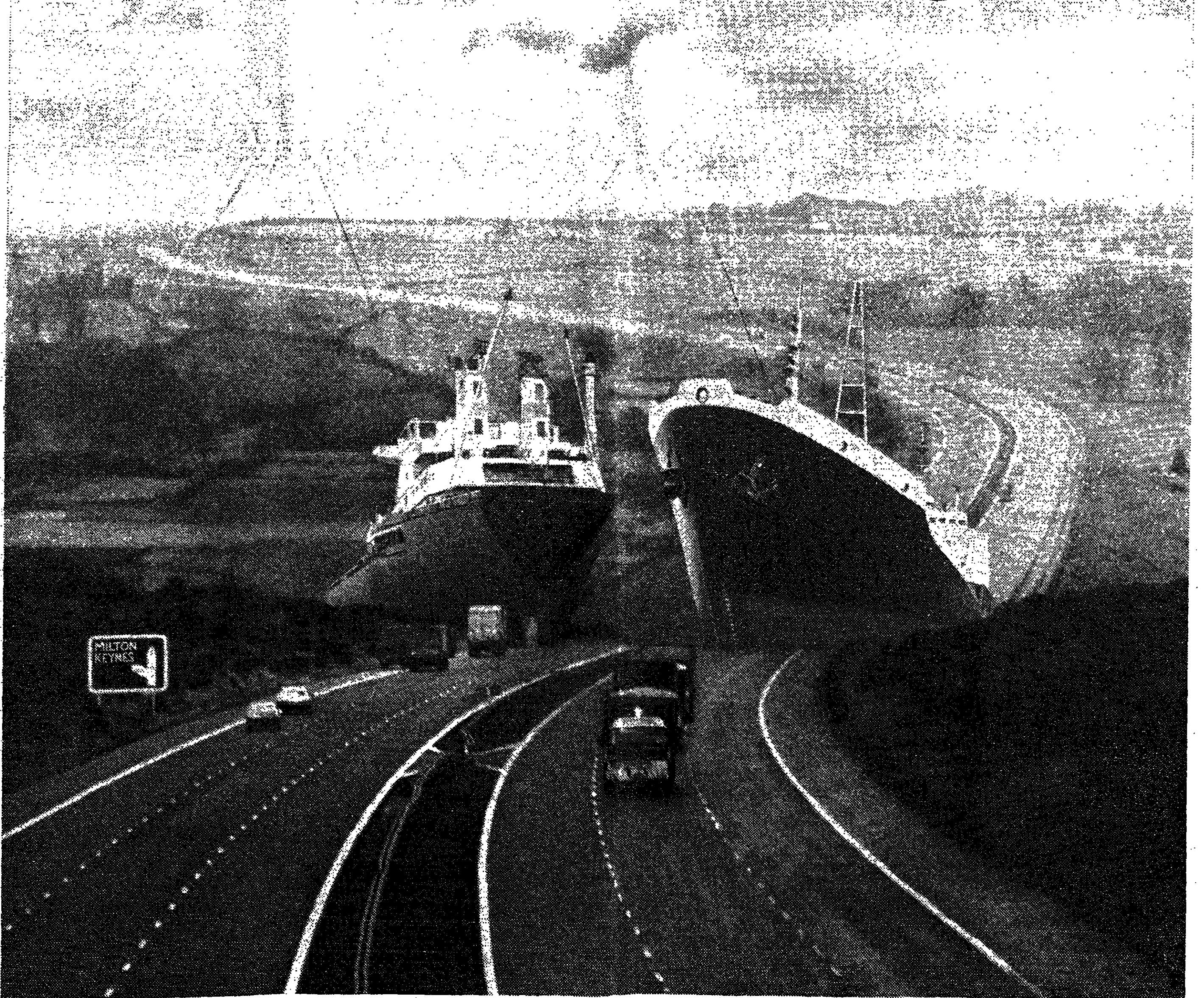
Like a superb range of ready-made commercial premises.

And a unique combination of old and new, towns and villages, highways and byways, factories and countryside.

All in all, Milton Keynes is a very good place to live, for both industry and the individual.

**MILTON
KEYNES**

MILTON KEYNES. ALONGSIDE THE WORLD'S SHIPPING LANES.



FOR FURTHER INFORMATION CONTACT: COMMERCIAL DIRECTOR, MILTON KEYNES DEVELOPMENT CORPORATION, WAVENDON TOWER, MILTON KEYNES MK17 8LX. TEL: MILTON KEYNES (0908) 74000.

LABOUR NEWS

Ford will be first to know of any sanctions—Premier

BY IVOR OWEN

FORD'S WILL be informed in the near future of any sanctions which the Government might decide to impose against them, Mr. Eddie Loden, Labour MP for South Wales Central, said today. He said that the Government would be "very careful" not to impose any sanctions until it was clear that the company had exhausted all other options. Mr. Loden said that the Government would be "very careful" not to impose any sanctions until it was clear that the company had exhausted all other options.



MR. JAMES CALLAGHAN

Mr. Robert Mellish (Lab., Berwickshire) said that the Government would be "very careful" not to impose any sanctions until it was clear that the company had exhausted all other options.

"But these things interest me," said Mr. Mellish. "I think the public does understand that if we do not succeed in our part of the economy we have to take counter-vailing action in another part."

Trade with China to expand

BY IVOR OWEN

THE GOVERNMENT will increase trade with China, Mr. Eddie Loden, Labour MP for South Wales Central, said today. He said that the Government would be "very careful" not to impose any sanctions until it was clear that the company had exhausted all other options.

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Orme promises new social security deal

BY IVOR OWEN

A NEW social security deal will be announced by Mr. Eddie Loden, Labour MP for South Wales Central, said today. He said that the Government would be "very careful" not to impose any sanctions until it was clear that the company had exhausted all other options.

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Pit deaths will be fully investigated

BY IVOR OWEN

ATTEMPTS to cover up the truth about the deaths of miners in the recent pit disasters will be fully investigated, Mr. Eddie Loden, Labour MP for South Wales Central, said today. He said that the Government would be "very careful" not to impose any sanctions until it was clear that the company had exhausted all other options.

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Lords pass £10 bonus Bill

BY IVOR OWEN

THE LORDS have passed a Bill which would give a £10 bonus to pensioners, Mr. Eddie Loden, Labour MP for South Wales Central, said today. He said that the Government would be "very careful" not to impose any sanctions until it was clear that the company had exhausted all other options.

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Insurance industry 'faces controversy and laws'

BY ERIC SHORT

THE UK insurance industry and the pension funds are bound to be the subject of political controversy and further legislation, Mr. Dick Turner, director of Equity and Life Assurance Society, warned yesterday. He said that the Government would be "very careful" not to impose any sanctions until it was clear that the company had exhausted all other options.

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Ambulancemen seek pay deal similar to firemen's

BY PAULINE CLARK, LABOUR STAFF

BRITAIN'S 15,000 ambulancemen are demanding a special settlement under the Government's pay policy this year in line with last year's awards to firemen and police. Union leaders submitted a substantial pay claim yesterday, arguing that there could be no question of "ambulance men being made a lower third arm" of the public sector emergency service.

The main national representative of the ambulancemen, the National Union of Public Employees, said yesterday: "It is clear to us that our members will not accept a 5 per cent offer. We will expect the Government to make a serious offer of at least 10 per cent."

The increase in the average of average national earnings rises over the year.

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Plan to end social workers' strikes

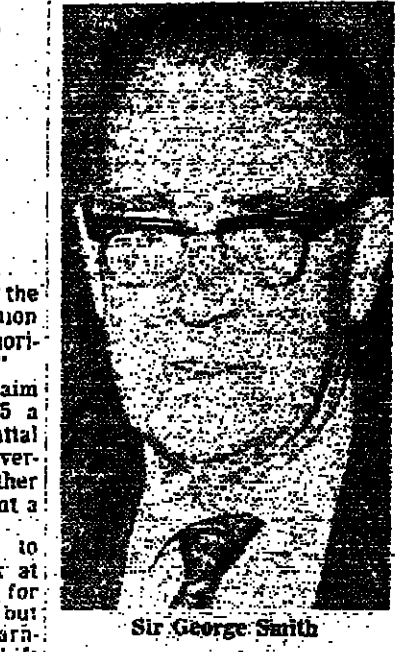
BY OUR LABOUR STAFF

NEW JOINT proposals have been drawn up by union leaders and employers aimed at settling a series of strikes by social workers since last August. The strike over a claim for local bargaining on pay started in Newcastle-upon-Tyne and in several London boroughs. It has since spread to 10 areas of the country, involving some 2,100 social workers.

Newspapers hit by journalists' action

BY PHILIP BASSETT, LABOUR STAFF

SANCTIONS BY provincial journalists in support of a £20-a-week pay claim began to take effect yesterday, with all editions of the Bristol Evening Post and other provincial papers losing editions or cutting their number of pages. The National Union of Journalists has written to all MPs who are members of the union — the largest single group of union MPs — asking for their support for the claim.



Sir George Smith

Building union chief dies

By Our Labour Editor

SIR GEORGE SMITH, general secretary of the Union of Construction, Allied Trades and Technicians, died in hospital yesterday after a long, recurring illness. He was 64. He was due to retire next June, after holding the post of general secretary of UCATT and its predecessor, the Amalgamated Society of Woodworkers and Painters, since 1959.

Bank staff inquiry delayed

By Nick Garnett, Labour Staff

TODAY'S meeting of bank unions and staff associations involved in the inquiry into clearing bank staff representation has been postponed due to the illness of the chairman Dr. Tom Johnston.

Protests over Scottish prison unit spread

MORE SCOTTISH prison officers are taking unofficial industrial action against their union's advice. Officers at five institutions are working at fire institutions, but officers at Glasgow's Barlinnie Prison, Greenock and Lomondale and Remand centres, Strathclyde, went ahead. They were later joined by officers at Perth and yesterday by staff at the Dumfries Young offenders institution.

BL pay talks resume soon

THE BL joint management and union negotiating committee is meeting again on Thursday to try to unravel some of the company's pay problems. The joint team met last Friday but after a day of discussion a decision on the company's parity proposal was deferred.

Sanctions — Ford in floodlight

BY ALAN PIKE, LABOUR CORRESPONDENT

FORD'S month position at the end of the annual pay round has now inevitably prompted the company to the same prominence on the sanctions front. If mass meetings of the 57,000 Ford strikers this month accept the offer approved by their negotiators on Monday, Ford will not be the first company to have agreed to pay increases above 5 per cent. Its American multinational motor industry partner, Vauxhall, has settled for around 5.8 per cent plus productivity. British Oxygen is moving towards a settlement believed to involve increases of about 8 per cent on basic rates.

While the withdrawal of State aid is viable as a potential sanction, there appears to be general agreement in the Ford case that the new South Wales engine plant, now under construction, is not at risk.

FINANCIAL TIMES

World Insurance CONFERENCE

He was critical of the way in which past governments, as employers, had not involved teachers, as employees, in the management of teachers' own pension scheme.

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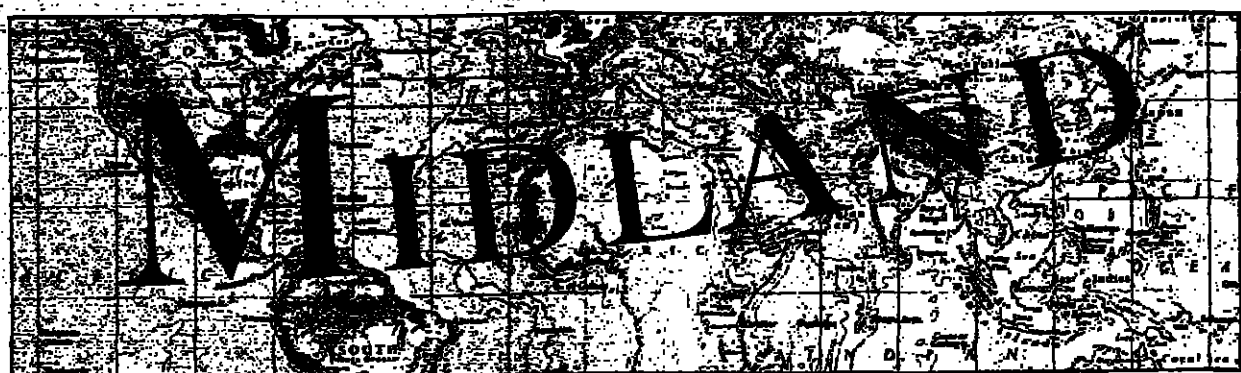
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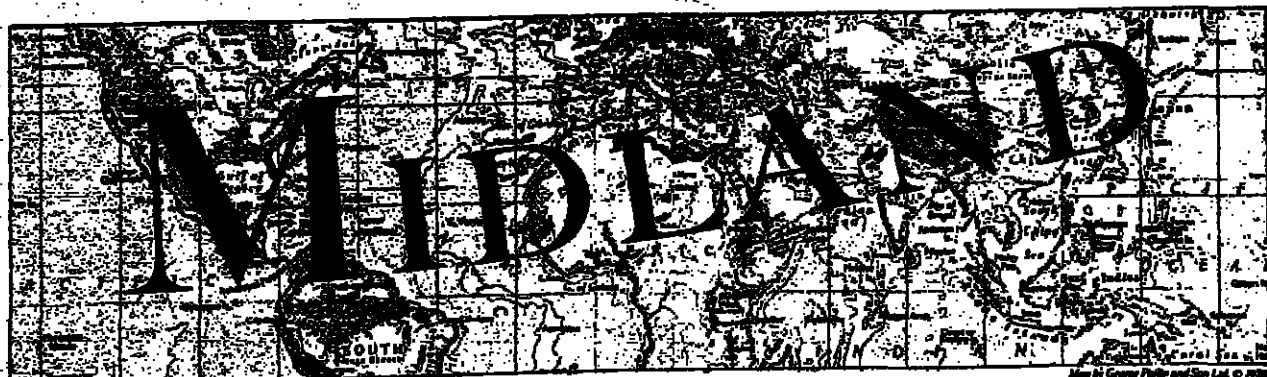
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Technical Page

EDITED BY ARTHUR BENNETT AND TED SCHMIDT

MATERIALS

Metal spray makes low cost forgings

DESCRIBED ON Technical Page some two years ago as its inception, the Osprey metal powder manufacturing and forging process is ready for world marketing and an agreement to do this has been signed between British Oxygen Company and Osprey Metals of North Devon.

The attraction of the process is that it can almost completely eliminate the waste of metal in casting, and the metal is not lost in the process of making the forgings. The metal is a fine stream from a nozzle and is fed into a die.

This is not an end of the process as the stream of metal drops into a die and is then compressed into a forging. The process is described as a "cold-chamber" process, as the metal is not molten when it is forged.

Savings claimed are of the order of 50 per cent in the manufacture of forgings, as well as in the cost of the metal itself.

Replacing light alloys

FURTHER PENETRATION into the market of the light metal alloys is being made by the development of a new material, which is described as a "light metal alloy".

A new alloy, it is made by the process of "light metal alloying", which is described as a "light metal alloying" process. The alloy is described as a "light metal alloy" and is made by the process of "light metal alloying".

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Plastics film has novel properties

AN INVESTMENT of about £1m, in the initial phase of a project for the production of a new plastic film, has commenced at the Aylesford, Kent factory of Reed Plastic Packaging (0632-77555).

Based principally on polypropylene, but also containing other polymers essential to achieve the required characteristics, the film is called Reedex-F.

It is manufactured by cold lamination and biaxial orientation (using a patented cold roll technique) of two or more cross-oriented layers of co-extruded film, and it is the "cross-film" (XF) from which the company has derived the name for its UK product.

The company's plastic packaging production machinery, which incorporates the patented features of the process, has been manufactured under licence by Thermo-Titan AS, of Denmark, and the co-extrusion plant and printer together with other processing machinery, made by Windmoller and Holtscher of West Germany.

The film is being produced in reels up to 1.5 metres wide in two substances—70 grammes per square metre and 90 grammes per square metre. Both are said to be superior to 150 gsm and can be used for a wide range of applications.

Promises better hygiene

THE INTERNAL cleaning of brewing vessels and other equipment in the brewing, soft drinks, dairy and liquid food processing industries requires the use of cleaning in-place chemicals, and a company has now added three such substances to its product range.

For adding direct to liquid cleaning products to improve their cleaning power is Vital 1, which contains a blend of chelating, sequestering and wetting agents. It is a 37 per cent active liquid caustic with added chelating, sequestering and wetting agents and is a low-foaming product specially formulated for

Window film saves heat

DEVELOPED by Solar-X Corporation is an adhesive insulating window film which is claimed to approach the thermal performance of double glazing and reduce heat loss through windows by 30 to 40 per cent.

Called 40/80, the material is an adhesive polyester film vacuum coated with a thin metallic layer which allows a re-negable

amount of light to enter but reflects some infrared. The film also acts as a conventional solar control film and is stated to reject up to 80 per cent of solar heat in summer while reducing transmission of ultraviolet to under five per cent. Summer air conditioning costs, especially in warmer climates, are reduced and protection is provided against ultra-violet damage to furniture.

The film provides a mirrored effect from the outside and is partially transparent from within. Energy savings are put at about 20 per cent, and if installation is carried out in-house, payback time is said to be two years.

Solar-X International SA, Avenue Princess-Alice 5, Monte Carlo 96.

PROCESSING



This blast cleaning room, shown here nearing completion, has been built by Vacu-Blast and is now being used by Duramin Engineering Company of Lydney, Glos., for finishing freight containers. It is 26 ft long and 14 ft wide and fitted with a 3-ton capacity monorail conveyor which facilitates movement of the containers. Cast iron grit is sprayed at the containers at about 80 psi and air in the room completely

changed four times a minute which means the operators have good visibility all the time. Used abrasives are drawn through the floor and sucked away for recycling. Double doors are fitted at both ends of the blast room and two operators can work in it at the same time. Vacu-Blast, a subsidiary of BTR, has its works and headquarters at Woodson House, Ajax Avenue, Slough, Berks SL1 4DJ (0753 26511).

DATA PROCESSING

Provides a versatile display

LATEST video display unit from Delta Data Systems is built around a powerful 16 bit micro-computer which, with up to 32k words and advanced software yields a system of considerable versatility.

For example, up to eight user definable vertically or horizontally shaped screen segments can be provided, and each can be paged or scrolled as required. Such data can be received and displayed on one segment while the operator uses the other from the keyboard. Text can even be moved from segment to segment.

Display memory up to 35,000 characters from a standard 5000 characters can be provided, allowing multiple character sets to be installed. From a basic set of 128 characters the complete set can be increased to 896 displayable characters in eight different sets, some of which are RAM loadable. There is even an option which allows the user to design his own character set.

All the usual video attributes are provided including blink, reverse video, half intensity, dotted underline, so that any character or block of text can be enhanced to indicate special status.

Swallowfield, Welwyn Garden City, Hertfordshire AL7 1JD (Welwyn Garden 33833).

Challenges middle range minis

INTEL is claiming that its latest single board computer ISBC 86/12 is the most powerful microcomputer board to be announced so far.

Making use of the 5 MHz 8086 central processor chip, the computer is said to exceed the performance of the PDP-11/34 and replaces four standard mini-

HANDLING

Smooth running trucks

YALE ELECTRIC rider lift trucks in the ERC/ERP A series run from 2,000 to 4,000 lb capacities.

Yale Electric solid-state pulse control contributes to their performance by giving a high degree of inching ability for handling delicate and awkward loads in confined spaces and smooth acceleration and deceleration, which allows the driver to operate quickly and efficiently with safety and precision.

Travel and lift speeds have been increased for optimum performance. For example, the A Series 2,000 lb capacity model lifts a full load at 55 ft/min in perfect safety.

Articulated design of the steering axle, which has needle roller bearings and bushes sealed against dirt and water, ensures four wheel contact and stability whatever the ground surface. A generous steering lock, inclined kingpins and full power steering contribute to superb manoeuvrability.

Eaton House, Staines Road, Hounslow TW4 5DX. 01-572 7312.

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IN THE OFFICE

Projector fits drawing board

AN ART projector, called the Artograph DP 300, manufactured in the U.S. by Artograph Inc., is now obtainable in the country from Survey and General Instrument Co., Fircroft Way, Edenbridge, Kent (0332 86111).

Featuring up to 3 x enlargement and down to 1/2 x reduction, the projector is equipped with two 150W PH 212 photo enlarging lamps and a 34 inch 1/4 inch high resolution enlarging lens. For magnifications outside the stated range, it can be swivelled round to project on to the floor or a low-level working surface.

CONFERENCES

Equipment for foundries

RECENT developments in plant and machinery for ferrous foundries are to be discussed in a one day seminar held by the Swedish Trade Commission in London on January 24.

Experts from leading Swedish companies, including Sandvik, will assemble at Glasgow, Scotland, at a City Livery Hall close to London Bridge, and deliver papers on topics covering air pollution, melting technology, materials handling, robots, etc.

INSTRUMENTS

Point for accurate revolutions

COMPACT INSTRUMENTS has introduced a portable optical tachometer for non-contact operation up to one metre away from the machine being tested.

The Compact 6000 can be used to check the speed of any rotating machine, without the need for a contact probe, and is suitable for measuring the speed of engines, fans, turbines, couplings, shafts, motors, pulleys, facemiles etc., whenever it is necessary to check rotating or reciprocating machinery.

Contact Instruments, Binary House, Park Road, Barnet, Herts. EN5 5SA. (01440-6663.)

ACCOUNTING

Till for a corner shop

THE REMARKABLE price/performance improvements achieved in the last few years by the calculator manufacturers are increasingly reflected in kindred devices such as electronic cash registers.

Latest example, from Casio, the 10ER will do all of the jobs the small shopkeeper is likely to need and will provide precise accounting records that are comprehensive but easy to understand. The 58 mm paper roll print-out produces either the transaction details in the form of a receipt for the customer, or a day-end summary/total of cash sales, credit sales, reductions and discounts, total number of customers and total number of items sold.

The green gas-discharge display shows either the transaction total or the change (with clear legend to avoid confusion) and the number of repeats.

After a sub-total has been obtained and the amount tendered is entered, the machine computes the change and displays it. The customer's check shows each stage of the transaction.

There are also facilities for pre-settable or manually entered discounts and other reductions, and a key to allow credit sales to be separately registered from cash sales. Refunds and corrections are also catered for.

The electronic cash register measures 318 x 450 x 236 mm and weighs 9.4 kg. The price is dependent upon a discount structure, but will not exceed £115.

Casio Electronics, 28 Scrutton Street, London EC2A 4TY. (01-377 9087).

Write or telephone the Marketing Director, Sperry Univac Centre, London NW10 3LS. Telephone 01-961 2110.

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Laminate's metal finish

A VARIETY of finishes and designs, including brushed aluminium and copper tones, is available in a range of laminates from Norsk Hydro (UK), Concord House, The Centre, High Street, Feltham, Middlesex TW13 1BT.

Known as the Respatex metal range, it can be bonded to a number of different cores such as chipboard, blockboard, plywood, asbestos, etc. A high grade, lacquer finish protects against oxidation and chemical reaction.

Also announced in the range is aluminium brushed matt asbestos. This has a Class 0 fire rating and is recommended for use wherever flexible decorative surfaces are required and, due to its highly ductile nature, it can be applied to very small radii.

Keeps in the heat

AN ALTERNATIVE to fibreglass for loft insulation is offered with the introduction of Rollit's flexible, lightweight mats of resin-bonded mineral wool from Rockwool, Western Avenue Industrial Estate, Bridgend, Mid-Glamorgan CF31 3RT (Bridgend 0654-42411).

This is available in 50 mm, 60 mm, 75 mm, 80 mm and 100 mm thicknesses. A major advantage, when applied in the normal manner between the ceiling joists, is its resistance to compression.

This means that the mats will not compress under their own weight, with corresponding effective loss of thickness over the years.

Rollit, 100, The Quadrant, London W1A 0AA. (01-475 3333).

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1st PRIZE

SPERRY UNIVAC

The Management Page

Michael Lafferty on Turquands after the Sime Darby affair

A bitter blow to the gentleman of the accountancy profession

LAST Friday the accounting firm Turquands Barton Mayhew lost the audit of Sime Darby, the Far Eastern trading concern which had been one of the firm's largest clients. The sack came as a bitter blow to the firm, which only a few years previously found that Sime Darby's then chairman, Mr. Dennis Garratt, was defrauding the group of substantial amounts.

The decision to resist dismissal at Sime Darby, and the choice of tactics, catapulted Turquands into the pages of the national Press. This normally publicity-shy firm made no secret of the fact that it was using the Press to get what it called "the real reasons" for the proposed dismissal from the Sime Board. But by the time of the last Press conference before the Sime shareholders' meeting, Turquands senior partner, Mr. Dennis Garratt, was accepting defeat. "We were on a hiding to nothing," he said — nevertheless justifying the decision to resist dismissal on the grounds of protecting his firm's good name.

In retrospect, Turquands would probably do the same again. But senior partners in other accounting firms doubt the firm's wisdom in the Sime case.

What makes the affair particularly significant is that Turquands is one of the top 10 British accounting firms; it probably ranks in size larger than Touche Ross or Arthur Young McClelland Moores.

But unlike these two firms, Turquands is not one of the "Big Eight" international accounting groupings. Indeed it lost the Sime audit to one of the best known members of that particular club, Price Waterhouse. And the Sime audit, Board made much play of the fact that it wanted to appoint Price Waterhouse because that firm is bigger and more inter-



Mr. Dennis Garratt

SOME OF TURQUANDS' MAJOR AUDIT CLIENTS

Bowater
BTR
Consolidated Goldfields
Great Portland Estates
Arthur Guinness
Ladbroke Group
National Westminster Bank (joint audit)
Shell Transport and Trading
Seas Food Holdings
Westland Aircraft
Milk Marketing Board
Norwich Union
Source: Turquands' Directory of Clients, 1977-78.

national than Turquands.

Turquands has sought to protect itself from the competition of the Big Eight by entering into a European partnership — with Klynveld Kraayenhof, the large Dutch accounting firm, and Deutsche Treuhand, a substantial German firm. But KTD, as the grouping calls itself, has not yet seemed to attract much new business to Turquands. It certainly shows little sign of becoming a recognised European alternative to the international giants.

Associations

Outside Europe, Turquands has associations with other accounting firms. In the U.S. for example, the link is with Hurdman and Cranston — a firm which comes near to the top of the second division there in terms of size.

It is to the KTD arrangement, presumably, that Turquands must look if it is to compete for major new clients. But will the present loose arrangement ever develop into a full partnership? Questioned whether there is any possibility of it breaking up, Mr. Garratt simply adds: "I'm not expecting it to crumble immediately."

Turquands Barton Mayhew itself is the result of a merger

in 1972 between two substantial and well-established accounting practices — Turquand Youngs and Barton Mayhew. Speculation in the profession that this has not been a total success is dismissed by Turquands' partners as baseless.

Such thoughts have undoubtedly been fuelled by Turquands' cautious attitudes to getting new clients — somewhat different from other firms. "We don't go out of our way to steal other people's clients," is how Mr. Garratt puts it.

Whether this relaxed approach is any longer appropriate to one of the country's largest accounting firms may be doubted, given the noticeable stepping-up of competition from the rest of the majors. This competition manifests itself in many ways — increased job advertising ("because we always need staff"), the distribution of firms' publications, and the issuing of Press releases on major accounting topics are the more obvious.

But some top accounting firms take the job so seriously that they are willing to spend a lot of money and partner time in getting their names into the right places. Price Waterhouse, for example, falls into this latter category. An indication of how

successful it has been so far is provided by comments from senior partners in other Big Eight firms. "PW is the one we worry most about," says one; another admits that PW's success in the new clients game is a cause of constant worry. Altogether, the contrast with Turquands could not be more marked. Mr. Garratt expresses surprise when informed that other accounting firms employ public relations organisations. City and Industrial Publicity, the PR firm which handled TB's Press releases in the Sime Darby case, was brought in by Turquands' lawyers, McKenna and Co., on "a one-off basis."

These examples indicate the kind of firm Turquands Barton Mayhew is. It is big, gentlemanly, and lacking in the sort of international connections the Big Eight have, particularly in the U.S. As such, it is probably the most likely member of the large U.K. accounting firms to be involved in a merger over the next few years. This is how Mr. Garratt answers the question of whether his firm will have merged 10 years from now: "In the years to come there will probably only be a handful of large firms left. The only question is the speed at which this will take place. I doubt it. Turquands will be unaffected by that trend."

Approaches from other firms have come regularly. According to Mr. Garratt one firm asked him to join them last year, and gets the same reply. How far any such discussions have gone is not known, but it is safe to bet, as one Big Eight senior partner put it, that Turquands "would know where to come" if it wanted a merger. However, the likelihood is that any final resting place would be with one of the Big Eight. A critical factor here would be Turquands' undoubted strength in the Far East, where it is, arguably, the largest accounting firm in the region.

BUSINESS PROBLEMS BY OUR LEGAL STAFF

Freelance earnings abroad

I am a freelance worker and occasionally spend a few days abroad on short term contracts entered into with foreign employers and paid abroad. Based on IR 23 I have since 1975 taken 75 per cent of my foreign earnings as a basis for the assessment of income tax, instead of 100 per cent. My accountant and the IR inspector have never queried this procedure, but now I have been informed that the situation on foreign earnings is not as I have understood it to be.

IR claim that 100 per cent of earnings abroad should have been taken as the basis of the tax assessment for the period 1975 to 1978. Could you please advise whether you consider that the IR is correct, whether the IR inspector can reverse his decision of previous years, and whether there is any legislation and IR literature which describes the situation since 1975? You have not given as much to go on, but we wonder whether you are referring to schedule D case II assessments. The 1974 and 1975 editions of IR23 relate to schedule E assessments primarily, and only to case V of schedule D (not case I or case II). The distinction is, broadly speaking, between contracts of service (schedule E) and contracts for services (schedule D), and you must give your accountant full details of the terms of the overseas contracts, if you have not already done so, to enable him or her to decide which schedule and case each one falls within.

If you are in fact talking about schedule D case II, then it looks as though the inspector is justified in making further assessments for past years, by virtue of section 29(5) of the Taxes Management Act 1970. Here again, you must consult your accountant, who knows both the law and the facts.

For 1978-79 onwards, as you probably know, 25 per cent relief rather than that described in IR23 is available for case I and II schedule D assessments, by virtue of section 27 of (and schedule 4 to) the Finance Act 1978. No doubt a third edition of IR23 will be issued fairly soon, to incorporate this new extension of relief.

No legal responsibility can be accepted by the Financial Times for the answers given in these columns. All inquiries will be answered by post as soon as possible.

Employees apathetic about running pension schemes

BY ERIC SHORT



it may well have to modify its proposals. The Government has pledged that good participation schemes have nothing to fear from the proposed legislation, though until the Bill is published one cannot judge.

Employers might be advised to press ahead with schemes for member participation. Even a Labour Government with an overall majority will have to take some heed of strong public opinion. And to help employers bring about what the Society of Pension Consultants calls meaningful participation, it has produced a booklet explaining among other things various methods of voting.

We still have the single vote system for parliamentary and local authority elections and the vast majority of the electorate seems satisfied with the system. But the society feels that a first past the post system is likely to cause unrest in electing trustee members.

It takes the view that the minority will not happily accept the voting power of the majority. For example, if the scheme membership is split 60 per cent manual, 40 per cent staff, then the staff will feel disenfranchised if the manual employees vote their members on every time. But the booklet does emphasise that each scheme should find the method that suits it best.

Another possible course of action was put forward by Mr. Patrick Jenkin, the Conservative spokesman on Social Services. He suggested at the NAPF conference that a Conservative Government would introduce legislation on member participation giving democratic rights to every pension scheme member that a subsequent Labour Government could not take away. This suggestion came from out of the blue — the previous Tory line being a cone of prudence. But Mr. Jenkin is seeking the views of the pension industry.

Member participation in the Management of Pension Schemes — Selecting Representatives — from The Society of Pension Consultants, Ludgate House, Ludgate Circus, London, EC4.

through the usual process of seeking the views of the pension industry and other interested bodies and persons. But the pensions industry feels that this was simply to conform all it is their money that is being managed and such sums involve considerable amounts.

Pension schemes are set up under trust and administered by a board of trustees. This board has the duty and responsibility of administering the trust, that is the pension scheme, for the benefit of the beneficiaries of the trust, that is the members. Therefore it is only democratic that members should have a voice in the appointment of the trustees. No one has challenged this principle, at least in public, yet it is surprising that member participation has been very slow to emerge.

Participation

The Government has prepared the necessary Bill to bring about member participation on the lines laid down in the White Paper. Mr. David Ennals, the Secretary of State for Social Services, stated at the NAPF conference that it would be introduced as soon as the time seems ripe.

Lord Banks, the Liberal spokesman on pensions, also speaking at the conference, revealed that the Liberals had blocked the introduction of the Bill during the days of the Labour pact because it was based on union participation, not member participation. So perhaps everything depends on the outcome of the next election. Or does it?

If by the time the next Labour Government is ready to introduce legislation on participation the vast majority of pension schemes have their own genuine member participation working to the satisfaction of members,

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A place in the game

WITH NEARLY 900 teams already in the starting position for next year's £2,000 national management championship, would-be contestants are still asking how they can enter the lists. Accordingly, Jack Layzell, the chief administrator, has agreed to extend the closing date until December 1.

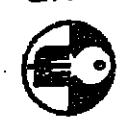
Those wishing to make sure of a place in the game — which also offers prizes of £750, £500 and £250 for the teams which finish second, third and fourth — should swiftly contact Mr. Layzell at NMG, Victoria House, Southampton Row, London WC1B 4EJ, tel.: 01-242 7806. The entry fee is £60.

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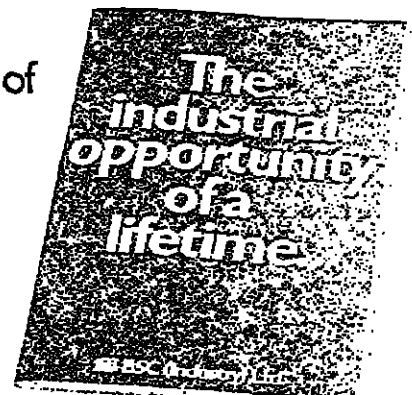
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Always the same in sitcom land

by CHRIS DUNKLEY

And it came to pass that Richard O'Sullivan, finally stopped playing the unpleasant medical student in the Doctor programmes. And he went down to the land below, and where Johnnie Mortimer and Brian Cooke wrote a new series involving O'Sullivan and two girls living in a flat. Therefore the name of it is called *Men About The House* and the girls were played by Sally Thomsett and Paula Wilton. And O'Sullivan was like unto a chief, and the producer/director was Peter Frazer-Jones.

And dwelling in that house there were downstairs the landlady and his wife whose parts were played by Yvonne Joyce and Brian Murphy. And *Men About The House* went up to Thames even unto America, where ABC Television did a format deal. And in the days of great trouble over violence on screen they did not relaunch the same idea of two middle-aged men living together and they did call it *Thames Company*. And, lo, the viewers saw the juggle of the girls and thought that it was good, and sent the series to the top of the American ratings. And when this was seen at Thames they said one to another, Go to, let us buy back our own format and give it another whirl on the merry-go-round.

Now these are the other generations of *Men About The House*: Johnnie Mortimer and Brian Cooke, began George and Mildred, starring Yvonne Joyce and Brian Murphy, and they Peter Frazer-Jones was the director/producer. And he was too producer/director of Robin's Nest engaged in a perpetual "excuse

me" forming partnerships, performing briefly together, then breaking up to make up a different team with another old partner.

The programmes they make are known as "situation comedies" ("sitcoms" for short) which is useful shorthand, so long as all agree about what it means. It does not mean *The Muppet Show* with its puppets, guests and song and dance routines. Nor does it mean the stand-up comedy of Morecambe and Wise, nor the short sketch and animation formula of *Monty Python* (whose *Monty Python's Flying Circus* repeats are currently the funniest programmes on the box), nor *Woolhouse Playhouse*, a series of short stories, featuring different characters in different comedy situations every week, yet is not a true situation comedy.

A sitcom is a humorous narrative drama series, almost invariably written specially for television, in which the same set of characters reappears each week, performing against the same situation which more often than not is institutional (a hospital in *Douglas* On The Go, a school in *Plum* Sir, a prison in *Get Some In*, a prison in *Porridge*), and the most often of the institution is the family home.

The popularity of such material is unmistakable: the JICAR ratings for last week show that the first episode of a new series of *Some Mothers Do 'Em* attracted nearly 30m viewers and went straight to No. 1. *Robin's Nest* is at No. 6, *Mixed Blessings* at No. 13, and *George and Mildred* at No. 18. The BBC's October figures prove that some of the biggest audiences for the month were for sitcoms even though they were repeats.

At the same time sitcoms arouse great hostility among the cohorts of feminists, trades unionists, rabid egalitarians and others who complain that such series are check-book with stereotypes—which they are. And occasionally this fact alone is indeed deplorable.

It seems boringly unoriginal, to say the least, to people a brand new series about all-in wrestling, *The Losers*, with a cunning and cowardly little manager (played well enough by Leonard Rossiter though he is given precious little scope to provide more than the twin brother of the landlord in *Rising Damp*) and a great slab of a wrestler who is as thick as two planks. How much more original, and perhaps productive, to have reversed the stereotypes and had a stupid manager and a smart cowardly wrestler.

That aside, it seems a perverse subject to choose since all-in wrestling itself constitutes one of the very few innovations in comedy in the last few hundred years, and at its best is very funny, funnier than *The Losers*. Usually, however, it means very little simply to claim that a given



Geoffrey Palmer, Wendy Craig and (seated) Andrew Hall in "Butterflies"

New York Theatre

Broadway cranks up slowly

by FRANK LIPSUS

The end of the newspaper strike in New York raised the expectation that the Broadway season would finally move full steam ahead. But November's schedule of only two openings indicates that the machinery has run down and needs some time to get working again. Most of the productions that had defied the strike and gone ahead despite the lack of reviews have been musicals, a fact that reflects a possible new development in the legitimate theatre.

Several years ago, in the period of Broadway's doldrums, new audiences, especially among the black middle-classes, were attracted to the theatre through television commercials. The bad press given *The Wiz* was overcome by such advertising, and the subsequent run of the show, which is still on Broadway and now benefiting from the advertising for the film made from the show, marked a new outlet for producers and brought new audiences to Broadway. Now many more shows are being advertised on television. Without the papers it is hard to tell whether the advertising would make such audiences immune to bad reviews. That test has yet to be made. The most that can be said for the time being is that producers are "weaning" themselves away from full dependence on reviews and the audiences derived from those reviews.

The commercials play up the young, plainly dressed, enthusiastic people who do not appear to be the traditional Broadway audience. If such advertising continues to be used, the theatre will probably benefit from the extra source of revenue without losing the original audiences who follow the reviews. I am sure the local critics can feel only relief at being taken off the hook for the sole responsibility for the success or failure of a play.

While it gives something of a distorted picture of Broadway as it is now to have only straight plays to review, most of these opened off-Broadway. One that didn't, *First Monday in October*, has cast headed by Henry Fonda and Jane Alexander, a comedy that revolves around the first woman appointed to the Supreme Court, it was appropriately written by Jerome Lawrence and Robert E. Lee, a collaboration that specialises in commemorating events in American history, like the Scopes monkey trial in their *Inherit the Wind* and *The Night Thoreau Spent in Jail*.

Henry Fonda's role is modelled after William O. Douglas, an outspoken ultra-liberal mountain-climbing former justice who, like the part, would not have objected so much to the appearance of a woman on the bench and the work of the Broadway stage.



Henry Fonda in "First Monday in October"

role of Miss Alexander. In the urbane and biting dialogue the justice and, as he calls her, the "justice," gradually build a grudging respect and finally gruffly-expressed affection for each other.

The playwrights have done their homework, spicing the play with real constitutional issues on which to divide the justices' opinions. Justice Snow (Fonda) is full of admonition and advice, not needing to join his colleagues in the sentencing of a pornographic film to know he supports an exhibitor's right to show it. He borrows a perpetual motion machine from the Smithsonian Institution to demonstrate the need to protect corporations from multi-national corporations' voracious willingness to buy up inventions without ever intending to use them.

Larry Gates as the chief justice heads an impressive supporting cast and there is a solid set with book-filled and leather-appointed judges' chambers. Without Henry Fonda in the cast, the play would probably not have attracted the attention it has, an "unfortunate change from the time when such serious and witty works were the bulk of the Broadway stage."

Ever Been, which has already appeared in London, revives the period of the Congressional witch-hunts in the early 1950s. Brought to New York by the Rutgers Theatre Company, Eric Bentley's play uses only actual testimony to show how some of Hollywood's best known people betrayed friends to co-operate with the House Un-American Activities Committee. The production is distinguished by outstanding performances by the company and set by Joseph F. Mikolajewicz, Jr., using plaster casts of film crews to focus attention on the witnesses' disfigurement.

The first testimony by Larry Parks, played by W. T. Martin, reveals the truth about a man forced to give up the names of friends as well as confess his own guilt by association. Thereafter, the witnesses, including Sterling Hayden (played by Raymond Baker), Jerome Robbins (played by John Cazale), and Tom Brennan, parade their co-operation in a way that ignores any extenuating circumstances. Like a witch hunt turned on its head, the play serves to embarrass those who co-operated in a purpose that follows the end-justifies-the-means philosophy of the committee itself.

Sam Shepard's latest play, *Barred Child*, opened at an off-off Broadway theatre, Theatre of the New City, in a production directed by Robert Woodruff and starring the well-known actor, Richard Hamilton. Shepard's desecrated American dream here takes the form of a bizarre Illinois family brought to ruin mysteriously by an old crime of killing a new-born child. The audience witnesses the effects of this crime in the form of adult sons who stay at home, one of whom is a murderer, and a daughter who is a prostitute. Another generation is represented by a grandson, now grown with a comely wife who arrives and remains unrecognized by the rest of the family.

Shepard's vision changes little, though he takes different forms of distortion to exemplify a curious amalgam of American working classes undermined by some cerebral divine justice. The grandfather in this play attracts all the attention in his monosyllabic way, with each of the other characters brought forth with some malintention to set a reaction going. David Gropman's set is marvellously malleable in using lights to change mood and Woodruff puts the cast through its paces without allowing the audience to wonder what really is going on.

Festival Hall

The Apostles

by ARTHUR JACOBS

The opening is as solemnly promising as any other of Elgar's, and the short theme representing the divine calling is as rich and haunting as the recurring cadence in Britten's *War Requiem*. Why is it then, that *The Apostles* is an oratorio commanding only a rare and respectful revival while Elgar's earlier and shorter *Dream of Gerontius* arouses perennial enthusiasm?

Monday night's performance by the Royal Choral Society, under Meredith Davies, showed once again that the main weakness is in dramatic proportion. Lacking the continuous narrative of Cardinal Newman's text for *Gerontius* the later work is too episodic and too preponderantly slow. A special difficulty arises with the long-drawn out soft ending of the first half, which could be effective only if contrasted with some point of mighty climax retained in the memory—but Elgar has dissipated his previous climax by the leisurely episode immediately following.

Somewhat compensating urgency may be infused by the conductor, but Mr. Davies seemed reluctant. A tiredness overcame the music at such passages as "Why cease ye the living among the dead?" The choral singing was marked by solidity and accuracy rather than radiance, and the Royal Philharmonic Orchestra was pushed to true Elgarian grandeur where it is needed—at the orchestral introduction to Act 2, for instance. But there were some strongly individualised moments from the brass, among them the long-breathed solo horn phrase heralding the recognition that Thou art the Christ.

The best feature of the performance was the contrast between the forthright humanity of Raimund Herinx as Peter and the detached certainty of Stephen Roberts as Jesus. Some of Mr. Herinx's quasi-operatic characterisation could usefully have been borrowed by John King as Judas and by Alfreda Hodgson, a too satisfied-sounding Mary Magdalene. Anthony Rolfe Johnson brought to the tenor narration a rather too "holy" tone such as I think Elgar might have chosen to do without; but the composer would surely have approved the firmly soaring soprano (Virgin Mary and Angel) of Felicity Lott.



Cleo Laine

Palladium

Cleo Laine

Cleo Laine is the best jazz singer that we have got so it is very perverse of the lady to beam Dankworth was in fine breath on saxophone and clarinet. Instead it was all bits and pieces. There were the Dankworth musical settings to poems, an interesting stretch from Shakespeare to Auden but a novelty London girl from an American superlative as she oozed her way through 90 minutes of audience massage. There was the full type of material which is better suited to the pubs on well timed routines; the pretty Saturday nights than the Palladium compliments; and the extended dium. But there was little or no jazz.

She deserves the recent honours — the appearances before the Queen and the television spectacular, the American success fact that the best of contemporary and the gold albums—but there was a run-through of show tunes from a forthcoming album, where times on stage when she seemed to be spreading her talent. There was a fine, quite devoid of passion, can hardly fail to be rather thin. With such a magnificent voice, and a deep feel for

ANTONY THORNCROFT

Festival Hall

Guitarama

by KEVIN HENRIQUES

It was a thoroughly commendable and enterprising idea to showcase three vastly different guitar styles in this weekend concert. The classical was represented by Carlos Bonell.

After the interval the latter played two Manuel De Falla flamenco by Paco Peña and jazz compositions in duo before the Isacs/Wright group. Velvet, completed by bassist Len Skeat and cornettist Digby Fairweather, came together for what was, for the jazz listener, the most pleasurable and involving of the compositions by Villa-Lobos and Albeniz which Bonell included in his opening solo; also the delicacy of Bonell's playing. However, classical guitar is clearly a self-contained form of music-making, much more organised than the other two and widely separated from them in emotional terms.

Flamenco and jazz do have certain facets in common, the most crucial being that they are both improvised musics—there have, in fact, been some jazz flamenco albums. Clearly Paco Peña's three solo interpretations in which the jazz representatives seemed content to let Bonell and Peña take the initiative. Maybe substance and muscle needed the embellishment of singers and dancers to add that important emotionalism they clearly needed on Saturday.

Jazz guitarists like Isacs and Denny Wright (with the mini-report, though, that the large number of amplification closed the first half of the intelligently arranged concert with five music.

Soho Poly

Keep it in the family

Colin Spencer once wrote a play about a male homosexual marriage in which one of the partners gave birth to a child. In his new lunchtime piece, 15-year-old Janet is nearly three months gone, but a visiting social worker cannot uncover the father's identity. The fact is that Janet has three lovers—her father, mother and twin brother. The dominant theme of what is in fact an extremely lightweight concoction is the collision of marriage, devoid of tenderness, incestuous amorality and uninhibited sex. Doreen with the pernickety attempts of Mantle is excellent in the role, the officer to establish moral and legal objections.

None of this is particularly shocking, as the family trio come across as not only unlikely but also as irredeemably wet. If stupidly open-minded parents, such a family were to exist, I doubt very much if their offspring would be anything but rather than free love, little liberation and excessive tolerance.

MICHAEL COVENEY

Don't the people who create the nation's wealth deserve to keep some themselves?

Whether you're in business for yourself, or an executive doing a vital job, you may well feel you're getting a raw deal nowadays.

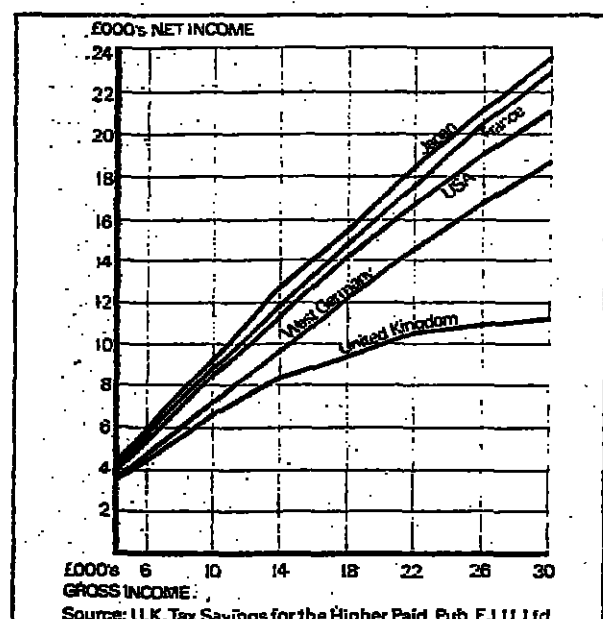
Suppose your income is £10,000. Not so long ago, you could live well on that sort of money...and set aside enough to create wealth for yourself.

Today, high tax levels and inflation have made life more difficult. Indeed, The Economist Intelligence Unit has estimated that anyone earning £10,000

Salary needed to enjoy the same standard of living

Salary before tax: January 1971	Salary before tax: January 1978
£2,500	£6,500
5,000	14,500
7,500	28,500
10,000	43,500
15,000	59,500

Based on a married man with two children.



A comparison of net earned income after tax in five major industrial nations. (Example: a married man with two children.)

seven years ago needs over £40,000 to enjoy the same standard of living today.

Yet the problem isn't insoluble. If you know how you can save money that would otherwise go to the tax man, and use it to provide for your own future.

Today's tax structure, if you take advantage of it properly, can help you to create wealth for yourself. But, with tax regulations changing frequently, you need the help of experts.

This is where we come in. At Equity & Law we have 134 years' experience of successful money management. We can prepare a plan for you that will ensure you are able to accumulate capital free of personal taxes, so that instead of your financing the tax man, he's helping to finance your future.

Talk to your financial adviser, or contact us direct for more information. But, above all, don't delay. For every extra day that passes you would be paying money to the tax man that could be working for you instead.

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Wednesday November 22 1978

Five per cent ghosts

IT NOW SEEMS likely that in the next day or two the Ford workers will accept a management offer worth about 17 per cent, including a small productivity element, and that British Oxygen will settle for a little under 10 per cent in straight new money. These are certainly inflationary settlements (though it is interesting to note that the Ford offer does not yet seem to be a norm for other bargainers), and illustrate what has been lost of the breakdown of pay restraint, which is regrettable. If these examples are widely followed, prices and unemployment will be higher than they need have been.

Credibility

It is one thing to regret a situation, however, and quite another to try to prevent it. It does not exist. All the available information suggests that the Government, determined to defend what it sees as its credibility far beyond the last ditch, is planning to make some sort of example of Ford (though there is a significant silence about British Oxygen). Sanctions are to be deployed, as if Ford and its shop stewards had breached some national policy backed by Parliament and by the official unions. In fact, of course, nothing is left of the policy but a Government aspiration: but even if it is dead, it seems that its ghost can still rattle its chains.

This is as sad as it is objectionable, because it means that the Government, which in fact has a credible anti-inflation policy in its management of the money supply and the exchange rate, is again threatening to divert attention from the realities that ought to restrain rational bargainers by mounting an absurd sideshow. The 5 per cent policy itself became such a sideshow when it was totally rejected by the TUC: there are arguments for and against the kind of voluntary restraint which ruled until this year, but a unilateral bargain is simply a fiction.

Mr. Roy Birch of the engineers has argued that the whole Ford strike, which has cost two months' output from our most successful motor manu-

facturer, is simply due to the 5 per cent fiction, under which management felt bound to make an "insulting" opening offer, and even the shop stewards lost control. It is arguable that the settlement is higher than it would have been if it had been negotiated rationally.

Be that as it may, the damage is done. How are sanctions supposed to reverse it? Even Ministers admit privately that they are likely to do little harm to Ford, which had a large backlog of orders even before the strike: they are simply intended, like shooting an admiral, to encourage the others. Are Ford's prices to be frozen—thus increasing its share of private home demand? Are orders to be diverted to other manufacturers, regardless of price? Sanctions must mean more than the normal rule of buying from the cheapest supplier. This will simply reduce the fears that must restrain settlements in less profitable rivals. Or perhaps both contradictory policies are to be adopted at once. The only likely result is as improbable as the policy itself: to unite the warring employers and unions in an irrelevant struggle against the Government.

Consequences

The Government is in fact battling to maintain a damaging illusion—that in the absence of agreement, it still controls events in the private sector. But the real argument against excessive settlements is not the Government's power, but its lack of power: the fact that it cannot save people from the consequences of their own folly. That is the message of its monetary policy, and of a strong exchange rate, which represent the only real choice a Government has. It can stick to a non-inflationary stance, in which case the effects of inflationary settlements fall mainly on those who make them, in terms of lost markets and jobs; or it can give in to inflation, and let the weak suffer. The Government has made the right choice, but cannot explain the logic of it as long as it maintains a sham battle of wits over a dead policy.

Why GEC went after an old American family company

BY MAX WILKINSON

SCIENTISTS in one of the General Electric Company's laboratories came up with a brilliant new idea for an all-electric telephone. The new machine in which sophisticated electronics replaced clattering mechanical parts, was "years ahead of its time," says Sir Robert Telford, managing director of GEC-Marconi. That was ten years ago. The machine was a failure.

In spite of lengthy tests, GEC could not make the prototype reliable enough to allow them to launch it on the open market. So it was left to competitors like Siemens of West Germany and ITT to introduce electronics into one of the oldest and most traditional of communications devices.

The moral of this failure, says Sir Robert, is that GEC was unable to match its electronics expertise with the design and engineering skills needed for the mechanical parts of the machine.

The company is hoping to fill this gap in its capability by buying one of the larger U.S. companies in the traditional office equipment industry, A. B. Dick.

On Monday GEC announced that it had made a \$52m agreed bid for A. B. Dick, which has sales of £180m a year, most of it in the duplicator, offset litho and reprographics business.

GEC is hoping that a marriage can be arranged between the more traditional electro-

mechanical manufacturing and development skills of A. B. Dick and its own technology in younger communications and computers.

For its part, A. B. Dick needs an infusion of electronic know-how and of cash if it is to compete in the fast growing electronic part of the office equipment market. In a few years' time almost every machine, from the typewriter upwards will include some form of computing power making it capable of forming part of complicated communicating systems.

One of the most important of the growing markets, for example, is for electronic type-

writers with an internal memory. These "word processors" can be linked together by a company's internal telephone system or communicate across the public telephone network.

A document typed on one such machine can be transmitted in a few minutes to any matching machine by telephone wire. Electronic mail of this sort is much more rapid and often cheaper than the ordinary postal service. However the possibilities are very little understood in the UK and are only beginning to be exploited in the U.S.

It is a market in which GEC has been increasingly interested ever since its abortive attempt to develop an electronic printer. However, in spite of considerable research, it has lacked the manufacturing ability or the marketing network to enter the office equipment sector. Meanwhile A. B. Dick has also seen the need to diversify into the newer product ranges. It markets Japanese and German-made copying equipment; and four years ago it launched its own word processing machine, the Magna 1, followed this year by Magna 2, a newer version with communications capabilities.

The scope for tougher management and strict financial control—GEC's strong points—is shown by the recent record of A. B. Dick's nearest U.S. competitor, Addressograph-Multigraph (AM).

Like A. B. Dick, AM found itself caught at the beginning of the electronic age with a range of excellent duplicating and printing machines based on ageing technology.

In spite of attempts to diversify by 1975 and 1976 it was making very low returns of between 2 per cent and 3 per cent on sales. And by 1977 it had moved into a loss. At the same time it acquired a new chairman, and chief executive, Mr. Roy Ash who came from Litton Industries via a post in

the Nixon administration. A. B. Dick has meanwhile scored an impressive development coup with its ink jet printing system. This allows characters to be formed on a page by a jet of ink whose direction is controlled by a miniature computer.

This entirely new printing system has been adopted under licence by IBM as the basis for its high speed ink jet printer, while A. B. Dick has produced an ink jet machine for industrial use in the high-speed labelling of goods.

Although the ink jet breakthrough indicates a lively research capability at A. B. Dick, it also shows, what GEC found with its earlier printer, that research is not enough. Expensive development is needed to bring new ideas to market.

And IBM's exploitation of A. B. Dick's invention illustrates the point.

A. B. Dick's ability to respond to the extremely fast pace of technological change has been limited in the last few years, not only by the need for ready cash but also by uncertainty over its management.

The company's president, Mr. Karl Van Tassel, now 75, was brought back out of retirement 18 months ago when Mr. John Stetson abruptly left the job to become President Carter's Secretary of the Army.

Mr. Albert B. Dick III, the chairman, has been looking for a suitable chief executive without success since Mr. Stetson's departure.

The possibility of selling out appears to have been considered only recently when the company was approached by a large U.S. company.

Sir Robert Telford, who heard about the approach, quickly put in a counter offer on behalf of GEC. Sir Robert says that family pride was an important factor, because Mr. Dick was anxious to sell only to a bidder which would develop the company along the lines he wished.

GEC-Marconi, with its extremely successful record in

advanced defence electronics, is in generally low technology. Undoubtedly has the technical products? Sir Robert Telford's self-confidence to enter a new answer is that buying U.S. and competitive business in the companies cannot be neatly U.S. GEC's computers have planned. "You have to take been developing from indus- the opportunities which happen tial control and telecommuni- to become available. We wanted cations functions, so that now to get into the office equipment they have at least the potential business, and A. B. Dick was to become business systems, one of the companies on our list.

However, there can be no certainty that GEC's technology defence of what you want coming and A. B. Dick's marketing base up for sale, when you want it, will automatically fuse into a One cannot easily plan, acquisitions successful compound.

GEC will therefore continue its search for suitable companies in the U.S. An obvious possibility would be a mini-computer company which it might be able to put together with A. B. Dick and its leading competitors, to promote the development of in the electronic office equipment market is something which, Addressograph-Multigraph is the GEC-Dick combination will taking this route with an offer need to develop for itself. The to buy Microdata, a California elusive balance between market- mini- computer "company ing instinct and inventiveness currently valued at \$47m, required in the office industry GEC's success in finding the is certainly different from the right companies to buy will con- ingredients of success. In time to depend on the effort's defence electronics.

For GEC as a whole the acquisition of A. B. Dick would International Computers Limited be more a beginning than an end (ICL) to return to Cali- ing into the U.S.

The strategic decision to buy achievement as managing direc- U.S. companies was taken for since 1970, was the several years ago. The main rationalisation of GEC, AMI and reason behind it was that the English Electric plants into a U.S. market for electrical and series of profitable divisions. electronic equipment is much But he has been criticised for the largest in the world, an apparent failure to develop new avenues of growth at a time when cash surpluses have been mounting up.

Since August, however, the company announced two substantial new developments, a joint semi-conductor venture with the U.S. company Fairchild and now the offer for A. B. Dick. Mr. Cross will certainly continue his activities, and it can be assumed that there are other possible acquisitions already in the pipeline. GEC sees the purchase of A. B. Dick as the first major piece in a jigsaw whose full pattern will not emerge until a year or more's time.

third of Dick's total turnover of about \$350m, have been rising rapidly in the recent past, with word-processing equipment having a significant impact. Progress has been much slower in copying equipment—an eighth of group sales—especially in the area of electrofax units as opposed to plain paper copiers. Dick has had to cope with keen price competition in recent years.

In contrast with other recent takeovers in the U.S. GEC is offering quite a small premium over Dick's net worth of around \$91m and although the price of \$184 a share is more than double the recent market price, Dick's shares have traded as high as \$121 within the past 12 months. With profits currently running at around \$12m pre-tax, Dick should certainly cover the financing costs of a bid which is worth around \$300m.

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So why does GEC propose to buy a company whose expertise until a year or more's time.

Missing out in China

THERE COULD be only one justification for the British Government refusing to sell Harrier aircraft to China, and that is that such a sale would upset the balance of power between China and the Soviet Union. If the Government seriously believed that China does not need the weapons and that their transfer would increase Sino-Soviet tensions—possibly to the point of confrontation—there would be good grounds for holding back.

Peculiar

There is no reason to believe, however, that the Government has any such scruples, and indeed the balance of power arguments lie the other way. The Soviet Union is militarily strong and getting stronger. It is therefore reasonable that the Chinese should seek to improve their own defences, even if there can rarely be any clear distinction between what is a defensive and what is an offensive weapon. It would also be helpful, since the negotiations have advanced so far, to allow the deal to go ahead as quickly as possible.

In the House of Commons yesterday the Government gave several explanations for the delay, all of them in different ways unsatisfactory. Mr. Fred Mulley, the Defence Secretary, said that it was only during the visit of Mr. Wang Chen, the deputy premier, to London last week that the full details of the Chinese request became known. That statement can be true only in the most literal sense. The Chinese interest in the Harrier has been well-known for months, if not years, and it has not been discouraged by the British. The Government is naive to pretend otherwise. Secondly, Mr. Mulley said that such a sale would require the approval of the NATO allies. Since the U.S. Administration has already gone on record as no longer opposing this kind of sale to China and other members of the Alliance take a similar view, it is hard to know what he is talking about.

laghan, the Prime Minister, to give some hint of what is really happening. It appears that the Government is broadly in favour of the deal, but is insisting that the Chinese must buy all sorts of other British goods as well, most of which have nothing to do with defence. That is a peculiar way to conduct a negotiation. First of all, there is no guarantee that it will work. The Chinese are under no obligation to buy (say) British mining technology, and indeed have every incentive to shop around for the best that they can find. Again, if the British want to create Chinese good will, the best way of doing that would be to allow the Harrier sale to go ahead. There is a danger in the present approach that the Government will end up selling neither the Harrier nor securing the other contracts which it is seeking. True, the Harrier is a unique aircraft which the Chinese have wanted for some time, but there must still be limits to Chinese patience.

Perception

There are other objections. It is beginning to look as if the sale is being delayed out of deference to the Soviet Union. Mr. Callaghan implicitly denied that in the House of Commons yesterday, but it is the perception that matters. Moscow and its allies have mounted a strong campaign against the sale and, if it now breaks down, it will look as if they have exercised a veto over western actions—just as it appeared earlier this year when President Carter chose not to go ahead with the neutron bomb. Equally, if the sale does eventually take place, Moscow's wrath will presumably be even greater. That is another reason for speed.

Finally, if the deal does fail, the Government is not above trying to fall back on arguments about arms control. That alibi should be scotched at once. The Government has shown no interest in the arms control factor, any more than it did in its arms transfers to Iran. It is seeking a commercial deal, and it is running the risk of making a mess of it.

MEN AND MATTERS

Another church militant

The People's Temple is by no means the only West Coast cult imposing the tightest of disciplines on its members. Until the weekend deaths in Guyana more U.S. attention was being focused on another organisation in the San Francisco area, the Synanon Foundation.

Founded by a former alcoholic called Chuck Dederich, Synanon has been in and out of the news for 20 years.

Dederich was praised by Liberals for preaching non-violence and the virtues of communal living. Conservatives approved because he extolled self help and declined federal aid. And like other cult leaders, not least the "Reverend" Jim Jones, he was a magnetic personality, lionised by celebrities, and adored by a solid band of faithful—in Synanon's case about 1,000 strong.

But Synanon, it seems, has been developing into a very different creature. A growing number of Press reports tell of a paramilitary organisation, resentful, sometimes violently so, of critics and outsiders.

Synanon has gone in for such exotic practices as mass vasectomies, group marriage and remarriage. It has also had increasing recourse to out-and-out violence, in particular towards its critics. Two months ago a Los Angeles lawyer who had won a lawsuit against Synanon accusing it of false imprisonment, kidnapping and brainwashing reached into his mail box and was bitten by a rattlesnake. The snake's warning rattle had been carefully removed. Two Synanon members have been charged with attempted murder.

Journalists who have written unfavourably about the Foundation have been hounded, some experiences which could have provided the Press with material. Synanon members, invariably shaven-headed, have turned up at the annual meet-



"Who said you couldn't have both guns and butters?"

ings of major television networks. Their not-so-veiled threats have led at least one network chief to hire a bodyguard. Dederich himself does not proselytise any more and has withdrawn from the circle of celebrities where he used to move so easily. But there is a quote from an earlier time which may offer a clue to the overall change: "I've done exactly like the rest of the guys that run the world. I could run a state, a country, a city. It doesn't make any difference. I'm one of those guys. I have that magic. I know it."

Lord Acton had a dictum about power which covered that sort of belief.

Briefing time

Candidates for the European Parliament be warned! R. L. Doble, the former chief executive of Greenwich, has been repeated. The European Parliament Report recounts that after he was appointed as UK local government representative

to the Economic and Social Committee, he began to receive a stack of mail from Brussels. The documents were for his first meeting there. When he weighed them he found they totalled the same as his plane baggage allowance.

Cardin everything

Riding high on the invitation he has received to advise the Government of China on couture—now that women are once again allowed to wear skirts—Pierre Cardin was in fine fettle yesterday as he launched the somewhat unexciting furniture he has designed for the British market. "I think my name is quite popular here," he murmured confidently to the mesmerised crowd.

The name certainly retains its cachet. Cardin's designers now work on just about everything from ties to bicycles, and last month added a jet-liner to the list.

Cardin furniture for Britain has been a coup for S. Engleender and Sons, which is to make it. In a few years it has grown to be one of the largest upholstery manufacturers in the U.K. Michael Engleender, one of the Sons, is confident that Britain is quite wealthy enough to lap up Cardin "group's" of furniture—"we don't talk in terms of three-piece suites"—at an average of £1,100 to £1,500 a time.

Having just looked through a mountain of neckwear all bearing the Cardin label I wondered how much designing Cardin himself found time to do. "It's a very close co-operation with the Cardin people," smiled Engleender.

Hovering in the background was the Stonehouse family enterprise, Barbara Stonehouse PR Services, a "cost-effective" choice, says Engleender—"Notoriety helps anyone."

Shower alert

Always on the look out for information, the CIA has just come up with a remarkable scoop in the Mauritanian capital of Nouakchott. Diplomats there tell me that the local agency station has been paying money to some unlikely informants, including out-of-work teenagers.

Recently one of its trusted sources came up with the information that the American, West German and Spanish embassies were to be attacked by the PLO. After thoroughly grilling his informant, the CIA chief told his ambassador who passed it on to Washington. Separately from whatever discreet exchanges went on in Nouakchott, Washington told Madrid and Bonn.

The Americans took no chances and on the Saturday in question evacuated the embassy on the pretext of an electricity cut. They waited at a safe distance and after about an hour saw eight young Mauritians approaching the embassy with bulky packets under their arms. These were let in by the doorman. The Americans' alarm grew. Was the doorman in the plot too?

An hour passed and no explosion occurred. Then the door opened again and the young men, smiling and relaxed walked off. They turned out to be local employees having their weekly shower on the embassy premises.

Yule cool

Answering her front door last night, a reader was confronted by two small boys asking her to name her two favourite carols. "Bit early for carols, isn't it?"

"We're not going to sing now, lady. We're doing market research."



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FINANCIAL TIMES SURVEY

Wednesday November 22 1978

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Singapore

Despite many problems, the tiny island Republic has achieved an economic miracle under the Government of Prime Minister Lee Kuan Yew. But there are fears that Singapore's very prosperity may have begun to fray the edges of Mr. Lee's 'rugged society.'

SINGAPORE'S HISTORY since it emerged from British colonial rule at the start of the 1960s has been a series of successful responses to what seemed, at the time, like insuperable threats to its existence (or at least its survival as a stable and viable community).

The process began with the problems of explosive population growth and high unemployment at the opening of the last decade, continued with the political ups-and-downs of the mid-1960s (as Singapore first joined and then withdrew from the Federation of Malaysia), and took a new twist in 1968 when Britain threatened to deprive the island of a major source of livelihood by closing down its military bases.

It is a matter of record that Singapore came through each of these challenges, not only with flying colours, but in a stronger position than before. The problems of high unemployment and population growth, which bedevilled the island 20 years ago, have been solved to the extent that Singapore now has a labour shortage and one of the lowest population growth rates in Asia.

Withdrawal from Malaysia turned out to be a blessing in disguise in the sense that it opened the way for Singapore to embark on the foreign investment-oriented 'economic development strategies' which have been the key to its subsequent success.

Even the British military withdrawal turned out to bring short-term benefits since it released to the Singapore Government valuable

installations which could be rapidly turned over to private industry.

After surviving and prospering in the 1960s, despite localised threats to its existence, Singapore has flourished in the seventies despite unfavourable global economic conditions. The 1973 oil crisis inflicted a year of slow growth and high inflation on the island Republic (in 1974-5), but adjustments were made speedily and successfully. Growth from the mid-1970s onwards has been slower than the hectic 10-12 per cent rate by Singapore in the 1960s, but has been well within the Government target of 9 to 8 per cent per year.

Singapore's economic problem for the remainder of the 1970s and for beginning of the next decade is not to 'recover from the oil crisis' (as some other Asian industrial economies have yet to do) nor to solve the puzzle of how to combine high growth rates with low inflation or with balance of payments stability. Inflation, despite a substantial surge in 1978, caused by higher rice prices, has been slower in Singapore than in most-OECD countries since 1975, while the balance of payments, thanks to a continued inflow of foreign investment, remains comfortably in surplus.

The problems are, rather, to deal with the consequences of success. One of the most specific of such consequences, which surfaced last year in what for a withdrawal turned out to bring short-term benefits since it released to the Singapore Government valuable

Singapore is still a developing, not a developed country.

The IMF attempted to reclassify Singapore as a developed nation, thereby risking the loss of preferential status for the Republic's manufactured goods exports to developed nations, but was dissuaded after Singapore argued that a major part of its GNP was being earned, and spent, by expatriates.

Another worry which faces the Singapore Government to-

strictly economic, while the second combines economics and foreign relations, and the third is almost wholly political.

The major economic preoccupation today—and for some time to come—will be how to upgrade the quality and value-added content of Singaporean industry by attracting to the island more investment in sophisticated areas such as aircraft components or pharmaceuticals, while gradually phas-

ing out some of the simpler industries that are both labour-intensive and liable to face which combines increasing import barriers in some of Singapore's major markets.

The campaign to upgrade the technical level of Singapore's industry has already begun to pay off and should make further progress so long as the Republic maintains its 'open door' policy to investment by multinational corporations (which may own 100 per cent of the equity of their ventures on the island and repatriate all of their profits). Moving up market, however, is not the only strategy that the Government seems to have adopted in the face of labour shortages and overseas protectionism: A second important Malaysian guest workers for some years to perform jobs which Singapore citizens are now too highly paid (or too fussy) to undertake themselves. East Asian Nations (ASEAN). This arrangement is now to be supplemented by the introduction of guest workers from Thailand on long-term visas of up to one year.

Because it needs both the markets of ASEAN and a supply of ASEAN workers in order to maintain its economic development, Singapore has emerged in the past year or two as the most active supporter of economic integration among the five member countries.

Active proselytisation by Singapore for more regional integration has been replaced by a more patient approach since the Kuala Lumpur summit of ASEAN heads of state, held in August, 1977.

However, the Republic continues to be one of the moving forces in this area as well as one of the more cautious of the ASEAN governments in dealing with governments on the fringe of the region.

Singapore has yet to establish

diplomatic relations with the People's Republic of China ostensibly, and perhaps genuinely, because it does not wish to give its neighbours reason to worry about the emergence of a special relationship with Peking based on the predominance of its own Chinese community. It has also reacted even less positively than most of its neighbours to recent political overtures from Vietnam.

Singapore welcomes the prospects of increasing its trade with Vietnam (and with Cambodia, if the Cambodians can pay for goods they seem willing to buy) but has come down strongly against Vietnamese proposals for the signature of bilateral treaties with ASEAN members. Its position on this matter appears to be more clearly defined than that of Malaysia (which has been wooed by Hanoi with proposals for a modified version of Malaysia's own plan for the establishment of a Zone of Peace Freedom and Neutrality (ZOPFAN) in South-East Asia).

The final item on Singapore's list of priorities is a domestic one—that of producing a specifically Singaporean culture which combines fluency in English (needed to maintain the Republic's position as an international business centre) with indigenous Chinese (and Malay and Indian) values. The need to produce an integrated Singaporean society stems from the fact that Singapore's 2.3m people are very far from being integrated at present. The Republic is, in effect, a polyglot community

(with the Chinese element represented by two main, but four or five different languages or dialects in effect) imposed by the need to make living and by a new Government.

Prime Minister Lee Kuan Yew, who has headed the Government since 1960 and who may well be around for another five to ten years, has opted for a language policy which is designed over a period of years to produce a generation of Singaporeans who will be probably fluent in both English and one of the Republic's other three official languages.

The hope is that when Singapore emerges as a cohesive though still multicultural community, in the mid-1990s, it will not have lost the important grant momentum that inspired the present generation of Singaporeans to lay the foundations of a prosperous modern economy.

This may, however, be hoping too much, given the years that already exist that Singapore has begun to fray the edges of Mr. Lee's 'rugged society.'

BASIC STATISTICS

Area	224 sq. miles
Population	2.3m
GNP	(1977) \$18.1bn
Trade (1977)	
Imports	\$8,550m
Exports	\$8,710m
Imports from UK	\$800m
Exports to UK	\$800m
Currency	S\$=84c

Problems of success

By Charles Smith, Far East Editor

day is how to maintain the "will to work" of the Singaporean labour force in an environment which combines increasing import barriers in some of Singapore's major markets.

Although these various challenges seem diverse enough the solutions to them overlap to a considerable extent—or so the Singapore Government appears to believe. Singapore's priorities for the next few years focus on three clearly defined targets of which the first is

ing out some of the simpler industries that are both labour-intensive and liable to face which combines increasing import barriers in some of Singapore's major markets.

The campaign to upgrade the technical level of Singapore's industry has already begun to pay off and should make further progress so long as the Republic maintains its 'open door' policy to investment by multinational corporations (which may own 100 per cent of the equity of their ventures on the island and repatriate all of their profits).

Moving up market, however, is not the only strategy that the Government seems to have adopted in the face of labour

search for markets in developed Western countries and for foreign investment got under way, but is returning in its most recent phase to a renewed interest in regionalism.

The larger but less-developed countries which are Singapore's partners in ASEAN offer a market for specialised goods and services produced within the 225 sq miles of the island of Singapore (a case in point is the oil exploration servicing centre established in the Jurong Industrial Estate).

They also offer a labour reservoir which can, and probably will, increasingly supplement Singapore's stretched work force. Singa-

to maintain its economic development, Singapore has emerged in the past year or two as the most active supporter of economic integration among the five member countries.

Active proselytisation by Singapore for more regional integration has been replaced by a more patient approach since the Kuala Lumpur summit of ASEAN heads of state, held in August, 1977.

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Plans for broadening the economy

THE WORLD Bank decision to promote Singapore to the ranks of "developed" nations was a momentous compliment to the economic miracle performed by Premier Lee Kuan Yew's Government.

But the Government received the news with alarm. Faced with the prospect of losing its share of handouts from the IMF gold auction fund, and — more important — of losing the special trading concessions given to developing countries, the Government hastily presented a case for keeping its "developing" status.

The case was detailed and complex, but leaned heavily on the fact that much of Singapore's wealth is generated by — and retained by — the small expatriate population.

The World Bank can be forgiven, however, for thinking that Singapore's economy was sturdy enough to fend for itself in the "first division" of industrialised nations. Almost every available economic indicator is set fair.

First, as the Communist regimes in Indochina squabble among themselves, foreign investors recognise that Singapore, and the ASEAN group as a whole, can look forward to a period of political stability.

This is clearly reflected in Singapore's growth rate: gross domestic product increased by 8.1 per cent in the first half of this year, and is expected to stay close to this level through to the year's end. A growth rate of at least 6 per cent is predicted through to 1980, despite fears of slow growth elsewhere in the world.

Inflation in Singapore rose to 5.3 per cent in the first half of 1978, mainly because of a big increase in rice imports. But this inflation rate is better than that for most Western nations, and compares favourably with inflation among Singapore's major competitors. During the same period, Hong Kong recorded 3.5 per cent inflation; in Malaysia it was 4.8 per cent; in Taiwan 7.0 per cent, and in South Korea 10.2 per cent. Furthermore, as rice prices have fallen, so inflation is expected to fall back in Singapore.

This low inflation rate has been possible for two main

reasons: first, wage increases have been tightly controlled by the National Wages Council. Second, a purge on profiteering has kept shop prices down. Singapore is one of the few countries able to claim full employment. Unemployment has fallen steadily, from 10 per cent in 1980, to 2.9 per cent in the first half of this year.

Labour shortages, particularly in the construction industry, have only been averted by allowing more "guest workers" into Singapore. Until this year, this used to be the prerogative of Malaysian workers, but the Government is now allowing Thai workers into the country as it attempts to keep pace with shortage of labour.

Investment (private and public) also soared to \$5560m in the first six months of 1978 — compared with a total for the whole of 1977 of \$5431m. The average monthly investment in 1977 was \$834m; up to the end of September this year, investment had averaged \$879m a month.

While investment levels have been somewhat artificially boosted by Shell's \$830m investment in a refinery on the southern island of Pulau Bukom, this does not account for all of the increase.

Strength

Despite the tremendous economic strength implied by these indicators, Singapore's administrators insisted that their country was still extremely vulnerable. They highlighted Singapore's tiny size, the total absence of natural resources, and the comparatively low skills of its workforce. The World Bank accepted their case and Singapore remains for the time being — among the ranks of the world's developing nations.

Finance Minister Hon Sui Sen noted in a recent interview: "So far as indigenous manufacturing is concerned, Singapore has only mastered the very first steps of industrial development, namely, labour-intensive assembly-type manufacturing. Singapore requires and should be given time to make the grade towards an industrialised economy. Some would estimate a period of roughly ten years would be necessary

before it can achieve this."

Singapore's economic planners admit to other worries. Slow growth predicted for the major Western economies over the next couple of years is expected to depress Singapore's growth rate. But most predict 6 per cent growth in 1979.

A more serious worry is the rise in protectionism in Europe and the United States — what Lee Kuan Yew calls their collective "loss of nerve." Those most immediately threatened are producers of textiles, electronic calculators, black and white TV sets and plywood.

Textile workers in America have lodged a formal complaint against Singapore's textile exporters, alleging that the pioneer status and export incentives granted by the Singapore Government constitute an unfair advantage and allow these exporters to "dump" on the U.S. market. They want countervailing duties imposed.

Finance Minister Hon Sui Sen complains: "This is really harassment. Even if we prove that the union's complaint is unjustified, we have had a non-tariff barrier imposed on our trade."

If the textile union complaint is upheld by the U.S. Justice Department, then the consequences for the Singapore economy — and many other developing economies which have attracted investment by offering various incentives — could be disastrous.

A further concern for the Singapore Government is that as wage rates rise, so its advantage as a reservoir of cheap labour is eroded. Foreign manufacturers can already employ cheaper labour in South Korea, Taiwan and Hong Kong.

Nor can the acute labour shortage be ignored. In a survey of business confidence published early in November, 39 per cent of respondents said the major factor limiting growth was the shortage of labour.

Singapore's trade balance has also been deteriorating in recent months. In the first half of 1978, imports grew by 15.3 per cent, while export growth fell to 12.5 per cent, compared with 27.6 per cent during the comparable period in 1977.

Trade figures alone have only partial significance in Singapore, however, because of the

massive invisible trade surplus based on banking, tourism and service industries. Hon Sui Sen predicts a balance of payments surplus for 1978 of more than \$51bn, compared with \$8717m in 1977. This steady surplus, coupled with interest rates that have risen fast during the South East Asian battle for foreign investment means the Singapore dollar is likely to strengthen in the near future.

Singapore's Government plans a number of responses to the various threats to its future economic progress. To counter the protectionist threat, it is developing new markets and broadening its economic base by attracting investment for capital intensive industry which will enable Singapore to export goods which are less exposed to protectionist pressures.

Trade within ASEAN, which accounts for only 15 per cent of Singapore's total trade, is to be encouraged. The first step has been an agreement to cut tariffs on a growing number of goods traded within ASEAN.

Efforts have also been made to boost trade with West Asia. Several contracts, particularly in the construction industry, have been won in recent months. Japan became the biggest investor in Singapore for the first time this year, and it is predicted that the Japanese will soon overhaul the Americans in terms of cumulative investment. In the first nine months of 1978, Japan invested \$130m in Singapore, compared with \$110m by the U.S.

By way of upgrading industry, factories in Singapore are shifting from, for example, the production of cheap radios, to the manufacture of radars and transceivers. Foundries are being built to form the basis of a machine tool industry, and an electric arc furnace, which uses scrap metal, will be used to produce alloy steels for export. Plans are afoot for the manufacture of aircraft parts, medical instruments, industrial electronics, oil field drilling equipment and pharmaceuticals.

Capital

By shifting emphasis from labour intensity to capital intensity, Prime Minister Lee

Kuan Yew is promoting his work force not for its "brawn services" but for its "brain services." By broadening the country's economic base, he reduces the risk of a decline in any one industry doing serious damage to the economy.

All of these adjustments were embodied in Hon Sui Sen's budget speech in February. To boost corporate activity, he introduced an investment tax credit scheme, halved corporate tax to 20 per cent for companies selling many overseas, provided incentives to set up trading offices overseas and promised that dividends on offshore

profits would attract less tax.

For the working population, the only significant tax cuts came for middle income earners — to ensure that professionals and skilled workers were provided with fresh incentives for effort.

It is hardly surprising then, that the survey of business expectations for the fourth quarter of 1978 showed growing optimism. An average of 40 per cent of the companies questioned predicted growth in output, rising employment, growing order books and a greater demand for overseas deliveries.

The separate sectors illustrates this buoyant mood: manufacturing has grown from 11.4 per cent of the nation's GNP in 1960 to 25.4 per cent in 1977. As one of the fastest growth sectors, it provided 9,000 of the 24,000 new jobs created in 1977. Electronics, electrical machinery, shipbuilding and the repair of components provided the main impetus for growth.

Transport grew faster than any other single sector. During the first half of 1978, its contribution to GDP was 15.7 per cent higher than during the same period of 1977. Shipping, air transport and communica-

tions were the fastest growth areas.

Tourism also expanded rapidly. A total of 1.5m tourists visited Singapore during 1977, a 14 per cent rise on the previous year. Hotels were in extremely heavy demand, averaging 83 per cent occupancy. The Government is set on attracting conventions and industrial and trade exhibitions to Singapore. All of this tourist activity has given the island's restaurants a bountiful year. Hon Sui Sen's February Budget package also gave offshore banking a boost.

David Dodwell

Mood of political calm

FOLLOWING THE election in 1976 and the crackdown on supposedly pro-Communist critics of the Government that occurred early in 1977, 1978 has been a year in which Singapore's political leaders have been able to sit back and take stock of the directions in which their country is heading.

There have been no publicised denunciations of political opponents of the Government during the year and at least one well-known former detainee has been released — the former managing director of the Chinese language newspaper, Nanyang Siang Pau.

He was detained in the early 1970s after his newspaper attacked the Government's language policy.

Apart from a minor controversy in the summer over the Government's plan to require compulsory service in Government hospitals from all newly-graduated doctors the year has passed off smoothly with little indication that Singapore's 2.3m people are in any way dissatisfied with the efficient, but slightly authoritarian, style of government practiced by the People's Action Party (a ruling party which has won all the seats in Parliament in the last three general elections).

Despite the prevailing atmosphere of calm, at least two major issues do appear to be bothering the Government — or at least providing food for thought to Prime Minister Lee Kuan Yew and the small circle of cabinet ministers who are his immediate associates.

The first issue is that of the eventual succession to the present leadership. The second issue involves language or, to be more specific, what to do about the gulf that has opened up between Singapore's English language-based, free enterprise economy and the Chinese cultural traditions of most of its inhabitants (76 per cent of the Republic's population are ethnic Chinese).

The reason why Singapore's leaders are starting to think hard about their successors is not that they themselves are about to retire. Mr. Lee is an apparently healthy 55, while most of the other members of the inner circle of cabinet ministers are in their early 60s.

Although the present team of leaders has held office without a break for the past 19 years, there is apparently no reason why it should not continue to function effectively (barring accidents) for perhaps another decade.

The mere fact, however, of the present Government's impressive ability to remain in control of events (plus the fact of Mr. Lee's own rather overwhelming authority and prestige) means that there is a danger of a vacuum appearing lower down in the political system. The Government has tried to deal with this by deliberately recruiting a new generation of young politicians into Parliament during the past two general elections. Several members of the 1972 and 1976 intake of young MPs are now occupying junior or middle ranking ministerial posts, although only one (the minister of communications, Mr. Ong Teng Cheong) has so far graduated to the rank of a full minister.

The men who have been chosen as potential leadership "material" fall into an age group ranging from 30s to early 40s (anyone older than that would apparently be too old to take over by the time the present leadership plans to retire). They include a cross section of the four most important ethnic and cultural groups in Singapore — English-educated Chinese, Chinese-educated Chinese, Indians and Malays.

The majority were "inducted" into politics from the bureaucracy, although Mr. Ong is an architect while another newly recruited MP is a former journalist on a Chinese language newspaper.

There appears to be little doubt about the administrative

(and, in some cases, technical) capability of individual members of the group, but doubts have arisen about their political qualifications. One reason for this is that Singapore lacks the political rough and tumble of more normal democratic states and this is hardly a place in which would-be politicians can prove their talents at the grass roots level.

A second point appears to be that the PAP leadership has deliberately looked for technocrats and administrators rather than rabble-rousers or professional "mobilisers" in its search for new men.

Capabilities

In order to test the political capabilities of its new intake, the PAP leadership has attempted to persuade young MPs to play the role of an opposition in the one-party Parliament, disagreeing with the leadership over proposed new legislation. The 1976 crop of politicians has also been "exposed" to trade unionism through a series of joint sessions with leaders of the National Trade Union Congress. (One member of the group, Mr. Lim Chee Onn, is a senior NTUC official, anyway.)

A final requirement is that new PAP members of Parliament (like their seniors in the party), should involve themselves deeply in grass roots constituency work, holding weekly "meet-the-people" sessions with their constituents.

Off-the-cuff comments by Prime Minister Lee about the new generation of MPs suggest that the Prime Minister thinks he has identified at least a handful of individuals who will be qualified to take over from the existing leadership.

The Government is being extremely cautious, however, in committing itself to any clear cut order of preference. One sign of official caution is the number of posts which are

either held by one individual or by absentee ministers in the present cabinet line-up.

The Minister of Culture is now doubling as Singapore's High Commissioner in Britain, while the Minister of Works is "on leave" as Singapore's Ambassador to Jakarta.

The second major issue in Singapore politics this year involves more sensitivities than the leadership issue and could well take even longer to solve. The problem, briefly, is that Singapore has four "official" languages (English, Chinese, Malay and Tamil), but that English is becoming the dominant language of business and industry — and thus the language spoken by most of those who qualify for highly-paid jobs — whereas the school system offers a choice of education in any one of the four languages.

The Government's new policy for language is to attempt to create a bilingual society in which all Singaporeans will be passably fluent in English as well as in another chosen language.

With this in mind, the Prime Minister took the decision, early in the year, to initiate a change-over from Chinese to English as the teaching language at the universities, not to be confused with the English-language University of Singapore.

At the primary and secondary levels, steps are being taken to increase the emphasis on the study of English and a second language in schools where the main medium of instruction is or has been, Chinese, Malay or Tamil. This process will be taken to the point where English will eventually become the dominant language of the PAP is out to "undermine" instruction at the secondary level, even of former Chinese language schools.

Conversely, a greater stress

will be placed on the teaching of Mandarin (that is, standard Chinese) in the English-language school system.

The Government's language policy makes sense in view of the fact that fewer and fewer children have actually been entering the Chinese language schools in recent years (only 10 per cent of all children joined Chinese primary schools in 1977).

Understood

It also reflects an understandable desire to obtain the best of both worlds. Singapore has arguably succeeded in establishing itself as an industrial and trading centre because English is widely understood — yet it has also benefited from the fact that most of the people derive their values and motivation from a Chinese cultural background that stresses hard work and a serious approach to life.

The Government hopes to preserve both of these characteristics through its new language policies — but runs certain risks in the process. One is that of demanding "too much" from the average child who will, in future, be expected to attain fluency in two languages (neither of which may be the dialect or language spoken actually by his family).

The second and more explosive issue involves the reaction of Singapore's existing Chinese-educated business elite to the new policies. There is reason to believe that Mr. Lee has succeeded in stirring up strong or has been, Chinese, Malay or feelings among at least a minority of older and more in-taken to the point where English will eventually become the dominant language of the PAP is out to "undermine" instruction at the secondary level, even of former Chinese language schools.

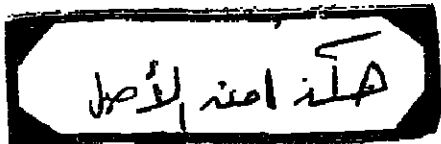
Charles Smith

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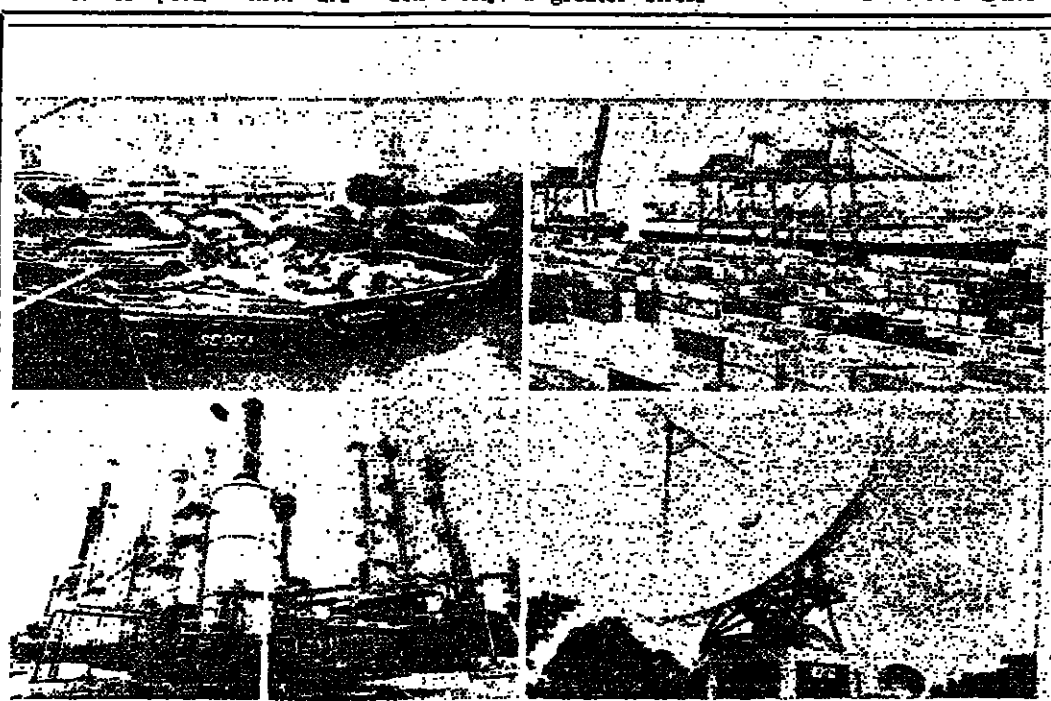
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Key questions on foreign policy

TWELVE MONTHS AGO, Kampuchea in the event of an invasion. The Chinese have made no such guarantee, however. Teng Hsiao-ping, China's irrepressible Vice-Premier, won from Thailand the right to overfly Thai territory when he passed through at the beginning of his ASEAN courtship tour less than three weeks ago. Singapore officials surmise that the Chinese can only have one reason for wanting to overfly Thailand.

The fact that Singapore's ASEAN ally should grant China this right is significant in two ways. First, it shows just how worried Prime Minister Kriangsak Chavanand has become over the threat of Vietnamese expansionism: once Kampuchea falls, he will have Vietnamese troops up against his border, while inside Thailand live 30,000 Vietnamese — every one a potential Fifth Columnist.

Secondly, it shows that the ASEAN leaders despite their shared paranoia about Communism feel better able to trust China than Vietnam. This is particularly the case with Singapore, though the Government has played its China relations with excruciating caution. Singapore still has no diplomatic links with China, and a Government spokesman guaranteed that when Teng Hsiao-ping arrived on his ASEAN tour, he would get "the coolest reception of them all" in Singapore.

Singapore has good reasons to play coy with China: first, three-quarters of its population is Chinese—all of whom have taken a long time to adjust to the idea of being Singaporeans. Prime Minister Lee Kuan Yew, who has at one time or another seen reds under almost every bed, has no intention of allowing his city state to become a satellite of the mainland. To be fair, the Chinese have shown no signs of trying to make it so.

Convinced

Earlier this year, while in Japan, Pham Van Dong spoke of granting recognition to ASEAN, but there was no mention of this during his ASEAN tour. ASEAN leaders also became convinced that Pham Van Dong was intent on dividing the group, because he pleaded the case for bilateral deals wherever he went. All he got, however, was a cautious joint statement. ASEAN leaders fear that the actual and intended action of the Vietnamese bears little relation to their diplomatic rhetoric.

Singapore Government officials are convinced that Vietnam is intent on neutralising Kampuchea, and expect the invasion to start at any time. One thing Pham Van Dong was able to return home with was confidence that ASEAN members would not intervene to help

Lee Kuan Yew nevertheless feels more inclined to trust the Chinese than the Vietnamese. Emphasising cultural and traditional links, one government commentator pointed out that China had 5,000 years of history — and just 30 years of Communist rule.

Lee Kuan Yew can only be bemused, however, at the arrival of Teng Hsiao-ping so hot on the heels of the Vietnamese leader. To the Singapore Government, this highlighted China's fears of being excluded from South-East Asia. Like Pham Van Dong, he was expected to arrive with a shopping list, perhaps including oil rigs.

Links

At a more general level, Singapore is equivocal about economic links with an outward-looking China. On the one hand, the ever pragmatic Singaporeans were quick to recognise the export potential it China is genuinely set on break-neck growth. But on the other, the links being developed with Japan pose the possibility of a new and powerful trading axis between Japan and China which might dominate the future power balance in Pacific Asia and threaten ASEAN's trading position.

Japan has this year become Singapore's biggest single investor, and is a dominant trading partner. The \$32bn Japanese loan to build an ethylene complex in Singapore has psychological as well as commercial significance. It is claimed that Takeno Fukuda, Japan's Premier, and Lee Kuan Yew see eye-to-eye on the pattern of development for South-East Asia, but in the military sphere, there are still differences of opinion. Since U.S. troops withdrew from Indochina, Premier Lee has persistently argued that Japan should assume a military presence in the region—a suggestion which is still ignored.

Lee Kuan Yew is a passionate advocate of ASEAN, and would like to see Singapore at the epicentre of its development. He argues that there is just no way of getting away from the strategic and economic importance of the ASEAN region, and frequently cajoles his ASEAN partners to exploit this fact on a broader front.

For the free-trading Singapore, there are numerous advantages to be won from

expanding the scope of ASEAN. Unfortunately for Mr. Lee, however, his partners fail to see the same advantages and the result is that they have frequently clashed with Lee. Singapore's self-assured Premier simply says his partners are more conservative than himself.

It is perhaps Lee Kuan Yew's global perspective that has made him regard himself the 'primus inter pares' among the ASEAN leaders. In the words of his Foreign Minister Sinnathamby Rajaratnam, the global perspective is "the only pragmatic policy in a shrunken world."

For this reason, Lee Kuan Yew's Government attaches unusually great importance to foreign relations.

At the core of Lee Kuan Yew's global view is a concept of power balance: no single power should ever be preponderant. This is why he has taken such a tolerant view of Soviet activity in South East Asia.

Mr. Rajaratnam recently told American pressmen: "We are not unduly perturbed by a Russian presence—provided it is balanced by an equally visible American presence. Having opted for the path of free enterprise and 'plugged into the world economic system' which radiates around the United States, Premier Lee feels that Communism should not be rooted out by military force but should be proven a failure by the economic success of free enterprise. This is one of the reasons why he is so pleased with his own country's meteoric economic growth: it is thriving proof of the potential of free market capitalism."

It also explains why he feels so let down by the U.S. and the developed countries of Western Europe as they have raised the threat of protectionism: having plugged into the U.S. economic generator, he now fears the electricity will be turned off.

The EEC-ASEAN summit which has just ended in Bonn is the first such summit, and is regarded as a symbolic victory by Mr. Lee. The concept of ASEAN has been re-affirmed, and during the talks he expected guidelines to be laid down for economic and technical co-operation. Discussions were also expected to cover an export earnings stabilisation agreement, which might protect the growing ASEAN economies from the much vaunted Western threats of protectionism.

David Dodwell

New trading diversity

AFTER CHALKING up growth rates of 21 per cent in 1976 and 18 per cent in 1977 Singapore's foreign trade has been expanding at a more leisurely pace during the first eight months of 1978.

Two-way trade was up by 13.7 per cent during the January-August period, with imports growing by 15.3 per cent (a shade faster than during the previous year) and exports increasing by 11.8 per cent (substantially less than the 1977 growth rate of 24 per cent). The disparity between the growth rates of imports and exports means that the visible trade gap has widened after two successive years of smaller deficits.

The deficit for the first eight months of the year works out at \$4,264m compared with the 1977 visible trade gap (for the full 12 months) of just over \$5,000m. The trade gap, however, is not in itself a matter of great concern to the Singapore Government. One reason for this is that long term capital inflow easily covers the deficit on trade (and on current account). A second point is that Singapore's published trade figures do not include figures for trade with Indonesia. These are excluded because of discrepancies between Singapore's customs statistics and those of Indonesia, with the Singapore figures apparently indicating a significantly larger volume of exports than the Indonesian import figures.

Singapore officials say that the continued high rate of growth in the Republic's imports is to be welcomed since it reflects shipments of raw materials and capital goods for industry and is thus an indicator of healthy activity in the manufacturing sector.

The export situation is more complex. Singapore's top two export items, refined petroleum products and crude rubber (which is re-exported after being shipped in from neighbouring South East Asian countries), both showed relatively low rates of expansion

during the first eight months of 1978. Ship exports registered a net fall, reflecting the world wide shipping slump. Exports of electrical and electronic products continued to increase, though possibly not as fast as in 1977.

The slowing down of Singapore's exports in 1978 can be taken as a sign that the Republic's exporters are facing greater access problems in developed markets such as the EEC and the U.S., than was the case during the first few years of trade recovery after the 1973 oil crisis. Singapore's exports to the EEC showed an actual fall during the first eight months of 1978 from \$1,840m in the January-August period of 1977 to \$1,719m. Sales to Japan were up 16 per cent, to \$81,410m, while sales to the U.S. rose by 10 per cent, (or by marginally less than the overall export growth rate for the eight-month period).

The fact that Singapore is encountering problems in selling to some of its developed overseas markets comes as no surprise, given the very similar problems that confront other newly industrialised countries in Asia. What is of some interest is the distinctive way in which Singapore appears to be reacting to the problem. There has been less overt concern about the impact of protectionism or in Singapore's exports than in either Hong Kong or Korea, in part because the Republic's manufactured exports are more diversified than those of other new industrial nations.

Marketing

Another distinctive characteristic of Singapore's manufactured goods exports is the dominant role played by multinational companies. The use of Singapore as a production base by multinationals who have their own worldwide marketing networks may have tended to insulate the Republic from some of the protectionist pressures applied to its neighbours.

To the extent that Singapore has faced protectionist pressures in Europe and elsewhere the official reaction seems to have been muted rather than strident. Officials at the Department of Trade express a preference for "maintaining a dialogue" with embassies of EEC member countries, rather than going all out for higher export levels and then facing the consequences.

Singapore admits to having negotiated an informal agreement for the restraint of TV exports to the UK, but there is a good deal of reticence about any other areas in which restraint may or may not be being practised. Concern does exist about the possibility of countervailing duties being levied on Singapore textile exports to the U.S., but this danger seems to have receded.

Although the Singapore Government is not panicking about protectionism, it is wrong to assume that the issue is being ignored. Diversification of the Republic's export markets ranks as high priority in commercial policy with the emphasis on the Western Pacific (including such nations as Papua, New Guinea, the Solomon Islands and Fiji), the Indochina nations and Singapore's immediate neighbours in the association of South East Asian nations.

Singapore hopes to persuade the western Pacific nations to shift their procurement of imported manufactured goods away from costly Australian suppliers to cheaper Singaporean sources. Hopes for trade with Vietnam are high, but depend on the outcome of government-to-government negotiations on financial arrangements as well as on the commodities involved. So far as trade with Asia is concerned Singapore looks hopefully towards the trade liberalisation programme which began in January 1978 when Asian member countries cut tariffs on an initial 71 items (followed by another 755 items in September).

The Asian Free Trade Area is expected to materialise very gradually and, at best, to provide only a modest second string to Singapore's dependence on the developed countries as markets for its manufactured goods exports. This does not alter the fact that, of the five Asian members, Singapore is probably the most enthusiastic proponent of free trade (and of other types of economic integration within the region).

Decline

Apart from its interest in Asia as an eventual market for domestically produced exports Singapore has a strong interest in maintaining its entrepot trade links with the region.

The importance of entrepot trade can be measured by the fact that re-exports still accounted for 42 per cent of total Singaporean exports in 1977 (although this represents a sharp decline from the 1977 ratio of 42 per cent). Singapore continues to play a key role in the distribution of Malaysian and Indonesian rubber and a somewhat lesser role in the distribution of other agricultural products such as palm oil. It has also begun to develop what might be described as entrepot trade in reverse — meaning the import of sophisticated machinery and other manufactured goods for subsequent distribution elsewhere in the region.

Singapore officials feel that the convenience of Singapore as a financing and distribution centre reinforced by the links which exist between Chinese trading houses in the Republic and related groups of Chinese businessmen in Malaysia and Indonesia will safeguard the entrepot trade from at least some of the attempts of neighbouring countries to cut Singapore out. This does not alter the fact diversification of both products and markets is seen as a key priority.

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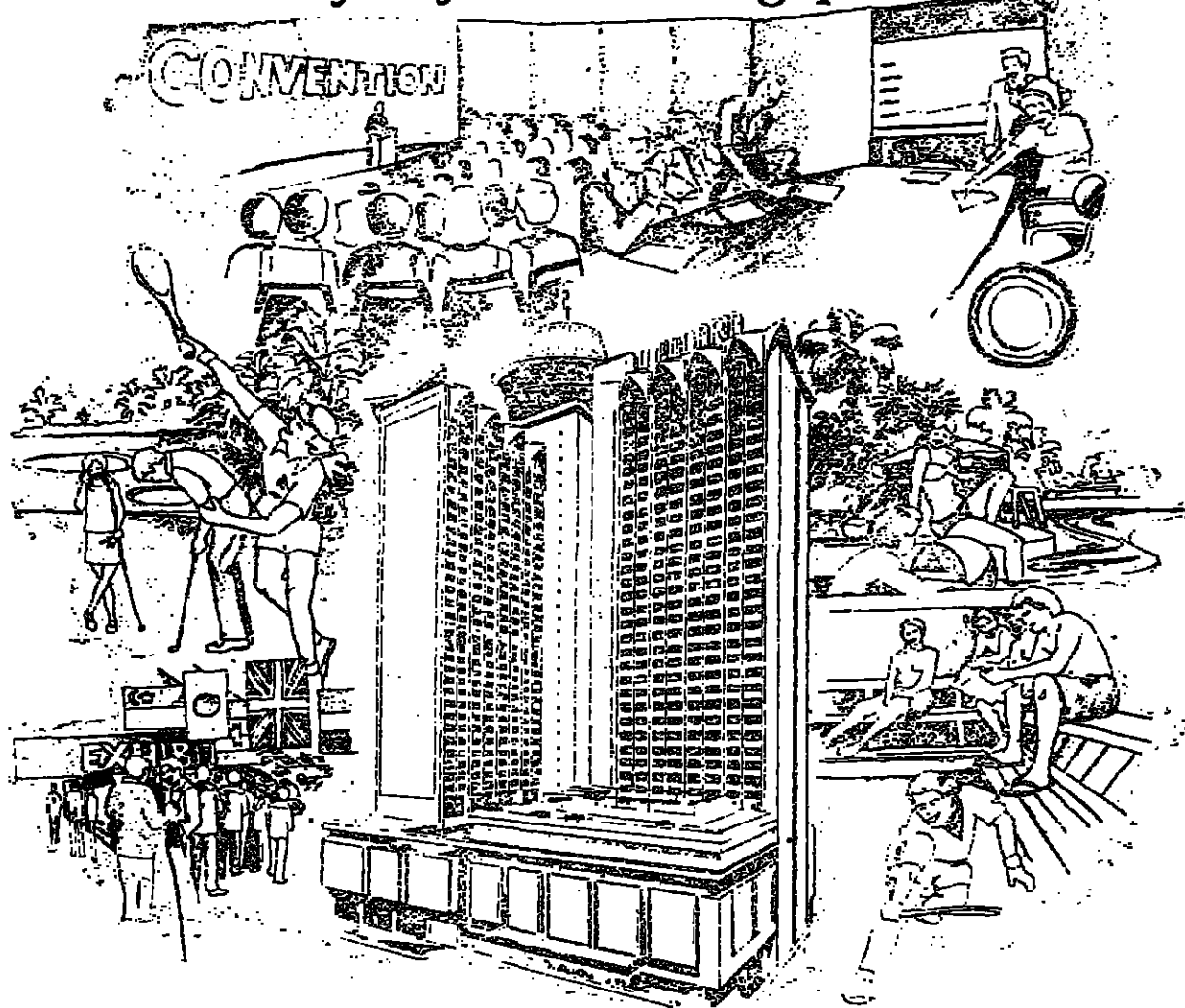
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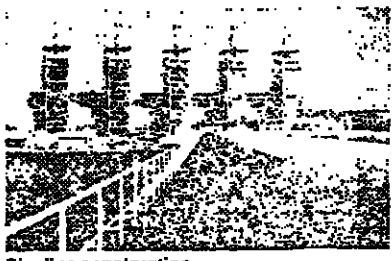
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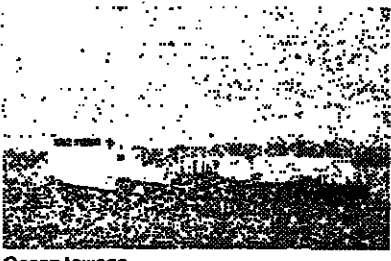
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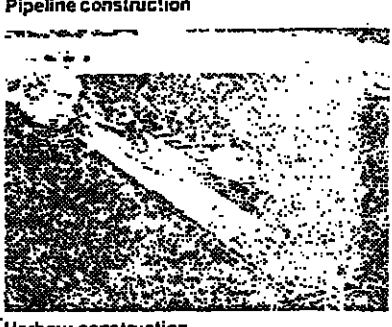
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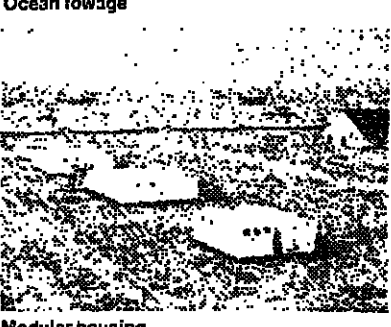
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SINGAPORE IV

A major banking centre

SINGAPORE'S BID to establish itself as one of Asia's leading international financial centres has been highly successful, though the Republic naturally faces competition in this field—notably from Hong Kong, Manila and Bahrain.

One indicator of success is that, according to the monetary authority of Singapore, no fewer than 70 of the world's leading 100 banks are now represented in the Republic. Another way to view the significance of the local banking industry is as a contributor to Gross Domestic Product. The MAS says that between 6 and 7 per cent of GDP is contributed by the financial sector, including non-banking institutions such as finance and insurance companies. What matters more than the sector's statistical contribution, however, is the role played by banking in upgrading the quality and sophistication of Singapore's labour force and in providing support for their sectors of the economy such as manufacturing.

Singapore's banks are classified under three headings: Full Service banks (numbering 17) which may undertake any kind of business including retail banking; Restricted Banks (numbering 13) which are limited to wholesale banking business within Singapore, but not subject to restraint in their offshore banking business; and Offshore Banks (29) which were established primarily to deal in currencies other than the Singapore dollar, but are now being allowed increasing freedom to operate domestically.

Of the three different sectors the first two are effectively closed to new entrants, according to MAS. The offshore sector, however, is still open, with MAS estimating a time lag of between two and six months from the receipt of applications to establish an offshore branch and the extension of official approval; informal negotiations preceding the official application may, of course, take longer.

Apart from the banking sector proper Singapore boasts 26 merchant banks whose activities range from dealing in the foreign exchange and gold markets to underwriting of bond issues in the local offshore U.S. dollar dominated capital market.

Important non-bank institutions in the domestic financial

field include the Central Provident Fund, which absorbs a fixed percentage of Singapore wages and salaries and uses them to buy Government securities, and the Post Office Savings Bank which is a major competitor to local banks for savings deposits.

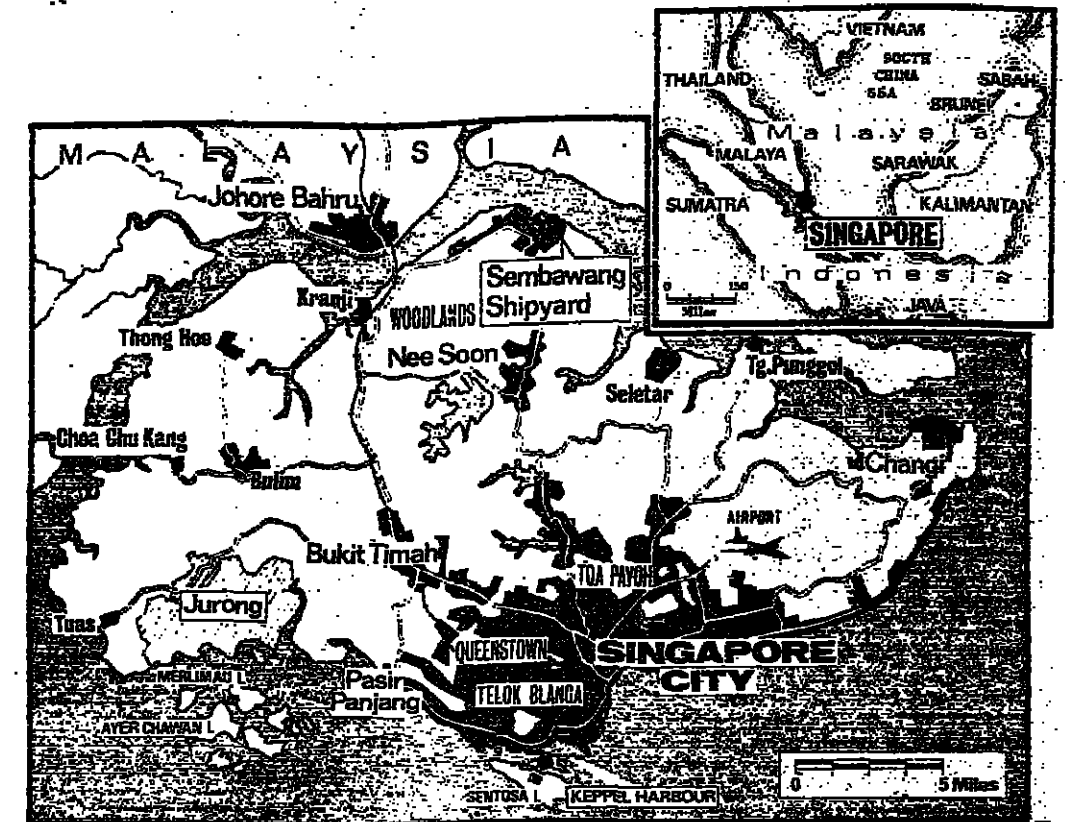
Interest payments on Post Office Savings accounts are tax exempt up to a limit of \$5100,000 which gives it a distinct advantage over ordinary banks. The Post Office Savings Bank made its first entry into the syndicated loan market early this year, thereby challenging local banks as a leader as well as in the field of deposit collection.

Activity

For the 29 offshore banks which constitute the main part of Singapore's international banking presence a major, if not the major, focus of activity is the Asian dollar market. This offshore, U.S. dollar denominated short and medium term money market is basically similar to, and some respects an offshoot of, the Eurodollar market. The First Asian Currency Unit (a separate accounting unit established within a bank with a licence to deal in U.S. dollars) was established in Singapore in 1968 by the Bank of America. Since that time the number of ACUs has increased to 82 and their total assets to over U.S.\$23bn.

The Asian dollar market has been fostered by the introduction of a series of tax concessions starting with the suspension, in 1968, of a 40 per cent withholding tax on the interest income of non-residents. Corporate tax on ACUs is now fixed at 10 per cent, which compares favourably with the 17 per cent tax on offshore banking introduced by Hong Kong in its April 1978 budget.

Other actual or would-be offshore dollar markets, however, offer even more attractive tax terms than Singapore with results that seem to be starting to tell. The Philippines taxes



its offshore banking units (OBUs) (equivalent to Singapore's ACUs) at 5 per cent while Bahrain levies no tax at all. The dollar assets of offshore banks in Bahrain now stand at an estimated \$520bn which would seem to indicate that Singapore faces strong competition from this quarter. Foreign bankers in Singapore emphasise, however, that distinction between the various offshore dollar markets are somewhat artificial, at least so far as the inter-bank portion of the market (the majority) is concerned. During the time when both the Singapore and Bahrain markets are open it is as if there were a dollar pipeline under the Indian Ocean, says one Japanese banker.

The Singapore Asian Dollar market draws the bulk of its funds from the Eurodollar market and is primarily an interbank market, though the share of loans taken by non-

bank customers has been rising recently. As a centre for foreign currency lending to non-bank customers Singapore lags behind Hong Kong, but there are indications that this situation may be starting to change. Hong Kong's position as a centre for dollar-denominated syndicated lending derives partly from the fact that it is closer to Singapore than Korea and Taiwan, the two countries which, up to now, have been the major customers for such loans.

Singapore hopes to develop its own activities in this field as and when its neighbours in the Association of South East Asian Nations (ASEAN) begin to constitute a larger market for dollar loans. This is expected to happen as and when local participation in the subsidiaries of Western multinational companies begins to increase significantly (the point being that Singapore in December 1971,

such companies will look more to local sources of financing and will be more easily evaluated as credit risks by locally based banks when their management is localised).

Singapore has sought to encourage international banks to use their Singapore offices as a base for regional lending by such measures as giving banks priority in the making of overseas phone calls ("It only takes 10 minutes to call Jakarta," says one banker) and by improving printing and other ancillary services.

The authorities have also been making efforts, since about 1970, to build up the Republic's role as a base for U.S. dollar-denominated capital market transactions. The first Asian dollar loan (for U.S.\$10m) was floated by the semi-governmental Development Bank of Singapore in December 1971,

CONTINUED ON PAGE VI

Success in investment

CULTURAL AND political pride sometimes stand in the way of foreign investment in the developing world—but in Lee Kuan Yew's Singapore there is no such problem. "Singaporeans were smart enough to recognise those more enterprising than ourselves," the Prime Minister recently declared in explaining his nation's attitude to foreign investment. "That was the key to our rapid development," he said.

Based on a combination of investment incentives, and a well-disciplined and highly-pilant workforce, Singapore was able to attract foreign capital almost from the moment of its independence, and now, with the added benefit of South-East Asia's best-developed infrastructure and undoubted political stability investors have continued to regard it as a prime location.

By early 1978, more than \$84bn in foreign capital had already been invested in the Republic and during the first half of the year investment commitments increased appreciably over the 1977 pace, at \$5530m.

Some 250,000 workers, 30 per cent of the total workforce, are employed by foreign companies in Singapore. There are some 12,000 foreign managers, engineers or technicians, or 20 per cent of the workforce in those categories.

As its investment reputation has grown, authorities in Singapore have been able to adopt a selective attitude in assessing potential projects. Worried by rising protectionism in its major export markets and eager to raise the technological level of the local workforce, the authorities are now making special efforts to lure high technology foreign investment which turns out the kinds of products largely immune from tariff restrictions.

The Economic Development Board, responsible for promoting investment in Singapore, encourages high technology investment through its "pioneer scheme" under which a five-year tax holiday is granted to firms introducing industry thought likely to produce goods with high market accessibility abroad.

This high technology industry also has benefits for small-scale industry held by local interests. For example, Philips, the Dutch electronics giant has five Singapore plants producing radios, televisions and telephones, and many of the plastic components are subcontracted to local firms.

The United States is the largest foreign investor in Singapore, with more than \$81.3bn committed. It is followed by Japan, the Netherlands and Britain in that order, though the Japanese are almost certain to move into first place in several years.

A petrochemical complex, backed by Sumitomo and valued at some \$52bn, is scheduled to begin operations by early 1983. It is by far the largest foreign project ever contemplated in Singapore and officials are nervously watching its progress. With overcapacity in Japan's domestic petrochemical industry, some concern has been expressed that the complex may be delayed at Sumitomo's request, though company officials are still sticking publicly to the 1983 opening date.

Joint

Aside from infra-structural and other considerations, Sumitomo was lured to Singapore by the enviable record of success foreign investors have enjoyed in the Republic.

According to an Economic Development Board survey, not a single enterprise backed by a major multinational corporation has failed, and the overall failure rate for firms from developed countries is only 6 per cent.

The survey showed that other foreign firms, such as those from Hongkong and Taiwan had a failure rate of 13 per cent, while joint ventures involving local interests and companies from the U.S., Japan or West Europe had a 7 per cent failure rate.

Union leaders, in close collaboration with the Government, have attempted to keep wage rates competitive with other countries in the region. The average monthly salary for production and manual workers in 1977 was \$146, above the comparable rates for rivals like Taiwan and South Korea, but still attractive, particularly in light of high worker productivity.

The net result of the success so far enjoyed by Singapore in attracting foreign investment has been the virtual transformation of the republic from its historical role as only a nexus for entrepôt trade to an industrial centre. Manufacturing, dominated by foreign held firms, now accounts for about \$82bn of the \$81bn annual gross domestic product.

The manufacturing rise has been based on a formula which gives first priority to high technology industries while at the same time seeking to upgrade traditional labour intensive ones.

No sector has grown more rapidly than electronics, which now concentrates on micro-assembly and component manufacture. It employs about 18,000 workers and earns almost \$81bn annually through exports. Major plants are operated by Texas Instruments, National Semiconductor and Fairchild—all American concerns.

Radio, television and tape recorder production are also expanding rapidly with about 25 companies producing \$5500m in annual exports. Aside from

Philips, Sanyo and Hitachi have large Singapore installations. Pharmaceuticals is a relatively new industry with annual export sales of about \$8150m. Beechams Pharmaceuticals, which exports 95 per cent of Singapore production, is the leader.

A major feature of the newer industries is their high added value to output ratio. In the electronics field, for example, it is about 32 per cent and almost twice that much for pharmaceuticals.

By contrast, the older more labour intensive industries have ratios in the 10 per cent range, with the exception of textiles at 30 per cent.

Growth in the manufacturing sector is reflected in the steady increase in the quarterly index of production, which measures industrial output. It rose 10.1 per cent in the first half of 1978 over the same period for the previous year. The advance was led by electronics and electrical machinery.

The success Singapore has enjoyed in building up its own industrial sector through foreign investment has, perhaps inevitably, led to the creation of a Singapore economic model, at least in the minds of envious planners in neighbouring countries. Delegations from nations like Sri Lanka and Bangladesh

now regularly tour the republic and the Jurong Town Corporation, where many of the foreign-backed manufacturing facilities are located, is their Mecca.

As foreign investment in Singapore continues to rise, authorities have expressed some concern over the low level of locally-generated investment but it is hoped that, in the long run, the technological and managerial expertise Singaporeans acquire through their involvement with foreign firms will help instill a spirit of entrepreneurship.

Part of the problem stems from the high risk involved and the attractive alternative of working for a foreign company. The failure rate for Singapore manufacturing enterprises with no outside capital is 38 per cent.

Local investors have, however, shown increasing willingness to take their own capital overseas. Aside from investments in Thailand, Malaysia and Indonesia (where family ties often exist), Singapore firms have set up shop in Sri Lanka and Bangladesh. Part of the proposed Sri Lanka investment zone, itself based on a Singapore model, may in fact be filled by Singapore companies.

Peter Weintraub

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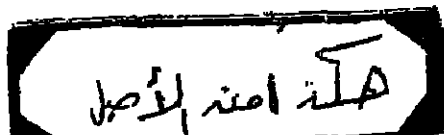


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Dilemma in a multilingual culture

THE CATCHPHRASE of Radio Singapore is "From many cultures—one voice." This may be true for the radio station, but it could not be further from the truth in the nation as a whole, where the search for cohesion and nationhood continues.

A local educational expert eloquently captured the dilemma when he recently wrote: "For other countries, nation-building is nation-rebuilding—the technological

adaptation of traditional societies. For Singapore, a nation is being built de novo, without a dominant distinctive indigenous tradition. . . . The majority of Singapore's people were a colonial catch-up of economically-minded immigrants."

Singapore does indeed face extraordinary problems of nation-building: according to latest statistics, the population comprises 76.1 per cent Chinese, 15.1 per cent Malay, 6.9 per

cent Indian and a 1.9 per cent residual. Barely any of the Chinese speak Mandarin as their mother tongue. Many speak Hokkien, but Teochow, Cantonese and Hainanese are important minority languages.

Prime Minister Lee Kuan Yew, with remarkable frankness, confessed in April on television that he had personally aggravated confusion over language policy for the sake of vote catching: "Unfortunately, in order to get myself understood, to win votes, I set a bad example. I learnt Hokkien and I legitimised the speaking of dialect, not realising at the time that I was putting on the seal of legitimacy."

Nevertheless, one of Lee Kuan Yew's greatest political strengths has been his own mastery of English, Mandarin, Malay and Hokkien. Through the different language media he has been able to convey different messages to suit his various audiences—differences that few could be aware of because of their limited grasp of Singapore's different languages.

Lee Kuan Yew is sincerely committed to the idea of Singaporean nationhood, and would genuinely like to find a "national" language. At present, there seems little option but to choose English, Mr. Sinnathamby Rajaratnam

Singapore's Foreign Minister, recently explained: "We want every community to preserve and develop its private language—whether it be Chinese, Tamil, Malay or Bengali. All these private languages have behind them thousands of years of great history and cultural achievement which can certainly enrich the developing culture and history of Singapore."

"But you also need a public language, or link language, through which the wisdom behind these private languages can be communicated to all Singaporeans. We have made English the link language."

Singapore's future wealth depends on the exploitation of its position at the crossroads of the world's east-west shipping routes. It has become the Malay and Hokkien. Through the different language media he has been able to convey different messages to suit his various audiences—differences that few could be aware of because of their limited grasp of Singapore's different languages.

Lee Kuan Yew is sincerely committed to the idea of Singaporean nationhood, and would genuinely like to find a "national" language. At present, there seems little option but to choose English, Mr. Sinnathamby Rajaratnam

ethnic languages. In the end, English is an alien and expedient Western language, and Singaporeans are wary that it should never overrun their Asian roots.

So it was that Malay was in formal terms declared the national language—even though only 11.4 per cent of the population is literate in Malay. With the Chinese population constituting 76 per cent of the total population, it might have seemed natural for Mandarin to be promoted as the national language.

Fears

Apart from the fact that Mandarin is the mother tongue of only a handful of Singapore's Chinese, Lee Kuan Yew's fears over mainland China's aspirations for regional domination have made him reluctant to espouse Mandarin as the nation's first language. Not only Indians and Malays but international business, too, would be greatly perturbed by the prospect of Singapore dominated by a Chinese majority which looked towards the mainland for its "Great Tradition." The various dialects have a strong hold over the various Chinese communities, even though ethnic monolingualism is associated with being uneducated. Lee Kuan Yew

nevertheless seems set on promoting Mandarin as the eventual carrier of Singapore's shared traditions and cultural values.

"Language use is not something we can change overnight or by dictat," said Mr. Lee. "We have to slowly encourage, cajole, coax and add that small modicum of coercion."

So, at a time when only 5 per cent of the population is effectively bilingual, Singapore's teachers from primary schools through to universities are being asked to make their pupils trilingual: students must in future be competent in their home dialect, English (to ensure professional success or at least an even chance of success), and Mandarin.

As from March this year, students wanting to go on to secondary schools must pass exams in both English and Mandarin—to the consternation of many parents and pupils who see no immediate use in learning Mandarin, and fear it will disrupt progress in the more obviously useful English. It is hardly surprising that schools and universities are in turmoil. This has been apparent in Singapore's struggling Chinese university at Nanyang. When Nanyang was established in 1955 to compete against the English medium of the Singapore University, around 30

per cent of Singapore's children studied in Chinese medium schools. As parents have become aware of the advantages of learning English as a second language, so this figure has dwindled to 11 per cent.

Decline

As Lee Kuan Yew himself pointed out in February this year, the "fatal error" at Nanyang was to adjust to this decline in students wanting to study in the Chinese medium by lowering standards. Its degrees were devalued, students found it difficult to get jobs in competition with Singapore University graduates, and so applications dwindled further.

In 1976, in an attempt to stop the rot, Nanyang shifted into English as the teaching medium—but in vain. In March this year, it was decided that first year students selected for Nanyang would spend at least their first year on a "Joint Campus" adjoining Singapore University. It is hoped that in this "English medium environment" these students will improve their grasp of English, improve their chances of a good degree, and so salvage the reputation of Nanyang. In the meanwhile, the Nanyang campus population thins, and the future of the institution hangs in the balance.

It can be argued that Lee Kuan Yew's multilingual ideal is a waste of time and money. Many parents who would like their children to become fluent in English would argue as much. So would the financiers of Singapore's television and radio media, who have to split funds across every major and several of the minor languages.

Mr. Eddie C. Y. Kuo, a senior lecturer in Sociology at the University of Singapore, recently noted: "Although there are 11 newspapers published in Singapore, a mono-literate English-educated reader can only choose among three dailies, all owned by the same publishing company. . . . Similarly, a monolingual Tamil Indian can only tune into one radio channel for news, despite the presence of four channels."

Multilingualism might have one great advantage, however. According to Prime Minister Lee Kuan Yew: "The monolingualist is more likely to be a language chauvinist and a bigot. He does not have binocular vision to see the world in depth. . . . Bilingualism gives a more balanced and rounded view of the world."

As a master of five languages, that must give Lee Kuan Yew a rare quality of vision.

D.D.

A labour covenant

IN 1960, Mr. Goh Keng Swee, then Singapore's Minister of Finance, called on trade unions to adopt a policy of wage restraints in order to make the island attractive to foreign investors.

While it took nine years and a total restructuring of the union movement for Mr. Goh's call to take hold, the resulting labour-Government covenant has been one of the keys to Singapore's economic success.

The leader of the labour side is the 56-year-old Mr. Devan Nair, general secretary of the National Trades Union Congress, a confederation with 53 affiliates.

Mr. Nair returned to Singapore in 1969 from Malaysia and, since then, has built the NTUC into a powerful political and economic force—but one which knows full well its limitations and consistently abides by them.

At the time of Mr. Nair's return, Singapore's trade union movement was still reverberating from the effects of a Government-inspired purge of Leftist elements.

Founded in 1961 as a counterweight to the more militant Singapore Trade Union Congress, the NTUC wholeheartedly endorsed the Industrial Relations and Co-ordination Act of 1968 which made arbitration compulsory, curtailed the unions' right to strike, gave management sole jurisdiction in hiring and firing, increased working hours and reduced overtime as well as cutting back retirement benefits and maternity and sick leave.

Future

Mr. Nair was one of Lee Kuan Yew's principal lieutenants during the late 1950s and 1960s when the future of the Prime Minister's People's Action Party rested in large part on its ability to overcome Leftist-dominated trade unions. Until 1963 union leaders such as Mr. Lim Chin Siang effectively controlled the Singapore labour movement, and their presumed Communist sympathies represented a clear-cut threat to the Government's programme to attract foreign capital.

One of Mr. Nair's first orders of business upon his return was the implementation of what was called the "modernisation of the labour movement."

The modernisation campaign rested on the premise that a worker's primary responsibility was to help the Government achieve progress—but at the same time it sought to strengthen labour's overall role by making it more economically self-reliant.

Based on the model of the West German and Israeli trade union confederations, the NTUC introduced a scheme of co-operative enterprises in the insurance, transport and food marketing sectors.

Today, the insurance co-operative, known as INCOME, sells co-ordinated life insurance policies in Singapore. The transport co-operative, COMFORT, operates a fleet of more than 2,000 taxis and 350 minibuses, all owner-operated. The food marketing organisation, WELCOME, runs a chain of nine supermarkets which last year had a turnover of more than S\$23m. At the same time, through its import of rice from Thailand, the WELCOME chain effectively sets the retail rice price in Singapore.

As a longtime political ally of Prime Minister Lee Kuan Yew, Mr. Nair or his lieutenants hold seats on a number of important statutory boards in the republic. Among them are the Economic Development Board, the Central Provident Fund Board, the Housing and Development Board and the National Wages Council.

It is the Wages Council which every year makes recommendations to the Prime Minister on the wages rises for Singapore workers. Aside from Mr. Nair and two other NTUC representatives, its members include officials from the Ministry of Finance, Ministry of Labour, Singapore Employers' Federation and Economic Development Board.

While the recommendations are not legally binding on either the prime minister, the NTUC

or employers, they are, in fact, routinely accepted by all. For the current year, the Wages Council recommended a national pay increase of S\$12 plus six per cent. In the first four months of 1978, the Consumer Price Index in Singapore rose by 5.1 per cent against the same period in 1977.

In an effort to further expand its political and economic role, the NTUC recently adopted a series of sweeping changes to its constitution. For the first time senior leadership positions are opened to non-union representatives, and at the same time the position of the NTUC's secretary-general is strengthened.

The change dealing with outside representation theoretically permits up to one-third of the NTUC's triennial delegates conference and one-half of its central committee to come from non-union ranks. It generated widespread criticism in the normally docile local Press, on the grounds that the NTUC's essential trade union character would be diluted substantially. However, secretary-general Nair quickly denied that this would be the case.

He said that in practice no more than 25 of the 230 elected delegates conference representatives would come from outside the unions and pointed out that in the NTUC central committee would be restricted to active trade unionists.

The other provision gives the NTUC secretary-general the right to veto staff appointments made by any of the Congress's affiliated unions.

Mr. Nair defended this proposal on the basis that it would prevent infiltration of the labour movement by communist agents, a rather strange claim in light of the fact that the last instance of a communist labour infiltrator being discovered happened more than 10 years ago. Nevertheless, Mr. Nair believes that if Communists do attempt to return to Singapore in force their first target will be the trade union movement. While virtually all observers agree that Singapore's economic growth renders it largely immune from successful communist infiltration, citing "the red menace" is an effective way of quieting criticism in the republic, which may well have been the purpose of the exercise in the first place.

Significant

At present, the NTUC has some 225,000 members, representing about 40 per cent of Singapore's organised workforce. While that represents a significant gain from the 65,000 members registered a decade ago, there is some question about the extent of further expansion. A large proportion of Singapore's industry consists of small, family held enterprises and it is thought that most of them will resist attempts at unionisation.

The NTUC is categorically opposed to the concept of closed shop trade unionism, claiming that it coerces workers and smacks of totalitarianism. In principle, though, it accepts the idea of non-union workers contributing the equivalent of the prevailing union subscription to a fund set up to benefit the working population as a whole. The Singapore Labour Foundation, operating under the aegis of the NTUC, now seeks through providing emergency assistance in special circumstances and raising workers' vocational levels through a series of training schemes. Presumably, it could be the conduit for any worker benefit fund.

Like many of Singapore's leaders, secretary-general Nair repeatedly points out the importance of developing an able successor generation and is conscious of the fact that the close ties between labour and Government which now exist could be changed once the present generation on both sides leaves power.

It is understood that he, personally, has no plans to retire for at least several years and he is on record as rejecting suggestions that he might move into the Cabinet—possibly as Minister of Labour—when his career with the NTUC ends.

Peter Weintraub



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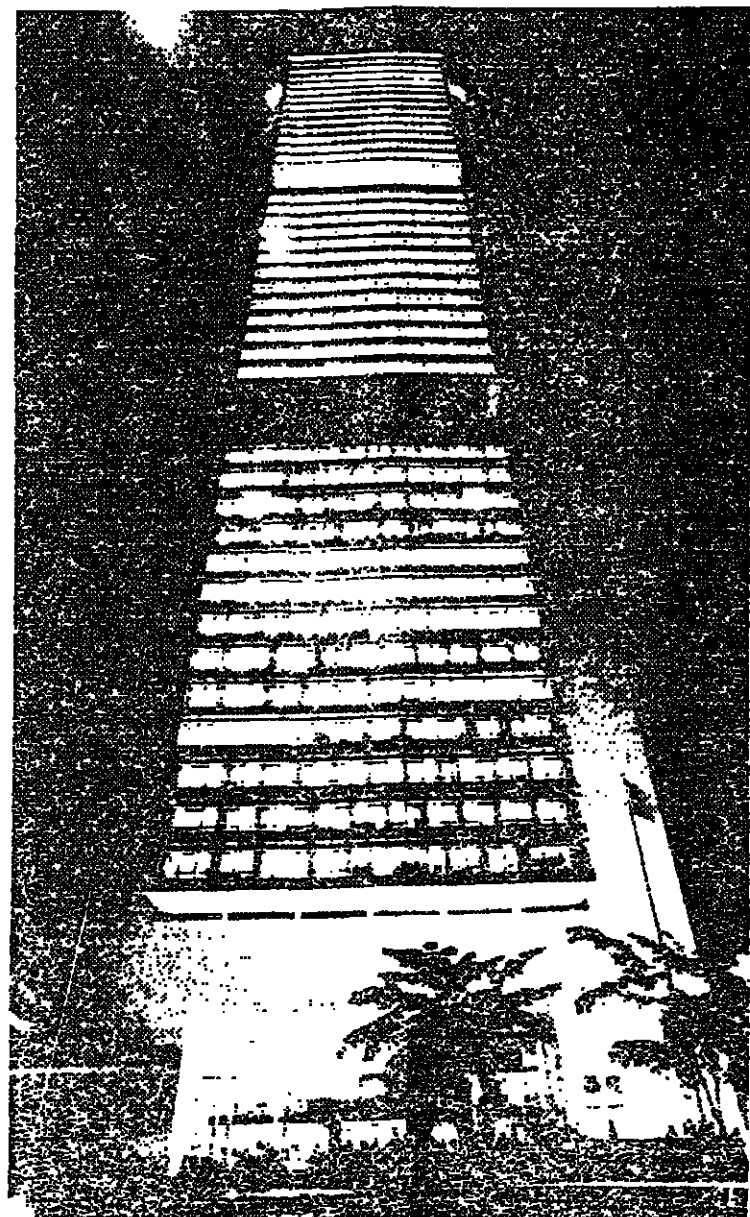
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SINGAPORE VI

The creeping growth of Britain's "quangos"—quasi autonomous non-governmental organisations—has recently attracted considerable public attention. Singapore boasts a similar kind of "beast"—the "quago", or quasi autonomous governmental organisation. On the next three pages our correspondents examine the considerable power of these "quagos" and their effect on the economy.

Housing Development Board

THE SINGAPORE Government has this year claimed that it can house every citizen. It has taken 18 years and one of the most colossal redevelopment programmes seen anywhere in the developing world.

Almost all of the homes are in high rise blocks. Countering widespread worries over high-rise living, the Government claims that people have adjusted well to tower blocks. Even if they have not, the Government argues they have only to recall the abject squalor of the squatter camps from which many of them came to feel better off.

In 1960—just a year after winning power—the Government's strong-willed Government led by Mr. Lee Kuan Yew pointed the island's acute housing problem for urgent attention. Between 1927 and 1959 the British administration had through the Singapore Improvement Trust, built just 23,000 new homes. In the meanwhile, the population had boomed from 0.5m to 1.5m.

The Housing Development Board, was created and given top priority to rid Singapore of its decrepit squatter settlements. So urgent was the task that the Board was granted a rare privilege—a Government subsidy.

The Housing Development Board (HDB) has since then orchestrated the most remarkable building programme: 110,000 homes were built between 1960 and 1970. Between 1970 and 1975, a further 114,000 homes were completed. Since then, 30,000 new homes have been finished every year. At last, the HDB says the back of the problem has been broken.

About 1.4m people—about 80 per cent of the population—now either own or rent HDB homes. By 1980, the proportion is expected to have risen to 70 per cent.

At the outset, 17,000 one-room flats were built in an emergency programme. But by now, most

of the new flats being built are larger—between two and five bedrooms. Later this year, the HDB plans to start converting those original one-roomed flats, enlarging them and improving amenities.

In the peak year—1974—106,000 families queued on the HDB waiting list for new homes. This waiting list has now dwindled to below 60,000, and most of those on the waiting list are families wanting to move from one HDB flat into a larger one.

Mr. Liu Thai Ker, the HDB's Deputy Chief Executive Officer, said: "From now on, people in Singapore will need housing not because they have no home, but because they have growing families, or are moving into better accommodation. The urgency is no longer there."

It is all very well to build new homes, but how has the Government made it possible for people to buy them? Out of the 280,000 homes built by the HDB, more than 52 per cent—150,000—have been bought under the home-ownership scheme.

This scheme works in concert with the government-run Central Provident Fund, by which 16 per cent of every worker's salary is docked every month, matched by an equal sum from the employer, and compulsorily saved.

Until 1968, a worker was only able to withdraw his CPF savings on retirement or on leaving Singapore. Nowadays, he can also draw on his CPF savings to buy an HDB home. Rather than leave their deposits locked in the CPF, to gather interest, many have exploited the chance to buy their own homes.

To further ease house purchase, the Government has approved large subsidies. A one room flat sells at one-third its



Mr. Liu Thai Ker, deputy chief executive officer, Housing Development Board.

real cost. Two and three roomed flats qualify for smaller subsidies, while some of the subsidy, the cost is covered by selling the four and five room flats for more than their cost price. The HDB's overall deficit in 1977 (and therefore the Government's effective subsidy) was \$570m. That was 22 per cent of the HDB's total spending, and 2.5 per cent of total government spending. This works out at a subsidy of \$550 for every HDB resident.

To qualify for an HDB flat, an applicant must be 21, a Singapore citizen and must not own any landed property. To buy a flat, the combined household income must be less than \$51,500 a month. To rent a flat, it must be less than \$5800 a month. Four and five bedroom flats are for sale only. About 57 per cent of Singapore's

population earns less than \$51,500, and is therefore eligible for an HDB home.

A house price boom in the early 1970s in the private sector created unexpected problems for Singapore's professional classes: many families earning too much to qualify for HDB homes were unable to afford homes in the private sector, where prices had trebled in just three years.

Fearing an exodus which would bleed the country dry of its best qualified people, the Government formed the Housing and Urban Development Corporation (HUDC). Households earning a combined income of between \$51,500 and \$84,000 would be eligible for homes built by the HUDC, and could use their Central Provident Fund savings for the purpose. This provided for

another 6 per cent of Singapore's population, leaving just the richest 7 per cent to fend for themselves in the private house market.

A balloting system is used to allocate flats. Once an applicant reaches the top of his waiting list then he is offered a flat. If he rejects it, then he has two more choices before returning to the bottom of the waiting list. Many applicants accept only their third choice.

Many argue that this is because many of the flats are poorly finished, lacking privacy. They claim that applicants are daunted by the prospect of high-rise living. They also complain about the aggressiveness of the HDB redevelopment policy.

Mr. Liu, the deputy chief executive officer of the HDB, counterclaims that Singapore has no choice but to adjust to high rise life: there is simply no other way of squeezing the still-growing population onto a land area of 226 square miles. He argues that most Singaporeans have adjusted well to multi-storey flats, and realise they must make virtue out of this necessity.

Singapore's good weather, and a policy of providing flats with wide communal access balconies, alleviate the major problems of claustrophobia and loneliness.

Of course, we would like to build low rise homes, but in Singapore it is just impossible and we have to come to terms with that fact," Mr. Liu said. He also argued that the "choosiness" of applicants required more from the fact that they were in no urgent need of a bigger or better home than from the fact that Singaporeans hated high rise blocks of flats.

D.D.

Public Utilities Board

IN ALMOST any country except Singapore, controversy over a new power station would mean controversy over "going nuclear." In Singapore, the controversy is over "going coal."

By 1987, the island's sixth power station will have to be ready for commission. Each of the previous five power stations has been oil-fired, but as yet another rise in oil prices looms at the end of the year, the Government is getting nervous about its complete dependence on oil.

Proposals that the sixth power station should be coal fired might seem innocuous elsewhere, but in Singapore, where 2.3m people are squeezed into just 226 square miles, it raises serious environmental issues. In such a small country, the problem of atmospheric pollution from coal dust cannot be underestimated.

Proposals that the sixth power station should be coal fired might seem innocuous elsewhere, but in Singapore, where 2.3m people are squeezed into just 226 square miles, it raises serious environmental issues. In such a small country, the problem of atmospheric pollution from coal dust cannot be underestimated.

A delegation from the PUB has just returned from Australia, where it had a close look at a number of operational coal-fired power stations. It will report early in 1979, and the Government is likely to act on its recommendations when its sixth power station, due to be built on the small southern offshore island of Pulau Saraya, gets the go ahead.

In the meanwhile, the mas-



Mr. Lee Ek Tieng, Chairman, Public Utilities Board.

sive oil-fired Sennoko power station is due to be completed by 1984. Three generators, each of 120MW, were commissioned in 1976, and another three, of 250MW, should be in operation next year. The last two generators should be working by 1984.

As work continues at Sennoko, so the project consumes the lion's share of the PUB budget for capital spending. The board expects to lay out \$540.35m in 1978, of which \$529.6m—or 59 per cent—will be spent on Sennoko.

The Public Utilities Board worries over Singapore's complete reliance on oil for its power generation are quickly understood after a glance at the recurrent spending estimates for 1978. The board expects total recurrent costs to be \$554.4m (a 15 per cent rise on 1977). Of this, \$527.12m will be spent on fuel oil—almost 50 per cent of recurrent costs.

The PUB proudly claims that it has never raised its gas or electricity tariffs during 12

years of operation. The rise in any significance and barely any cost of labour, materials and underground water supplies. If general services have been matched by improved efficiency. But on top of the basic tariff is an oil price adjustment charge, which was increased in 1973 and again early in 1974. Singaporeans can expect a fresh "adjustment" if OPEC leaders decide to increase oil prices when they meet in December. In this context, the financial arguments in favour of oil-fired power stations become increasingly powerful in spite of the environmental worries.

To relieve the problem, the PUB has negotiated with the Malaysian Government for four reservoirs to be built in South Johore—the mainland area adjoining the island of Singapore. Some river water has been tapped in South Johore. Much of this water is piped across into Singapore, with the remainder being sold to the local population.

Despite these efforts, acute water shortages are projected by the late 1980s unless new water sources are tapped. Desalination has been ruled out for the present because of the huge costs involved.

In the meantime, the PUB has been trying to prepare the population for the psychological "unsavoury" prospect of water recycling. At the domestic level this will mean purification and reuse of sewage. Industry will be encouraged to install purification plants for the recycling of water. It is hardly surprising that wall posters everywhere plead for water conservation. PUB and Government spokesmen rail unrelentingly against the "water wasters."

Singapore has no rivers of

Servicing

Like almost every other government-controlled body, the PUB is not allowed the luxury of financial support. After funding many of its projects through loans from the World Bank and the Asian Development Bank, the PUB is committed to servicing an 8 per cent return on investment. At present it is managing an 11 per cent return. The Singapore Government demands that debt servicing is covered 1.5 times by cash generation. In 1977, debt service was covered 1.77 times.

This apparent success in meeting financial targets should nevertheless not disguise the fact that the PUB is treading a financial tightrope. The company will need over \$337m in fresh loans this year, and expects huge demands for extra cash in the mid-1980s, as the Sennoko power station is completed and as work starts on the Pulau Saraya power station. Whether this station is oil or coal fired will make little difference to the initial cost of getting the station built.

C.S.

D.D.

Banking

CONTINUED FROM PAGE IV

followed by two much larger Singapore Government issues in 1972. In the next three years interest in the market flagged, but actively picked up in 1976 and 1977 and a total of nine issues worth U.S.\$316m were floated in the first eight months of 1978.

The actual value of this business to Singapore is hard to evaluate since most of the issues were floated jointly in the Singapore and European markets. All that can be said is that Singapore is trying hard to develop its position as an offshore capital market and is to some extent adjusting its treatment of foreign banks according to their interest in the market. The same general observations apply to the foreign exchange market which appears to be flourishing, particularly that portion of it which deals in Dollars and Yen. Monthly turnover on the foreign market is now estimated at

\$30bn of which between 20 and 30 per cent is in Yen. According to one Japanese bank Dollar-Yen transactions in September totalled \$13bn, up from \$4bn in September 1977.

Foreign

One of the instruments used by MAS to encourage foreign banks to develop their offshore banking activities in the direction of domestic lending. Offshore banks were not originally allowed to lend in Singapore Dollars to local customers but have been permitted to do so (up to a ceiling of \$30m per bank) since the middle of this year. The MAS says that "deserving cases" will be allowed to exceed the \$30m ceiling meaning, apparently, that greater latitude will be permitted to those which cooperate with the Government's

objectives in the offshore banking sector.

A snag to the liberalisation of domestic lending is that foreign banks remain barred from the acceptance of interest-bearing deposits and are thus obliged to raise their Singapore Dollar funds on the local inter-bank market. It so happens that there was liberalisation of foreign exchange controls in the middle of the year. Foreign banks thus find it hard to match the 7 per cent prime lending rates of the leading local banks (which draw their funds from deposits) without incurring losses on their domestic business. Some banks, however, are willing to lend locally at a loss in order to service the Singapore offshoots of companies which are their customers in other parts of the world.

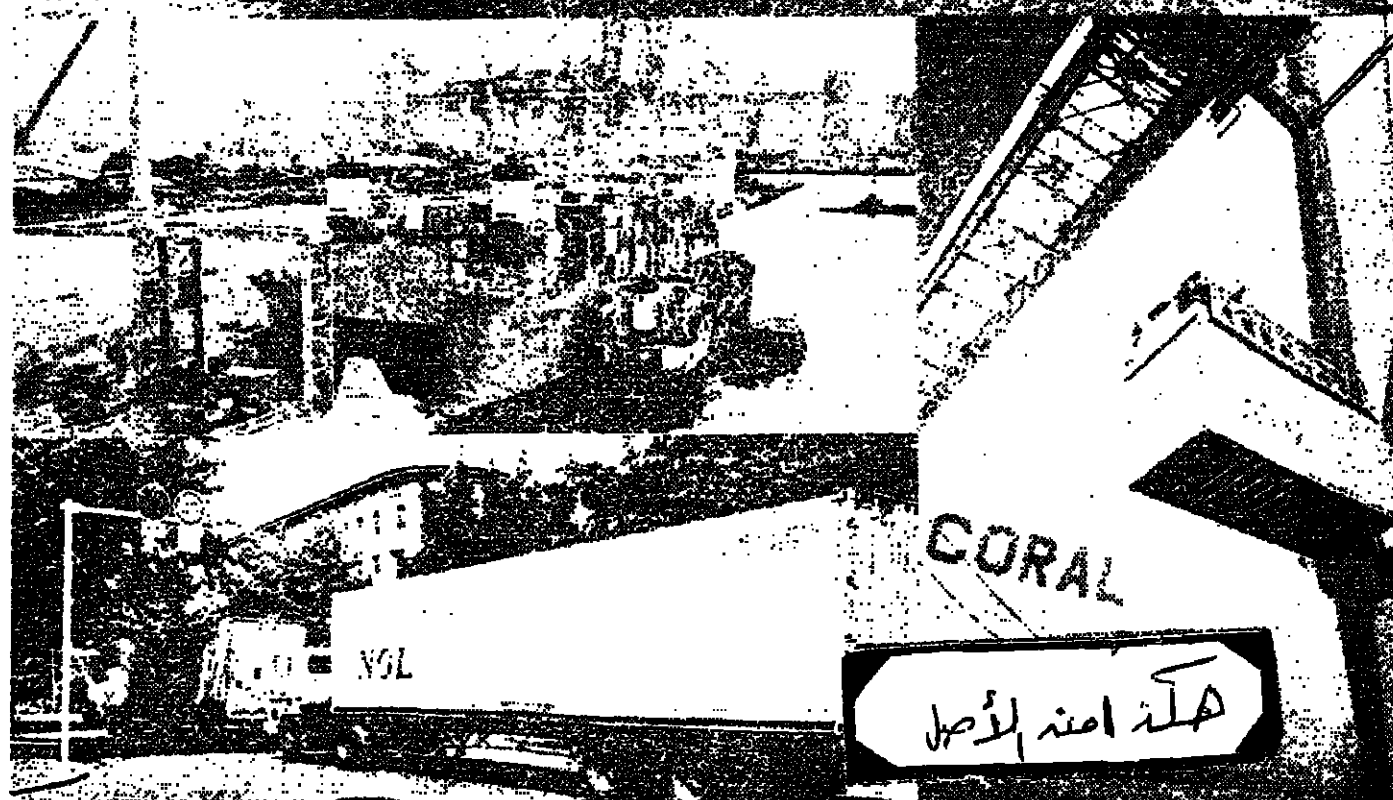
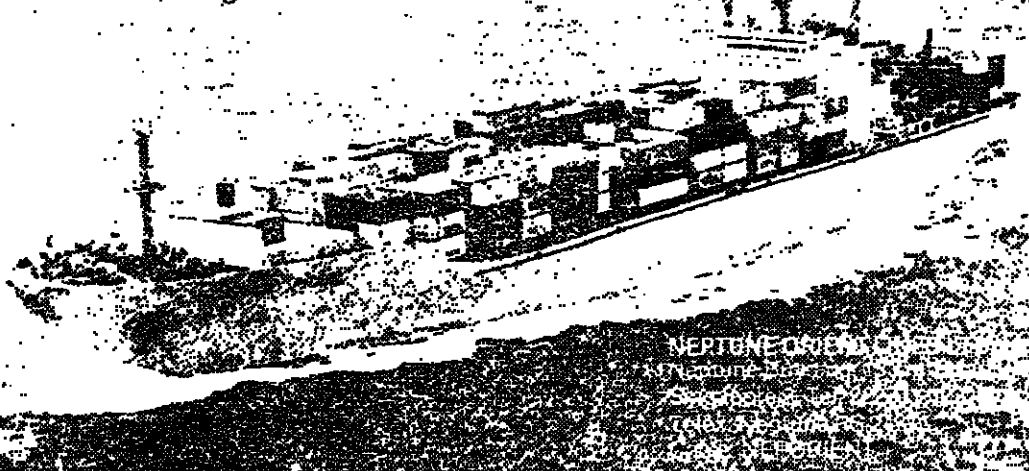


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- Operating world-wide on time or voyage basis.
- Large, modern and diversified fleet.



Central Provident Fund

WHEN IN 1955 the British administration in Singapore set up the Central Provident Fund as a basic workers' pension fund, no one dreamt that 23 years later the Fund would have been transformed into the main source of government borrowing, and the cornerstone of Singapore's anti-inflation and rehousing policies.

The scheme introduced on July 1 1955 was modest in scale, aimed at providing those who had no social security and no security in old age with a means of saving for retirement. Contributions varied according to the monthly salary, but for the average person, earning under \$200 a month, the employer had to pay 5 per cent of the salary into the employees' CPF account. Only when the salary rose above \$210 did the employee match this contribution.

Then, in 1963, the nature of the CPF was rethought by an independent Singapore government led by Mr. Lee Kuan Yew. The Government was confronted by an urgent and daunting need to provide adequate housing for its people. But there were no funds in its coffers for any major rehousing schemes, and even if the Government had had the cash, few workers had saved enough money to afford any of the houses the Government might build.

The scheme was simple but brilliant: boost the CPF contributions by employers and employees, make sure the funds

invested in the CPF are reinvested in government stocks, use this government borrowing to build new homes, and then allow the worker to use his CPF account for house purchase.

The scheme had a multitude of virtues: by reducing the spending power of workers it pegged inflation; it persuaded workers to learn the savings habit; it launched Singapore towards Premier Lee's ideal of a property-owning democracy; and if it was unused for housing, it would provide the worker, at the age of 55, with a substantial nest egg.

The scheme also encouraged full employment, since a man out of work was saving nothing, and so would be unlikely to save for a home of his own. A new, higher, CPF contribution was introduced on September 1, 1965. In the 10 years since, then, contributions have been boosted another eight times. Contributions to the fund have grown from 0.5m to 1.25m.

From July 1, 1978, an employee earning more than \$363 found 33 per cent of his monthly salary going into his CPF account—half paid by his employer, and half paid out of his salary. The monthly payment, however, becomes \$390—enough money to afford any of the houses the Government might build.

Apart from house purchase, the funds are effectively allowed for five reasons: reaching the retirement age of 55; making sure the funds

intention of returning to physical incapacity; mental illness; death.

In 1977, withdrawals worth \$5120.0m were made on these various grounds, with 75 per cent of these being on retirement.

By contrast, in 1977, a total of \$338.5m was withdrawn for the purchase of almost 49,000 homes. A total of 165,709 houses have been bought this way since 1964. Contributions into the fund from the 750,000 active contributors totalled \$51,156m, taking the cumulative balance due to members of the fund to \$54,954m at the year's end. Deposits earn interest at 6 per cent compound, calculated quarterly. With inflation only recently rising to 5.2 per cent, there is an incentive to leave the money where it is. Workers can only withdraw cash for house purchase if the house they want to buy is government built. If you can afford the luxury of a privately built home, the Government assumes you can afford to pay for it out of your own pocket.

By August this year, the CPF had total assets of \$53,560m, with \$55,232m of that invested in government stocks—making up 67.3 per cent of the Government's domestic loans. The overall yield on the stocks is around 6.2 per cent, which means the Government is currently able to finance much of its spending 2 per cent more cheaply than it could if the

money was borrowed from the World Bank.

The system of forced saving under the CPF scheme seems to have imbued Singapore's workers with the savings habit. Many have been shocked by the speed at which their CPF deposits build up, and have been impressed by calculations that many will "retire" at the age of 55 as \$5 millionaires. Savings in the recently established Post Office Savings Bank are booming, and the banks have not yet reported any adverse effects on their business.

Amid considerable controversy, the CPF recently sanctioned a new use for deposits: when the Singapore Bus Service (SBS) announced plans to float a \$20m stock issue to improve

the public transport system, the CPF said it would allow contributors to use up to \$55,000 apiece to buy Singapore Bus Service shares.

The share offer was oversubscribed about 27 times, prompting some stock market experts to query whether the issue had been under-priced. When the new shares were distributed, at 500 per person, it was found that \$518.4m of the shares were paid for out of CPF coffers.

CPF General manager, Robert Lau, carefully warned that this policy departure did not imply that contributors would in future be able to use their deposits for stock market speculation; the Fund Managers claimed that the Singapore Bus

Service share issue was an exceptional and particularly "worthy" cause.

"In view of Singapore's limited road network, we urgently needed an efficient transport system, and we urgently needed to encourage its use and efficient administration," said Robert Lau.

"We felt that it was the ordinary working man who should be given a look-see in the running of his own public transport system. And that made the SBS a very special case. At the present moment, we don't envisage any similar ventures."

New investors in SBS will, as a "reward," get a concessionary bus pass, giving them travel throughout Singapore at reduced

rates on public transport. But they will not be able to resell their shares on the open stock market; when they sell up, their cash has to go back into the CPF account.

The only problem which seems likely to arise for the CPF is a long term one: what happens when Singapore's predominantly young labour force starts to reach retirement age in large numbers: some speculate that the drain on the coffers will be too huge to handle. But since the dilemma is unlikely to peak for 20 years yet, general manager Robert Lau refuses to contemplate it. Like "making a fast buck" for the CPF and its members.

D.D.

Singapore Airlines



Mr. J. M. Pillay, Chairman, Singapore Airlines.

SINGAPORE AIRLINES is the national flag carrier of Singapore and one of the fastest growing airlines in Asia.

According to Mr. J. M. Pillay, the SIA chairman, the airline ranks 24th in the world in terms of passenger kilometres flown, but second after Japan Air Lines in the Far East (although, Mr. Pillay adds, Korea might dispute the second part of that claim). SIA has been increasing its annual production by an average of 28 per cent a year

since 1972—the year when its predecessor, Malaysian Singapore Airways, was dissolved and SIA formed.

In terms of actual loads carried, annual growth has been of the order of 33 per cent, with the difference accounted for by a steady improvement in load factors.

This ranks as a fairly remarkable achievement given that the early years of SIA's progress coincided with the aftermath of the oil crisis—a period in which

other airlines were marking time. SIA, in fact, appears to have taken a calculated gamble on the feasibility of rapid growth around 1972, and won handsomely. The turning point in the airline's progress was the decision, in 1972, to order Boeing 747 jumbo jets at a time when it was doubtful whether there would be enough passengers.

SIA's fleet consists of seven jumbos, six Boeing 727s and eight 707s—a far cry from the fleet of five 707s and five 737s (together with some smaller aircraft) with which it started business in 1972. The existing fleet, however, is due to be modernised and extended in the near future, notably by the replacement of all seven jumbos with a new generation of improved 747s with more powerful engines.

The decision to replace the existing 747 fleet, with some additional fleet expansion, enabled SIA to announce last May what it claimed was the largest order for aircraft ever placed by a commercial airline. The order was worth \$900m and included 13 new 747s, six 727s (some of which are on option). The SIA order made headlines in U.S. newspapers at a time when the airline was starting preparations for a new trans-Pacific passenger route (due to open next April).

SIA's ambitious aircraft purchasing programme has saddled the airline with a fairly heavy debt repayment schedule which is one reason why the break-even load factor has risen steadily in the past few years. It now stands at somewhere above 60 per cent. Actual load factors, however, have risen steadily (to 68 per cent in fiscal

year 1977-78) so it would appear that SIA's prescription for growth is a sound one.

Mr. Pillay attributes his airline's rapid progress to two factors: the first, and probably most significant, is the focal position of Singapore in international communications. The island is on what the British call the Imperial route to Australia and the Australians call the Kangaroo route to Europe. Mr. Pillay points out. It is also a stopping-off place for practically every regional airline in South East Asia and for U.S. airlines flying the Pacific.

Because so many foreign airlines call at Singapore (a total of 30 at the last count) SIA has ample leverage for acquiring traffic rights in Europe and the U.S.

The growth of SIA (or rather of its predecessor Malaysia Singapore Airlines) really got under way when it became possible in the 60s to start making full use of this accumulated bargaining power. A turning point in the process would seem to have been the acquisition by the Singapore and Malaysian Governments of equity in the airline which had previously been held by BOAC and Qantas, two of the major airlines on the London-Australia route and important competitors for SIA in the region.

Mr. Pillay stresses the fact that the BOAC and Qantas involvement in Malaysian Airlines was in many ways beneficial. It meant that "we had as the 'gimmickry' practised by some other airlines."

Plans SIA's plans for the future include the expansion of trans-

Pacific routes from the four flights per week with which the service will start next year, the possible opening of services to the South West Pacific (Port Moresby, Fiji, etc.) and, when a number of existing problems have been sorted out, the operation of a Concorde service between London and Singapore in partnership with British Airways. Concerning the notoriously unprofitable Concorde, Mr. Pillay says that the aircraft will make a profit if it is flown for seven hours a day with a 60 per cent load factor, and SIA expects to achieve this. The Concorde will also be "good for the prestige" of SIA and the region.

SIA is 100 per cent owned by the Singapore Government and tied in to other official institutions through its management structure (Mr. Pillay, for example, doubles as one of the permanent secretaries at the Ministry of Finance). As an economic asset to its home country there can be no doubt about SIA's importance. The airline contributed 3 per cent of Singapore's GDP in 1977 and earned more than half of the net increase in Singapore's foreign reserves during the same year. Most important of all, SIA flew to Singapore no less than 40 per cent of the tourists who visited the island in 1977. Mr. Pillay says SIA's function is not primarily to serve the economic interests of Singapore, but to provide a service to its customers. For most of its six years of existence the airline seems to have managed both.

C.S.

Jurong Town Corporation

THE JURONG industrial estate in the south-west of the island of Singapore is a monument to the Government's determination to create an industrial sector as the only solution to Singapore's employment problem as the country became independent. Singapore had a work-force of 500,000, of whom 80,000 were unemployed when British control over Singapore's domestic affairs ended in 1959. Today 25 to 30 per cent of the workers at Jurong (and at other industrial centres around the island) are "guest workers" from Malaysia, with others shortly due to arrive from Thailand.

Singapore's good communications and political stability plus the generous tax incentives offered to foreign investors are three major reasons for the transformation. The fourth reason has been the Government's ability to provide a continuous supply of well-equipped industrial land at very reasonable prices.

The problem of providing jobs was one of two major headaches which Singapore faced at independence and like the other major problem on the Government's plate (housing) was initially tackled by the creation of a special development board. Officials at the Economic Development Board (EDB) who were given the task of increasing the supply of jobs quickly concluded that industry at that time accounting for only 4 per cent of Singapore's GNP was the sector to develop. They also concluded that Jurong, given the existence of prior claims to most of the rest of Singapore's land area,

was the place to develop it.

The EDB started buying land in the Jurong area from the Government in the early 60s and was soon in a position to offer sites to textile manufacturers from Hong Kong and Taiwan who were seeking new manufacturing bases after encountering quota restrictions on exports from their home countries. The Malaysia period, when Singapore was a member of the Federation of Malaysia, produced a flood of manufacturing investments aimed at import substitution. Though this was followed by a disquieting lull after Singapore pulled out of the Federation in 1963.

In 1965, Britain's decision to phase out its military presence meant that Singapore was confronted with a new spate of employment problems but by that time Jurong was beginning to take off. The deep water sites on the state's coastal strip attracted investors from the Japanese shipbuilding industry which was seeking a location in which to establish ship repair facilities to balance its own emphasis on the building of big tankers. By the early 70s multinational companies were beginning to see that Singapore was good place to locate factories aimed at world markets (not merely regional ones) and investment commitments were coming in at the rate of over \$500m a year.

The EDB, succeeded by the Jurong Town Corporation which took over responsibility for industrial estate development in 1968, has borrowed over \$81.1m from the Government to purchase and develop land in Jurong since the early 60s. Purchasing has presented no

real problem thanks to a land acquisition ordinance (introduced after independence) which gives the Government, or a statutory corporation, strong powers vis a vis individual landowners.

Development at first involved a considerable amount of land reclamation since much of Jurong was a tidal swamp before the scheme was launched. By far the greater part of the work was completed before the oil crisis drastically increased the fuel costs involved in shifting large amounts of soil.

The JTC, which remains the sole owner of Jurong's 15,000 acres of industrial land, lets factory sites (or ready-made factories) to investors at 6 per cent per year of the cost of acquisition and development. Its contractors give it the right to increase rents by up to 50 per cent (ie to 9 per cent of the original development cost) after the first five years and by another 50 per cent after ten years. Since the JTC borrows money from the Government at interest rates of between 7.25 and 7.75 per cent land is in effect being let to new occupant at subsidised rents.

Investments

Ultimately, however, JTC can normally expect to recoup handsomely its investments—besides being the owner of land which is appreciating hugely over its original acquisition price. The JTC owed the Government \$81.2m in its last fiscal year and spent rather more than half of its income during the same year on servicing its loans. The corporation, however, has not had to borrow in order to

finance interest payments. So far as its long term future is concerned it is clearly sitting on a gold mine.

The Jurong estate, now contains 820 factories employing 25,000 housing units which the JTC built because workers were having to travel too far from other parts of Singapore to Jurong.

In the first years of the projects life the lack of housing meant that there were unfilled vacancies at Jurong despite the existence of unemployment elsewhere on the island.

The JTC is trying to "humanise" the estate by providing amenities such as parks, sports stadia, and skating rinks, but labour turnover remains high and it may be years before the estate becomes a rounded and self-sufficient community.

Jurong is not the only place in Singapore where industrial development is under way on Government estates. The combined total of other estates (also supervised by JTC) now houses 760 companies with a total of 90,000 workers and more can still be developed along the north-east coast of the island facing the deeper portion of the straits of Johore. Mr. Teh Cheang Wan, the chairman of JTC, says some of the ideas for Jurong came from Britain's new towns, but quite a number of others were thought up by Singapore's own planners in the early 60s. Anyone who wants to copy Singapore will have to ensure, he says, that it starts out with a strong land acquisition ordinance. Otherwise land costs may go through the roof as industrialisation proceeds.

C.S.

Neptune Orient Lines

NEPTUNE ORIENT Lines, created in 1968 as Singapore's national shipping line, took eight years to struggle into profit. But after three successive years in the black, the top management is alive with talk of expansion.

In February this year, the company for the first time started shipping between Asia and the West Coast of the U.S. It has five container ships currently under construction—all of them to be ready by 1980—to serve this new route. Plans are also mooted for a new service to West Asia—what Europe tends to call the Middle East.

It is difficult to underestimate the psychological relief when profits were announced for the first time in 1976. In the harshly competitive world of Singapore business, lame ducks are left to die—even 100 per cent Government-owned companies like Neptune Orient.

The company's General Manager, Mr. Lua Cheng Eng, claims there were special reasons for Neptune Orient's slow climb to profitability. First, it was established with next to no foreign help or expertise—much meant learning lessons the hard way. Second, within two years of starting operations, the world shipping industry was overrun by the container revolution.

"We had barely had time to learn about traditional shipping when the container revolution occurred," Mr. Lua said. "The changes took place so fast—not in terms of containerisation but also in terms of

management style. It became essential to work through a consortium."

Neptune Orient Lines was incorporated in December, 1968, with an authorised capital of \$100m. Even though the company was Government-owned (through the Government-owned company Tanamack), it was clear from the outset that it could expect no special favours. It would have to make a profit like any other company, and like any other company, it would have to tender for business—including any Government contracts—in the normal way. If a client wanted a Government guarantee, Neptune Orient was to be charged by the Government on a full commercial basis.

With these ground rules clear, and expert advice from a senior manager from the National Shipping Company of Pakistan, the company bought a nine-year-old 12,000 dwt general cargo ship from Germany's Hansa Line. The ship was christened Neptune Topaz.

In under 10 years, the Neptune Orient fleet has expanded to 26 ships. It has six fully cellular container ships, one roll-on roll-off container ship, four dry cargo liners, ten Freedom vessels for bulk cargo, two product tankers, two crude oil carriers and a VLCC (very large crude carrier). The fleet comprises a total deadweight tonnage of just over 750,000 dwt. All but the container ships are chartered out. In 10 years, fixed assets have grown from \$549m to over \$849m, while paid up capital

has jumped from \$510m to \$875m.

Another five 16,000 TEU fully cellular container ships are now under construction in Japanese yards and are due to come into service by mid-1980. These ships will boost the total fleet size to almost 1m dwt.

From the outset, the company made a policy decision to stay out of "local" shipping—for example, between Singapore and its ASEAN neighbours (Thailand, Malaysia, Philippines and Indonesia).

But, exploiting Singapore's strategic position on the shipping route between Europe and the Far East, Neptune Orient negotiated a "junior partnership" in the Far Eastern Freight Conference, and set up a line between (in Asia) Busan, Tokyo, Kaohsiung, Hong Kong, Port Kelang and Singapore, and (in Northern Europe) Southampton, Hamburg, Bremen, Rotterdam, Antwerp and Le Havre. This was the first shipping link established between Singapore and Europe.

In 1970, a line was opened with Australia. But the company's third line—with the U.S. west coast ports of Long Beach and Oakland—was not set up until February this year. Four container ships currently run every nine days from Yokohama, Osaka and Busan in Asia, but by mid-1980 they will have been joined by another five ships which are now under construction.

When Neptune Orient made the decision to open links with the U.S. it was at the same time considering a fourth route—with

West Asia. These plans have been shelved for the time being, but Mr. Lua implies that they are unlikely to be shelved for long.

Both the European and Australian lines are now running profitably. The company said that it was still too early to confirm a profitable year for the new American line, but was nevertheless "satisfied" with business so far.

The world's shipping companies have had a hard time during the trade slump spanning the past five years. But Neptune Orient has survived comparatively unscathed: no ships have had to be laid up. On the contrary, the company has been able to buy new ships at bargain basement prices from companies in greater difficulties. "We believe that times of adversity are also times of opportunity," Mr. Lua said wryly. "I don't know whether to call it luck, foresight, or what. We are not operating in the worst affected sectors—with tankers, LNGs and Bulk Carriers. But we would have been badly hit if we had not rationalised and containerised fast enough. Even as we are, growth has been slow."

Mr. Lua claims that he and his company have managed to reconcile themselves to the inevitability of slow growth. For that reason he is reasonably optimistic for the future. "Our figures are slightly better this year than last," he noted. "So we hope that we are at least coming up from the bottom."

D.D.

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A centre for communications

IF THERE were ever a city made by geography, Singapore is it. When Sir Thomas Stamford Raffles stumbled upon Singapore in 1819 he saw immediately the enormous potential in what until then was an obscure fishing community inhabited by a few hundred

Malays. Situated at the far end of the Straits of Malacca, the tiny island could command all the major sea routes in South East Asia, and Raffles set out to make sure it did.

Today Singapore's strategic location is the basis of its very political independence. As the

transport and communications centre of a region encompassing the entire Indonesian archipelago and the Malay peninsula, the republic is indispensable to the economic aspirations of both Malaysia and Indonesia, two of its partners in the Association of South East Asian Nations.

Both are jealous of Singapore's progress and traditional racial enmity makes that jealousy volatile. But as long as the republic remains committed to the ASEAN regional concept, and knowing what Singapore can offer, its detractors realise that co-operation is much the best policy.

As in Raffles' day, the centre of Singapore's communications network is its harbour. In 1977 the port of Singapore handled more than 64m tons of cargo, making it the fourth largest in the world. During that time some 41,000 vessels arrived and departed.

Over the past several years the pattern of Singapore's coastal and international shipping has changed considerably, with containerisation making firm inroads into conventional traffic. The port of Singapore Authority expects container traffic to increase at a 25 per cent annual rate over the next few years.

Along with this growth, transshipment container traffic has also shown good gains. In 1977 this transshipment traffic accounted for 38 per cent of all containers handled.

Despite rising protectionism in West Europe and North America, prospects for Singapore's export growth, and with it an increase in shipping, are favourable.

The ASEAN Preferential Trading Arrangement and the possibility of trade liberalisation with Japan have convinced local authorities that any losses in the West can be offset.

Singapore is also a regional and international aviation crossroads. Paya Lebar airport currently handles about 5m passengers a year, making it the busiest in South-East Asia. While Paya Lebar has recently been expanded, it will soon give way to a totally new facility, presently under construction at Changi on Singapore's east coast.

The Changi airport, now set to begin operations in early

1982, will cost some \$81.6bn, the republic as all things to all people. In Japan, for example, Singapore is sold as a safe haven in a region supposedly replete with street crime. Indonesians, who comprise the largest group of visitors, view it as a one-stop supermarket, where they can pick up the kinds of luxury goods difficult to acquire at home. In Europe, Australasia and North America, Singapore is "instant Asia," a handy amalgam of Chinese, Malay and Indian cultures where the streets are clean and nearly everyone speaks English.

Officials have voiced some concern that the recently announced decision by Britain and Australia to reduce air fares between the two countries could have a serious impact on Singapore's tourist traffic. The fare reduction will effectively eliminate Singapore as a budget stopover for Australians en route to or from Britain, and with Australia accounting for more than 14 per cent of Singapore's tourist traffic, at least superficially, the fears would seem to be justified.

However, Australia seems committed to lowering airfares across the board, and if cheaper flights were instituted to South East Asia as has been suggested, in the long run Singapore stands only to gain.

Aside from the Changi airport project, the major focus of construction work in Singapore is focused on land reclamation with \$2.2bn in work now under way. The most important scheme is in the east coast area, where 1,500 hectares have already been reclaimed. Due for completion in 1980, the east coast

project will include a new satellite town, with modern highways linking the extreme east coast and the western part of the island.

Smaller land reclamation projects are also proceeding in other areas of Singapore. They include the construction of two new channels to yield marine shipbuilding and repairing industry.

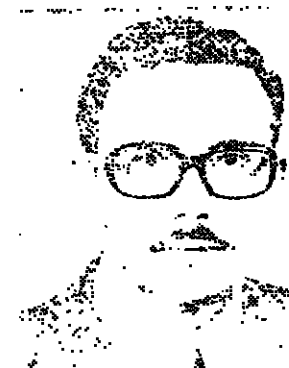
Another construction project currently under active consideration is a proposed \$500m transit system, which was scheduled to get underway in the late 1980s, but faced with mounting late afternoon traffic congestion, authorities have moved planning forward.

One of the factors behind the decision to speed up the time-table was the renewed demand for private cars, and the mixed results of the area licensing scheme, which seeks to limit traffic in the central business district. In the long term, a mass transit system is viewed as essential for Singapore, by 1990 it is projected that the working population will total 1.6m, which means that based on current trends, demand for public transport will be 2.2m passenger trips daily.

Financing for the mass transit project would most likely come from a combination of loans from foreign sources and bonds purchased by the Central Provident Fund. Private participation through share issue is also a possibility.

P.W.

Intraco



Mr. Chandra Das, Managing Director, Intraco.

THE TROUBLE with most of the business ventures set up by the Singapore Government in the past decade is that they have been too successful—or at least too successful for the liking of private business.

Intraco, which celebrated its tenth anniversary earlier this year, is an exception. It has not developed into Singapore's answer to the Japanese General Trading Company, as the Deputy Prime Minister, Dr. Goh Keng Swee, evidently hoped when he proposed its formation.

Its turnover of roughly \$5100m per year is less than the before-tax profits of some of the major private sector trading concerns and its overseas branch network (after the closure or "redevelopment" of offices in such places as Sydney, Moscow and Düsseldorf a few years ago), is minimal.

Markets

Even so, it can be argued that Intraco (its name is short for International Trading Company) has done something during the past decade to establish markets for Singapore-made goods in major overseas markets (including Communist ones).

According to Mr. Lam Peck Heng, Intraco's planning and development manager, Dr. Goh suggested the formation of a Japanese-type "shosha" or type "shosha" in Singapore general trading company in failed, as Mr. Lam now admits, Singapore after travelling the world during the mid-sixties and noting the numbers and

essential preconditions for

Japanese Trading Co. men in the countries he visited.

Intraco is owned to the extent of 25.6 per cent of its shares by the Government holding company, Temasek Holdings while another 13.4 per cent is in the hands of the Development Bank of Singapore.

The company was intended to spearhead the export of Singapore products in unfamiliar markets, in much the same manner as the big Japanese trading companies have done for Japanese goods.

To that end a powerful overseas branch network was originally envisaged, but the plan to create a Japanese-type "shosha" in Singapore general trading company in failed, as Mr. Lam now admits, Singapore after travelling the world during the mid-sixties and noting the numbers and

success.

Japanese manufacturing companies use "shoshas" to sell their goods overseas—either because of force of tradition, or because they lack the language skills needed to do their own overseas selling, or because they are themselves members of the same loose-knit business groupings as the "shoshas."

In Korea (where Japanese type "shoshas" have been successfully established), manufacturers have been forced to use general trading companies because the latter have been accorded foreign exchange and travel privileges denied to industry.

The Singapore government failed to support Intraco with the network of controls and restraints which has bolstered the position of Korean general traders. The result was that the company had to compete on its own merits with other

importers and exporters. Intraco today exports some \$540m to \$550m worth of Singapore manufactured goods per year (about half its turnover), but finds difficulty in keeping the "loyalty" of manufacturers whose goods it is selling (given the natural tendency of exporters to try to cut out the "middle man.")

Its clients, generally speaking, do not include the big multinational companies which have chosen Singapore as a manufacturing and sales base. They tend to be smaller and more local companies and Mr. Lam is frank

enough to admit that pushing overseas sales on behalf of such companies is not particularly profitable.

Intraco would probably be better off importing Western consumer goods into Singapore than trying to sell Singapore goods in the West, but this is not part of its business.

Despite failing to live up to the hopes of its creators, Intraco serves a number of useful purposes (apart from that of earning a reasonable profit for its shareholders).

Possibility

It frequently provides the channel for initial trading contacts between Singapore and another country (a case in point could be Vietnam, where there is a strong possibility that Intraco may shortly open one of its few overseas branches). Intraco has also been successful in diversifying Singapore's sources of imported raw materials (for example, by opening up the South Pacific as a source of copra supplies).

Last, but not least, it helps to keep the price of rice stable by managing (for a fee) the Government's rice stockpile.

With these varied functions, Intraco can be said to earn its keep as one of Singapore's semi-Governmental companies, but it has yet to develop into the powerful overseas marketing tool that was originally envisaged.

C.S.

THE DEVELOPMENT Bank of Singapore (DBS), like Jurong Town Corporation, is a "child" of the Economic Development Board (EDB), the all-purpose industrial development organisation set up when Singapore became self-governing. From its birth in the late fifties until a decade or so later the EDB provided the money for Singapore's industrial development effort besides buying the land and building the factories needed. By 1968 these tasks had clearly become too diverse for one organisation to perform, so the decision was made to have the financing function to a specially created development bank.

Singapore sought the advice of the World Bank and was advised that \$815m would be an appropriate amount of capital for the new bank. The chairman of EDB, Mr. Hon Sui Sen, who also became the first chairman and president of DBS, decided that \$810m would be a more appropriate figure. DBS thus started life with more resources than development banks in neighbouring countries. It also grew faster—so fast, in fact, that by 1977 the bank had become Singapore's third largest in terms of assets, with every prospect of moving further up the league table within a short time.

Although founded to perform the function of a development finance company, with the emphasis on providing long-term finance for industry, DBS was also licensed from the start under the Singapore Bank Act. This meant that there was nothing to prevent it moving into the retail banking field as and when it chose. In its early years DBS did not in fact choose to take on the local banking competition. It maintained only a single branch in downtown Singapore for the first three years or so of its life, and opened deposit accounts only for customers who were already making use of its long-term loan facilities.

Retail

The situation began to change around 1970 when Singapore emerged as a base for offshore banking and DBS decided to go for a share of the action. The bank initiated the Asia-dollar bond market in Singapore by floating the first U.S.\$ 10m issue on it (it has since managed or co-managed a majority of such issues). Around the same time DBS began moving directly into the retail banking field by establishing a network of branches in Singapore (it now has twelve whereas Overseas Chinese Banking Corporation, the largest local bank, has 17). DBS "went international" in 1977 when its Tokyo representative office became a full branch. It may also decide to open branches in London and New York.

The difference between DBS and the other leading Singapore

banks is that the former continues to stress long-term lending to industry rather than the more conventional varieties of short-term lending. DBS's management strategy means that Singapore the joint venture between the Singapore Government and a group of Japanese chemical companies which is to build a petrochemical complex on an offshore island.

In other cases, however, the bank has acquired equity in new ventures on the basis of strictly commercial criteria. An example here is the 12.5 per cent DBS stake in Yaohan Singapore, the Japanese department store group which is in the process of establishing a highly successful supermarket chain in shop.

World Bank. Finally, it has enjoyed exclusive access (until recently) to Government credit lines designed to assist small industry and to finance ship exports.

DBS has helped the Government by taking equity participation (and/or making loans) in

projects which the authorities are especially anxious to promote. A case in point is the banks' modest equity stake in Petrochemical Corporation of Singapore the joint venture between the Singapore Government and a group of Japanese chemical companies which is to build a petrochemical complex on an offshore island.

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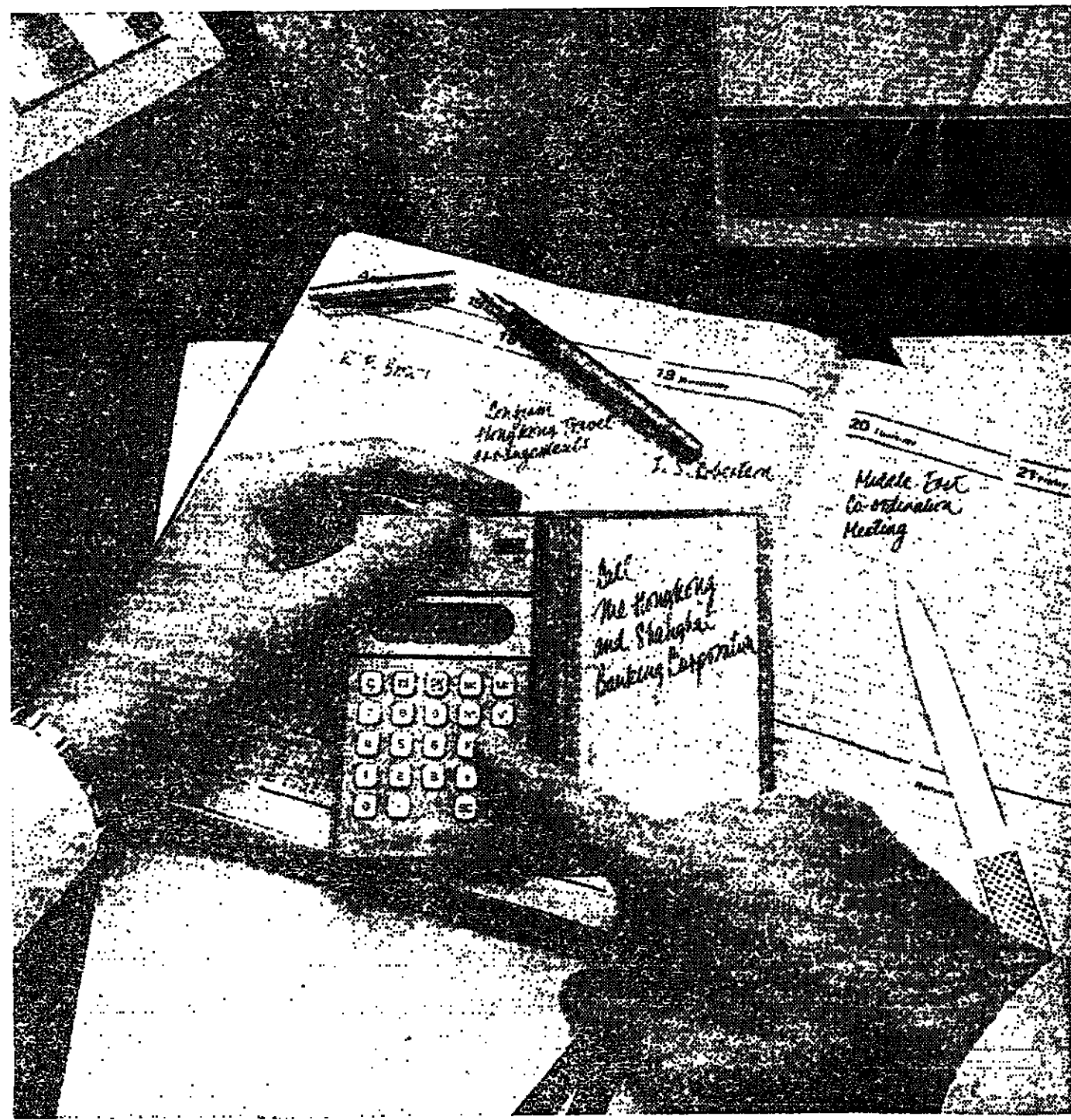
project to the stage of profitability.

DBS itself is owned jointly by the Government and private enterprise with 49.2 per cent of its shares held by Temasek Holdings (a Government holding company) and about 10 per cent in the hands of commercial banks. The company is tied in through its management structure to the Government's economic decision-making process.

The DBS chairman (succeeding Mr. Hon Sui Sen who resigned to become Minister of Finance) is Mr. Howe Yoon Chong, a typically versatile Singapore civil servant whose other jobs include being head of the Prime Minister's office and chairman of the Port of Singapore Authority.

It all adds up to a powerful tool for the promotion of Singapore's economic development—and to some very tough competition for the local banks.

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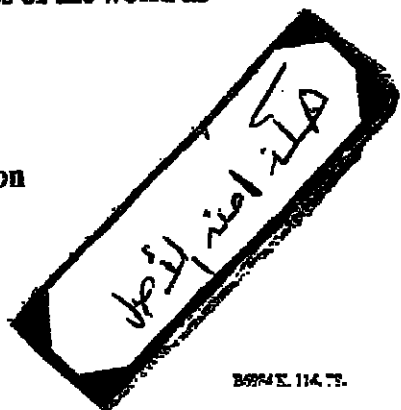
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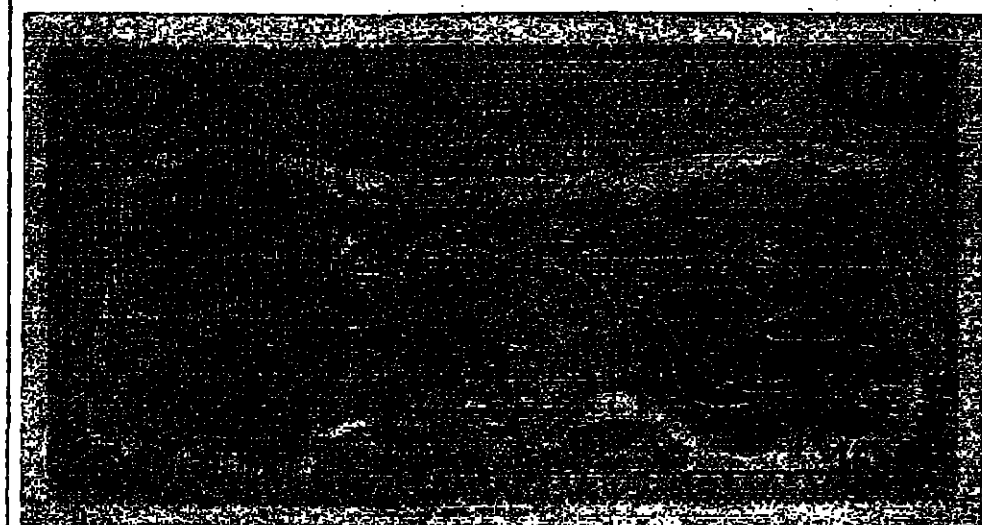
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An alliance of the weak

By PAUL BETTS in Rome and RUPERT CORNWELL in Milan

LIKE ST. AUGUSTINE, who wanted to be good but not quite yet, Italy and Britain appear to have similar sentiments towards European Monetary Union. At least, that is probably the growing impression in the British Treasury, which must be a little bit of a relief, as the French, with some measure of satisfaction, see the British as a counterweight to the Italian counterweight.

The talks could not come at a better time for Italy, barely 12 days before the European Council in Brussels, although, as often happens in these cases, the timing is largely a matter of coincidence. Since the European summit in Bremen last July, Mr. Andreotti has renewed on numerous occasions his country's strong political commitment to monetary union. However, despite these declarations of political goodwill from a country which has generally a good European track record (and certainly a better one than Britain), disenchanted has been spreading in Italy during the last few weeks with the monetary proposals so far tabled by West Germany and France.

The distaste voiced in Britain for the envisaged European Monetary System (EMS) has reinforced Italy's position as well as a possible ally. Mr. Andreotti with a possible ally, Mr. Callaghan, in the initial stages. In any event, an alliance between Italy and Britain at this late stage of the current negotiations will clearly enable Italy to ask and perhaps even secure certain terms from the Germans, which might have appeared unrealistic and unobtainable up to some

time ago, making monetary union more attractive in Rome. Alternatively, if Italy's requests were not largely met, the British could quite honourably claim that monetary union represented too great a risk for its country at this particular time.

From the beginning there has been a wide convergence of views between Italy and Britain. Mr. Andreotti shares Mr. Callaghan's objection to the inequitable system of contributions to the EEC budget. Although it is, after Ireland, the poorest member of the European Community and hence should be a net beneficiary of the budget, Italy risks becoming a net contributor.

Throughout the consultations, Italy, like Britain, has laid particular stress on the so-called "concurrent studies," including a reform of the Common Agricultural Policy (CAP), to realign the net receipts and net contributions of individual countries. Italy is also pressing for a CAP more favourable to Mediterranean products. It has asked for firm commitments, originally agreed in principle by the Nine at Bremen, for substantially increased transfers of resources and expanded credit facilities to help countries in relatively weak economic situations to participate in the EMS.

Dr. Paolo Baffi, the Governor of the Bank of Italy, spent out his country's position quite explicitly on two recent occasions at the annual congress of Italian foreign exchange dealers and before a Senate finance commission. In his two addresses, he referred to three preconditions for Italian membership in the new system: a greater exchange rate flexibility

than the 2.25 per cent margin of the existing snake; an adequate rescue fund to protect currencies from eventual speculative pressures; and a transfer of resources to weaker economies. He claimed it was "unthinkable" to barter an untenable agreement on exchange rates for broader credit facilities.

Divergences

It is perhaps on this last point that there are divergences between Italy and Britain. Dr. Baffi has declared in public that a rigid monetary system was "in no way compatible" with the differentials in inflation and interest rates which now existed in the Community. The Italian monetary authorities have been asking for a wider 6 per cent to 8 per cent margin for those countries which cannot afford to join immediately a narrower snake. The Germans and French initially accepted for countries in the position of Italy a margin of 4½ per cent.

On Monday the Community finance ministers at Brussels agreed to give Italy the wished for 6 per cent margin giving a total band of 12 per cent, but it remains to be seen to what extent that will bind their heads of government. Italy, in any case, is still holding out for a "concurrent study" of a transfer of resources and of the farm policy of the EEC.

A wider—and in practice downward-moving—band would probably enable Italy to pursue its current policy of steering the lira along a managed down-slope, allowing the Italian currency to depreciate against the other European currencies without

suffering speculative attacks at the same time as delaying any eventual adjustments to the central rate. It is in part as a result of this policy that Italy's balance of payments has made a remarkable recovery with an envisaged surplus of some US\$500 million this year. The lira has depreciated against the currencies of the other Community countries. Italy's major trading partners and, together with Japan, also its major export competitors in third markets, making Italian exports more competitive. But it has not depreciated as quickly as the US dollar, with obvious advantages to a country which imports some 60 per cent of its annual raw material requirements.

The impressive improvement of the balance of payments is also the consequence of a whole battery of fiscal, monetary and administrative measures to stabilise the lira following the lira crisis of 1976. The purpose was to put an immediate squeeze on domestic consumption and on growth, which has averaged barely 2 per cent during the past two years. While there has been a reduction of the rate of inflation which was running at more than 22 per cent per annum 18 months ago, the contraction of growth has not been enough to reduce inflation to the respectability of single figures. This is another argument the Italians put forward for a more flexible snake mechanism, since, according to the Government's most optimistic targets, inflation is likely to remain at 12 per cent next year, drop to about 10 per cent in 1980, and eventually to some 8 per cent in 1981.

These inflation targets, however, depend in large measure on the response of the trade unions to the Government's proposed three-year (1979-81) economic recovery plan which is to lay the basis for sustained and stable growth in coming years. Together with fundamental reforms to reduce Italy's ever expanding public sector borrowing requirement, the plan hinges on the unions accepting an incomes policy designed to prevent any real increases in wages during the next three years.

When it first presented its programme in September, the Government said it represented "a choice to stay in Europe." There is a serious risk that an Italian decision to stay out of the EMS may prompt the unions to consider the sky is the limit in the imminent round of wage negotiations involving some 10m workers. Equally there is a danger that Italy could join without first securing consensus on key wage restraints.

In Milan, the country's economic and industrial centre, by temperament, history and geography close to the European heartlands of the North, the dilemma takes on its sharpest form. The inclination to join the system is perhaps stronger there—but so is the daily reality of the difficulties facing Italy, masked only to a small degree by the dramatic recoveries of the external accounts.

The warning signs are there for all to see. Earlier this month the risk of the moderate stance of union leaders being undermined by a militant shopfloor was dramatically underlined by the election of officials, roughly corresponding to shop stewards in Britain, at the Arese plant of the state-



Mr. Callaghan welcoming Sig. Andreotti in Downing Street during his visit in 1977; then, as now, upon Sig. Andreotti's return to London, there were many problems in common.

controlled Alfa Romeo car least their apparent loss of matter of weeks the spectacular electoral appeal, and the challenge now coming from both the union rank and file and from the left of the party. To make matters more difficult, the Socialists have in recent months openly questioned the Communists by questioning the entire ideological position of the far larger Communist Party. With a whole series of disagreements at various political, cabinet and trade union levels threatening to undermine the delicate Italian political equilibrium, Sig. Andreotti can hardly ignore the position of the left wing parties on monetary union. Although both the Communists and Socialists, which in most cases would probably be the British Labour Party, have committed themselves to Europe in what support measures prove necessary, such intervention would take place before bilateral limits proposed by EMS. The Communists do not like the idea of a system "prefabricated by the French and the Germans," while the Socialists say Italy should not join without Britain. The technical argument, shared by the monetary authorities, for not participating without the UK is the fear that if sterling remains outside, the lira would have to take the brunt of any speculative attack, eroding in a

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Under pressure

Sig. Andreotti is also coming under pressure from the main left-wing parties. The Communists and the Socialists, on whose support rests the survival of his minority Christian Democratic administration. The Communists find the present coalition formula increasingly uncomfortable for a combination of reasons, not

Today's Events

Speaks on "I believe" theme, St. Lawrence Jewry next Guildhall, 1.15 p.m.
UK-Spanish financial seminar continues, Madrid.
Launch of Singapore Gold Exchange.
PARLIAMENTARY BUSINESS
House of Commons: Motions on the Referendum Orders for Scotland and Wales. Motion on the Northern Ireland Orders on Health and Personal Social Services and on Rehabilitation of Offenders.
House of Lords: Debates on the conditions of poets and poetry in Britain; the desirability of European airlines buying European and not American aircraft; and on domestic space heating.

COMPANY RESULTS
Final dividends: Barton Transport, Albert Fisher Group, Fourth City and Commercial Investment, Johnson and Barnes, Interim dividends: Edgar Allen Balfour, Associated Newspapers Group, Bulmer and Lamb (Holdings), Century Oil Group, Cockedge (Holdings), Courtalds, John Folke, Hefo, International Paint, MK Electric Holdings, Mores Investment Trust, Pyramid Group (Publishers), Tesco Stores (Holdings).
COMPANY MEETINGS
Barratt Developments, Savoy Hotel, W.C. 12, R.P.M., 8.30 p.m.
More Circus, Queensway, Birmingham, 12.30.
Davon Day, 31, Gresham Street, E.C. 11.20, Fimas, Fison Way, Thetford, Norfolk, 11.45.
Galliford Brindley, Post House, Coventry, 12.30.

Treasury models

From Dr. Jeremy Bray, MP

Sir—Your leader (November 16) on the forecast recently published by the Treasury under the provisions of my amendment to the Industry Act 1978, suggested that I have greater faith in the accuracy of model-based forecasts than does the Treasury itself. On the contrary, I have sought, constantly, to get the Treasury properly to appreciate the errors of its forecasts. My amendment—required by the Treasury to publish assessments of the errors of their forecasts. This I put in, not to humiliate the Treasury, but because, as the Treasury now say themselves, the use that can be made of forecasts must depend on some such assessment.

I call all for the "judgment," you advocate as well as mathematics: it is indispensable. But what would you think of accountants or engineers who found accounts and stress calculations too "strenuous," so merely gave their "judgment" that a component was about to fail, or a bridge would not fall down? "Judgment," used to excuse shoddy mathematics is as fraudulent as irrelevant mathematics.

Comment on the Treasury forecasts is improving. It is taking the point that the forecast is only a base for alternative forecasts on different assumptions. The Treasury though has yet to go the further step of testing how policies can respond as events depart from forecasts and assumptions, as they will do whatever assumptions are made.

The argument for "rules" versus "discretion" needs to be pressed much further. Far from dispensing with models, as some monetarists have suggested and more specifically Lucas, Sargent and Wallace, and Kydland and Prescott, the effect of expectations as Chow has shown recently, is to require the more elaborate use of models for the design of policy rules. And we should know the limitations of the models. I agree it is the "rule" rather than the "forecast" that we need in this uncertain world, but it is not a simple monetarist rule.

The response of the stock market to the publication of the Treasury forecast showed that the market is not too clever in its formation of expectations. After all, the forecast contained no new information, not even about the Treasury's expectations, as commentators were at pains to point out. Had the City and commentators themselves put more effort into the examination of the Treasury model, the forecast would have held no surprises. And the effort would be worthwhile because the Treasury forecasts and model have more resources put into them than goes into all the other published models and forecasts the City receives, put together.

The Treasury too would be wise to facilitate this examination by making the forecast available in the complete form needed as a base for model forecasts on alternative assumptions, as required by the spirit of the Industry Act 1978.

Jeremy Bray,
House of Commons, SW1.

Management of plutonium

From Mr. W. Patterson.

Sir—Management of the world's accumulating plutonium will be difficult enough without misleading comparisons.

David Fishlock (November 16), cites the International Atomic

Energy Agency to the following effect: "From 5,000 tonnes of spent fuel is extracted about 30 tonnes of plutonium. The capital cost of storing this plutonium is estimated at \$5m, compared with \$140m-\$280m to store the equivalent amount of spent fuel. Operating costs, put at \$1m a year to manage the plutonium, would be ten times as high for spent fuel." Whether these estimates are or are not sound, they do not compare like with like.

The capital and operating costs of storing spent fuel are the total post-reactor cost but the total cost of storing separated plutonium must also include the capital and operating costs of reprocessing, and of management of the other wastes thus created. As the Parker Report conceded, such costs are likely to exceed the value of recovered uranium and plutonium: they may well do so by a substantial amount. It is not possible that the complete comparison of cost will in fact favour storage of spent fuel—although, as Mr. Fishlock notes, this option will likewise face other complications.

Consult the operator

From Mr. N. Cragoe

Sir—If we look at the range of alternative to pay bargaining in a free society we are able to discern many better ways ahead and, to my mind, standing clearly above all others, is the added value reward scheme. Indeed, a premier American manufacturer, speaking of the introduction of such a scheme into one of his British plants, described it in just so many words as "the way ahead."

Such schemes can be fully audited over any chosen period wherein increases or otherwise in added value can be shown to have occurred. Invariably, results can be measured in terms of increased productivity, more profit and larger wage packets but the measure we should seek and which we will always find, is the increased communication and participation between and at all levels, in a factory which alone enables these other results to be achieved in the first place while ensuring that they are maintained thereafter.

Indeed, successful added value reward schemes—successful because of these very elements of communication and participation, decision making, workers on boards, etc. de trop. I hazard a guess that if something is wrong on the capstan, the capstan operator is the best chap to consult and the only chap who can put matters right. If something is amiss in the typist pool, the typists and only the typists are the people to correct things. Quite certainly, the corollaries to the case in each case—and self interest alone points up the wisdom of getting the decisions made by those best able to make them, those, moreover, who have the most and immediate personal interest in making the right ones. Delegation of authority in this way is not its abnegation but, rather, its reinforcement.

More than a decade's evidence of government interference in wages and prices proves conclusively that government can tinker and interfere with things all it likes but to no real long-term avail whatever; and suggests further that this will remain so unless and until we become a totalitarian state.

The true way ahead is to

restore and underline both managements' right and the workers' right to negotiate freely between themselves and if they can be persuaded to do so on the basis of added value schemes no harm will befall and much good achieved. Perhaps government should hold the ring and let us get on with it thus fulfilling what I was always taught was the prime democratic requirement and the only base on which democracy can rest.

N. L. Cragoe,
Management and Business Studies,
50, Pall Mall, SW1.

Transport policy

From the President, The British Transport Officers' Guild

Sir—Colin Jones (Lombard November 8) asserts that "the leaking of the Department of Transport's memorandum discussing whether there should be a public inquiry on lorry weights" will, because of various implications, "kill the idea of an inquiry stone dead."

It would indeed be a pity if this were to happen. We are convinced that the inquiry were opened up to include those wider aspects which Mr. Jones notes the Department's officials thought the inquiry should not embrace, or remain a subsidiary interest, it could still go ahead with potential advantage to the national interest.

The article goes on to express certain opinions—I repeat "opinions"—in support of permitting heavier lorries. These opinions are based on certain assumptions relating to: (a) economic growth and its impact on heavy lorry growth; (b) the growth in average lorry capacities; (in order to dismiss the impact of rail freight even if it was doubled); (c) UK lorry makers being able to build vehicles which they could sell at home as well as abroad; and (d) a 40-ton lorry being the same size as a 32-tonner and therefore causing only the same amount of road damage because the maximum axle weight would remain the same as now (10 tons).

Can we be sure that all these assumptions are completely valid? Can we be sure that, to quote Colin Jones's words, "the economic and environmental considerations point to similar conclusions"? Similar arguments were put forward, not so long ago, to build the motorways on the cheap with the social and environmental aspects of transport planning too often given short shrift.

There is certainly a need for transport developments to be discussed—there is no doubt about this—but the country must ensure that discussions on transport policy are full, realistic and continuous. The joint letter of October 31, signed by the chairman of the British Road Federation and of the British Railways Board points the direction these discussions should take.

Henry Haydon,
Room 307, West Side Offices,
Kings Cross Station, N1.

Unfair to Beecham

From Mr. R. Eastham.

Sir—Lex (November 16) commented on the Beecham rights issue, that "... there were one or two unkind remarks around the City yesterday for a group which has passed up what, in terms of market conditions, were better opportunities for a rights issue in the past couple of years (refusing, for instance, to use this as a way round dividend controls). Instead,

Beecham has chosen a time to suit itself—even though its shares have been under some pressure of a cloud because of difficulties over Amoxycillin patents and prices in the U.S. ..."

This criticism seems to us uncharitable, to say the least. In the first place it ignores the fact that Beecham increased the dividend by 200 per cent in 1977 when raising \$30m in the Eurobond market. Furthermore, although the share price has declined from a peak of 740p earlier this year, the suggestion that the issue was mistimed ignores the fact that over the 25 years since Beecham last sought additional finances from its equity shareholders, the stock has risen from an adjusted price of only 18p.

R. D. Eastham,
Joseph Sebag and Co.
Hucklersbury House,
3, Queen Victoria Street, EC4.

The Companies Bill

From Mr. J. Wates

Sir—It would be a pity if the public debate about a company's responsibility towards its employees were to be clouded by the Companies Bill that is currently before Parliament. The Bill as currently drawn spells out that directors must have regard to the interests of the company's employees and enables directors to rely on this provision if they are attacked by a disgruntled shareholder. It is reading far too much into the Bill to suggest that it can be used by disgruntled employees to upset British industry.

No manager in industry is going to say he does not have regard to his employees' interests and most will welcome legislative confirmation of this position. With this out of the way, management can then get on with the constructive business of giving financial information to employees comparable to that given to shareholders, of holding meetings to explain annual results to employees and of generally increasing employees' awareness of the realities of industry.

John Wates,
(Associate Adviser),
The Industrial Society,
Peter Range House,
3, Carlton House Terrace, SW1.

Price increase in retrospect

From Mr. A. Varney.

Sir—It may interest readers to know that despite the pledge by the Post Office to keep prices of the main services firm until the end of 1978, it has recently thought fit to announce a price increase on the internal telephone system rentals of nearly 50 per cent, backdated to August 15. The reason given is that this service has become seriously underpriced during the three-year period of price restraint.

Having rented a system in February, mainly because of a highly competitive price from the Post Office, we are now called upon to pay nearly 50 per cent more for our renewal in February 1979. Surely if the Post Office was satisfied with this price in 1978 how can it be 50 per cent higher in 1979—particularly as it is new equipment and will require very little service, etc., for some years?

Surely this is a price increase in retrospect—which has, incredibly, been accepted by the Price Commission and the Post Office Users' National Council. I only hope that the Post Office

does not have plans for similar price rises for other services in 1979!

A. Varney,
Capital Refractories,
25 Wilkinson Street, Sheffield.

Stored energy

From Mr. N. Jenkins

Sir—The reply from Mr. B. Halliwell, the general manager of Chloride Silent Power (November 15), accuses me of the technical error of assuming considerable heat input to maintain the 300 degrees C necessary to keep a sulphur/sodium battery operational. And yet several paragraphs later he quotes 1 kW as the heat loss.

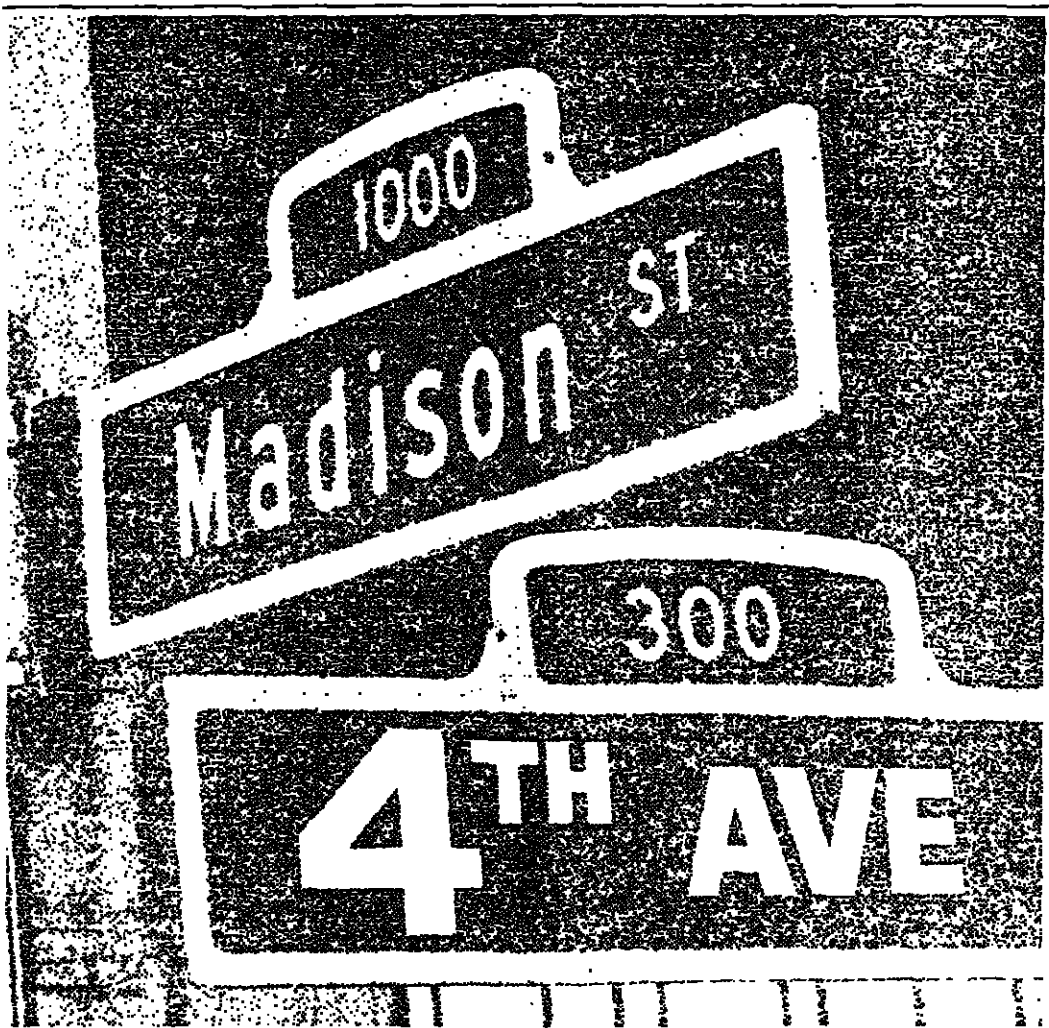
As a proportion of the total stored this could be 20 per cent if the capacity is equivalent to the 5 kW referred to in my letter of November 6. This could be certainly no more than 10 per cent if it starts off as being three times larger, at 15 kW. This is, in fact, very misleading. If the 1 kW is continuous then the 48 hours standing period Mr. Halliwell gives could result in a significant loss of stored power. If this is a total of 1 kW-hour per charge/discharge cycle Mr. Halliwell should have said so—and compared this with the total required.

Another error of what I would regard as serious omission from this attempt to reassure us is any reference to the equally important vehicle heating load. Heating is now officially considered an essential to assure full efficiency in winter driving. The 1 kW battery cooling output would be quite sufficient, then, if we should find it necessary to insulate our vehicles as we do our homes—at a cost of up to six inches in vehicle width?

The omission of comparison data from Mr. Halliwell's letter might not have appeared quite so significant without the support from Dr. Gillibrand (also November 15), who obviously feels much the same basic doubts as myself. What is the cost of oil? Eventually have to pay for operating a sulphur/sodium compared with lead acid battery vehicle? Is it more or less frequent renewal of the battery, and at what proportionate cost? Is it also a greater or lesser cost per mile in terms of electricity for charging—plus the so far unknown cost per mile for the 5 kW paraffin heater?

The need to develop new and better batteries for vehicles is indeed great, our road transport system may yet largely depend on it. The achievement so far is considerable and should be acknowledged as extremely valuable and timely. The cost of research and that of this new demonstration project is small and worth while but the point made by Sir William Hawthorne in EP 26 remains valid and so far unanswered: the efficiency of battery vehicles cannot be maximised until heat and power generation in combination (CHP) is acceptable on a large scale. It is this technology that is consistently denied development funds: some limited aspects of the thermal insulation integrity of underground distribution mains form the only weak link in otherwise fully proven CHP engineering. Effort spent here on research could ensure rapid and widespread adoption, and the ultimate aim of saving a large proportion of the 70m tons of oil equivalent (at £20/ton=£1.4bn) wasted annually by the General Electricity Generating Board. CHP is consistently ignored because it is an embarrassment to the electricity industry: proliferation of CHP would seriously prejudice any programme for building large power stations.

Norman Jenkins,
Whitchill, Earshtot,
Farnham, Surrey.



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COMPANY NEWS

Coachbuilding boost lifts Duple to £3.1m

PRE-TAX profits of Duple International, boosted by the performance of the coachbuilding division, went ahead from £1.27m to £3.08m in the year ended August 31, 1978. Turnover was up from £15.26m to £20.22m.

The directors look forward to continuing profit growth. They expect to see further improvement in 1978-79, although not as spectacular as the increase in the last year.

The final dividend is the maximum permitted 0.23p net per share, lifting the total to 0.963p (0.794p). The directors wished to recommend a final of 20 pence, but the Treasury refused permission.

They are also proposing an interim dividend for the current year of 0.23p net (0.23p) to be paid on the same day as the final.

The directors add that the improved results were due mainly to increased profits in the coachbuilding division where acceptance of Dominant II as market leader was coupled with continuity of production throughout the year. The division's operating profit rose from £968,000 to £2.5m. Earnings per share are shown as 3.96p (2.45p).

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2004 year. At 24p the shares stand on a p.e. of 6 and the yield is 4.2 per cent—a figure the company would like to improve as the year is now six times.

Wade Potteries tops £1m

IN LINE with the significant improvement foreshadowed at midday, taxable profits of Wade Potteries jumped from £825,433 to £1,053,920 for the year ended July 31, 1978, on sales of £8,626,000 against £7,721,000.

When reporting a 60 per cent leap in first half profits to £500,000, the directors said in view of the known cost increases, it would be unrealistic to expect improvement to continue at that rate for the full year.

They also say the current year has started well with the first quarter satisfactory in advance of last year as regards orders, sales and profitability.

Demand remains high and with each factory showing an improved performance, the directors feel that this year's results should show a continued upward trend.

After a tax charge of £212,921 (£218,772) stated yearly earnings rose from an adjusted 3.96p to 6.55p per share. A final dividend of 0.8054p effectively lifts already has an order book sufficient to take it to the end of the current year and with an 11 per cent price rise just under its belt it is fairly confident of another share.

comment

Wade Potteries has reversed a three-year downward trend with profits almost two-thirds ahead and margins more than two-and-a-half points better. The shares rose 3p to 24p where the historic p.e. is 4.4 and the yield 5.3 per cent. This does not seem a demanding rating given past and projected capital spending and the wide range of products. Now that the company has pulled out of the competitive tableware and tiles markets roughly half its sales are geared to industrial uses, while the remaining output is predominantly ornamental. Last year's upturn has been felt in all divisions though specialised refectories have done particularly well in view of the high demand for gas appliances. Orders for high alumina oxide ceramics, which are nearly as hard as diamonds, have also been encouraging and the company feels this side has a good future. Meanwhile, expansion plans can only improve efficiency and boost what are already healthy margins. The company professes internal growth, but with a still unpeeled balance sheet, acquisitions cannot be ruled out.

ISSUE NEWS

Expanding Metal Box in £36m cash call

TO FINANCE the continued expansion of key projects in Britain and the U.S. Metal Box is calling on shareholders to provide £36m net by way of a rights issue. Most of the cash will be used to speed up the switch to newer two-piece can technology in order to deter competitors from putting in more capacity.

At the same time, the directors announce profits for the first half to September 30, 1978, up by a quarter to £13.37m pre-tax, including a 31 per cent increase at home. The interim dividend is raised from 8.6p to 7.37p net and the directors anticipate paying a 10.72p final on the increased capital for a total of 18.09p at the gross level this is a 30 per cent increase, which has been approved by the Treasury.

The directors report that despite a first-half sales volume being no greater, the results are better, especially the Indian company, which has shown a "substantial improvement".

In the second half to date sales of the packaging business are "very buoyant" — overseas the trading position remains healthy.

Expenditure on fixed assets during the period was £26m, of which £4.8m was spent overseas. The directors say that underwriting has been completed by Barings Brothers and Company for the issue of 14.9m ordinary £1 shares at 250p each on the basis of one for four. The issue is subject to approval at an EGM on December 8. Provisional allotment letters will be posted on that date for acceptance and payment in full by January 5, 1979. It is expected that dealings in the new ordinary shares will begin on December 11.

Explaining the cash call, the directors refer to the introduction of equipment to produce two-piece cans which increasingly are being used in place of traditional three-piece cans.

Also the renegotiation of the long-standing agreement with The Continental Group Incorporated opened up opportunities for Metal Box in new areas overseas, especially the U.S. The directors also refer to the significant expansion of the central heating radiator and boiler business which will continue to require considerable expenditure both at home and abroad.

The two largest projects in the UK in the past two years, involving some £40m, have been the new factory at Braunstone, Leicestershire, to produce two-piece cans and a new research and development establishment at Wantage, Oxfordshire.

Recently the directors have decided to accelerate plans for increasing production of two-piece cans and sanctioned four new firms raising the group's UK total to 12.

Overseas, the establishment of Metal-Box Standun Incorporated and the acquisition of The Risdon Manufacturing Company are the first steps in the U.S. expansion plan. By early next year Standun will come from wool, 20 per cent from the sale of sheep meat, 15 per cent from wheat and 10 per cent from cattle.

The properties are to be managed by Guinness Middleton Pty., a company, which Capels says, has an established record in this area.

Ultimately the company's prospects are linked to those of the farming industry, particularly in relation to the impact of commodity price fluctuations and seasonal variations on earnings and land values.

It is the directors' intention to recommend a high proportion of the company's net profit be distributed as dividends.

Australian Farming placing

London stockbrokers James Capel have arranged a placing of 2.4m shares in a newly formed company, Australian Farming Pty., at a price of 81.25p each, raising £19.5m.

Though the company is registered in New South Wales, its inception provides an opportunity for UK stock market investors to take a stake in Australian farming.

This is the first time in a number of years that outside investors have been allowed to move into Australian farming.

This represents the first tranche in the company, and it has been taken up by over 100 clients of James Capel, including institutional holders, and over half of them are in the U.K. Other shareholders are from Europe and the U.S.

A full Stock Exchange listing in London is impossible at this stage because the company is a cash shell. However, a quotation in Luxembourg has been obtained and the company is expected to be listed in Australia in the near future.

The company's funds will be invested in prime farming and stock raising. The first phase will be used to purchase a 3,500-acre property near Yass in New South Wales. The purchase price is pitched at £12.25 an acre.

These 12.25 acres, four months ago and already the land could be sold for around £150 an acre, according to Mr. Ashley Dunn of James Capel, who is a director of the company.

The company is looking at other farm land, and a second issue of shares is likely some time next year.

Mr. Dunn said yesterday that the company should be able to get a return of close to 5 per cent by the end of the financial period ending January 31, 1980. This compares with a norm of 2-2.5 per cent in Australia.

Turnover of the company will be at least £1,700,000 and 35 per cent of the income from this farm will be distributed as dividends.

DIVIDENDS ANNOUNCED

Company	Current payment	Date of payment	Corr. of payment	Total last year	Total this year
Allied Breweries 2nd int.	2.95p	Jan. 8	0.5	0.75	0.5
Allied Breweries 1st int.	0.73p	Jan. 8	0.5	0.75	0.5
Black Arrow Group int.	0.7	Jan. 18	0.6	—	1.6
Brenner Trust int.	1	Jan. 18	0.5	—	1.5
Duple Intl. int.	0.37p	Jan. 11	0.66	0.39p	0.39p
Duple Intl. int.	0.34	Jan. 11	0.38	0.38p	0.38p
Evans of Leeds int.	0.3	Jan. 3	0.8	—	1.81p
Grampian TV int.	0.8	Jan. 2	37.63	—	2.2
Hambros int.	43	Dec. 20	4	4	36.00
Jatel int.	0.45	Dec. 20	4	4	1.32p
London & Lennox int.	1.19	Dec. 4	1.07	—	2.13
Ropner int.	0.22	Jan. 8	0.21	—	0.41
Wade Potteries int.	0.68	—	0.61p	1.12p	1.12p
Yorks. & Lancs. Trust int.	1.03	Dec. 20	0.95	1.35	1.35

Dividends shown pence per share net except where otherwise stated. *Equivalent after allowing for scrip issue. †On capital increased by rights and/or acquisition issues. ‡Making 3.79p to date in respect of 17 month period.

Pressac

Electro-Mechanical Component Manufacturers and Precision Engineers			
Year ended 31st July	1978	1977	
Turnover	7,888	8,355	
Group profit before tax	1,013	660	
Attributable to ordinary shareholders	582	36	
Retained profit for the year	462	(71)	
Net earnings per ordinary share	14.57p	6.47p	
Ordinary dividend	3.0012p	2.6877p	

Group sales of £7.9 million represents an increase of 24% over those of the previous year. Group profits before taxation were increased to £1.013 million.

Turnover for Electro-Mechanical Components was increased by 32.5% over that of a year ago. Moderate improvements in the level of output of both the Television and the Motor Industries, coupled with a further increase in our market share, provided us with further reward for the work done in development and expenditure in tooling over the past three years.

Sales and profits in the engineering sector exceeded all records.

Orders stand at an all time high and the new financial year has started well. In television, new business at home continues to bring benefits and production of Pressac components for the domestic electrical appliance industry promises significant growth. We continue to invest heavily in plant as our policy is to remain abreast of the advances in manufacturing technology.

G. W. Clark, Chairman

Reardon Smith loss

reduced mid year

ON TURNOVER down from place during the period, but had no effect on profits because it had been written down to expected sales value in the last audited accounts.

comment

If you look carefully it is just possible to spot some slight improvement in Reardon Smith's interim statement. The trading loss on tankers has been cut from £1.6m to £0.4m and losses on this side of the business seem to have settled down at around £0.4m per annum, compared with a possible £5m per annum at one stage in 1977.

Meanwhile, steps taken over the last year to reduce exposure to shipping activities at the trading level, in lower depreciation charges—£1.31m (£2.37m) and £1.41m (£1.68m), respectively.

Containing commitments and preserving cash resources are the themes to be reflected in the circumstances.

In July the directors reached agreement in principle, subject to contract, to a deferment of repayments of principal with all loans secured on their fleet. Preparation of the documents giving effect to the loan deferment is still proceeding and the directors hope they will be completed before too long.

On the half year's results the directors state that by reason of capital allowances available, it is unlikely any liability to corporation tax will arise for the period. During the interim deferment they have agreed to pay only token dividends, again no interim dividend is payable—last year's final was 0.1p.

Half-yearly 1978 1977

Turnover	1,000	1,000
Trading profit	1,000	1,000
Bulk carriage	1,000	1,000
Tankers loss	1,000	1,000
Rent	1,000	1,000
Investment income	1,000	1,000
Interest	1,000	1,000
Sale of ship	1,000	1,000
Marking loss	1,000	1,000
Depreciation	1,000	1,000
Investment income	1,000	1,000
Loss on exchange	1,000	1,000

FOR 1977, THE profits of Jatel, a producer, dropped from £1,374,898 to £925,470, subject to tax of £702,056 against £550,128.

A change in the group's accounting policy for gratuity payments to its Indian labour force resulted in a reduction of £15,000 in net profits. Comparisons are restated.

The net dividend is maintained at 4p per £1 share.

HOSKINS & HORTON

Britannic Assurance and London Trust have increased their stakes in Hoskins and Horton to 12.8 per cent and 8.5 per cent respectively. Talbot recently sold its near 30 per cent in Hoskins after takeover talks had broken down.

The sale of the Orient City took place during the period, but had no effect on profits because it had been written down to expected sales value in the last audited accounts.

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Allied Breweries pushes ahead to record £90m

Ropner first half rise

THE PROGRESS shown by Allied Breweries, the Double Diamond, in the second half of 1977-78, together with the results of the Lyons group companies (other than those in the U.S.) for the period October 1, 1977, to March 3, 1978, and for the U.S. companies for the period October 1, 1977, to December 31, 1977, is set out below.

The directors intend to recommend a third and final dividend in respect of the 17 months' period when the full results are known.

Referring to the sale of the investment in TRP the directors explain that this investment which had a book value of £3.4m was sold in July for £4.3m. Of the surplus of £3.9m the sum of £3.1m has been credited to capital reserves to reverse the loss on sale and repurchase charged to capital reserves in 1974. The balance of £3.4m, less provision for capital gains tax of £2.2m, is a realised profit over original cost.

The directors point out that the 1978 tax charge has been reduced by £19.4m (£18.8m being deferred tax not likely to be payable in the foreseeable future—this represents a change of accounting policy since the interim statement and the 1977 figures have been adjusted.

See Lex

(£30,387) and earnings per 25p share at 10.75p (£5.70p).

Pointing out that the profit is the second best in the company's history, the directors say that the report and accounts are being sent to the printers with a view to convening the adjourned AGM as soon as practicable.

These will contain a Board statement setting out (inter alia) in full the conclusions of the report received by the Board from Robson Rhodes, chartered accountants.

Increase for Black Arrow

PRE-TAX profits of the Black Arrow Group rose from £140,000 to £171,000 in the six months to the end of September 1978 on turnover up by 42 per cent from £2.4m to £3.4m.

The interim dividend is raised from 0.6p to 0.7p net from stated earnings of 2.2p (1.5p) per 50p share. The total dividend last year was 1.6p.

The Board says that the office furniture division's contribution was disrupted by its move to larger premises. The division's turnover went up from £1m to £1.7m.

It adds that the second half of the year should show an improvement over the first half. Last year total pre-tax profits were £364,000.

Half year 1977-78 1978-79

	1977-78	1978-79
Turnover	1,208.6	1,760.9
Profit before tax	122.2	108.4
Profit after tax	86.7	77.2
Dividend	1.6	1.7
Reserves	18.7	16.0
Profit before tax	122.2	108.4
Profit after tax	86.7	77.2
Dividend	1.6	1.7
Reserves	18.7	16.0

Somportex profit is £163,055

As foreshadowed the revised pre-tax profit of Somportex Holdings bettered £150,000 for the year to April 30, 1978, and turned in at £163,055 compared with £75,726.

Originally profits were announced at £237,000, but after they were reported two errors came to light and the company withdrew the results and reprepared them.

Tax is now shown at £87,800.

Smiths Inds starts well—scope for growth

PROSPECTS AT Smiths Industries for the current year are encouraging. Many of the group's businesses are well covered by forward orders and export potential is good says Mr. Roy Sisson, the chairman.

The year has started well and the spread of the company's activities provides many opportunities for successful growth, he adds.

Faced with a decline in output of assembled vehicles in the UK—down 25 per cent in the last three years—and an increased market share of 20 per cent, the group has been conducting an aggressive export policy. Deliveries of instrumentation were up during 1977-78 to Renault, Volvo, Volkswagen, and several other manufacturers.

By year-end, exports of £43m (£30m) had reached 10 per cent of total sales.

In addition further important research and development work was completed and simple batches produced for environmental and life-testing by potential customers.

On the motor trade side demand for spares remained high and an improvement in supply position resulted in better sales and trading profit last year. Now over £1m is to be spent by the motor accessory division on modernising its warehousing and distribution facilities in North West London and establishing a new service works in South Wales.

Substantial reorganisation has taken place in the clock business including the closure of the Cheltenham factory, that made battery-operated movements. In the second half of 1977-78 the company traded at a close to break-even but the reorganisation costs were more than expected when special provisions were made in 1977, Mr. Sisson states.

The separately operated watch company failed to reach required production levels and showed a loss.

The directors are still seeking ways to make the group's horological activities viable in the longer term. A further step in this direction will be the merging of Tucker Nunn and Grimshaw, wholesalers to the jewellery trade, with the clock company.

In Australia the economy has been particularly depressed and the results of the group's subsidiaries there were lower. Even so the directors' policy of continued investment in Australia remains unchanged.

In furthering plans for aviation activities in North America development expenditure at a high level and a trading loss was reported last year. However, the order book is now at a record level and a return to profitability is expected in 1979.

In South Africa, where sales were up 87 per cent and profit more than doubled last time, trading remains buoyant and further new business is being obtained, Mr. Sisson says.

Group sales for the 53 weeks to August 8, 1978, were up 13.7 per cent at £254.8m compared with £224.5m for the previous 52 weeks, and taxable profit was £15.8m better at £22.09m—as reported November 15. The net dividend is stepped up to 8.002p (7.2409p) per 50p share.

Funds employed at year-end were £13m higher at £121.5m, of which £1.3m was related to the net assets of companies acquired. On a current cost basis profit was cut to £13.6m (£12.7m) by extra cost of sales of £7.8m (£5.5m) and additional depreciation of £2.6m (same) less a gearing adjustment of £1.8m (£3.3m). Analysis of sales and trading

profit, of £24.13m (£21.66m), by activity shows (200c omitted): in the UK, supplied to industry vehicle manufacture £28,750 (£23,150) and £2,108 (£3,351); aerospace £22,250 (£21,700) and £2,011 (£3,653); marine £14,750 (£14,000) and £1,115 (£600); and other industries £43,700 (£43,300) and £6,991 (£4,300); supplied through distributive trades £73,100 (£70,200) and £8,794 (£7,398); overseas subsidiaries £56,350 (£54,100) and £3,022 (£2,941); less internal sales of £1,510 (£3,400).

Portex, which is responsible for most of the group's medical business, had a very good year with a substantial growth in sales. Trading profit of the combined medical activities now approach 11 per cent of total group trading surplus.

The group has appointed an audit committee under the chairman ship of Sir Barrie Heath, a non-executive director.

Meeting, Cricklewood, NW, on December 13, at noon.

Peter Stores sees further advance

The current year has started well at Peter Stores and sales are at present comfortably ahead of last year, states Mr. J. P. Gould, the chairman.

If the trend continues, and Christmas trade is up to expectations, then the group will have further increases in profits, he tells members in his annual statement.

On turnover of £5.96m (£4.89m) pre-tax profits jumped from £149,973 to £435,052 for the 52

PRE-TAX profits of Ropner Holdings rose from £1.35m to £1.71m for the six months to September 30, 1978, helped by an increase in the shipping contribution from £83,000 to £250,000, and a property development profit of £194,000 against a £71,000 loss last time.

The directors state that second half group profits will not equal those of the first, but for the full year results are expected to show a significant increase over the £2.37m achieved last year—a record £2.8m was obtained the previous year.

The net interim dividend is raised to 1.1896p (1.0653p) per 25p share and the directors tend to pay the maximum permitted total for the year—last year's final payment was 1.0653p.

	1977-78	1978-79
Shipping	330	82
Insurance	118	267
Property development	250	194
Investment income	253	201
Interest	1,708	1,363
Tax	800	729
Minorities	11	51
Available	882	643
Retained	628	486

At the end of October, the group took delivery of a 118,000-ton dry cargo bulk carrier, M.V. Appleby, from Harland and Wolff, and arranged a 15-year bareboat charter with the British Steel Corporation.

The ship cost £8m against which £5.8m has been borrowed repayable over seven years at 7½ per cent interest per annum. The earnings of this ship will be largely offset in the current year by higher interest charges.

The company recently acquired Frederick Greenwood and Sons (Holdings) for £1.26m cash. The directors say that only one month's profit of this company will be consolidated in the group's results for the current year.

Meeting, Newcastle upon Tyne, December 21, noon.

weeks ended June 24, 1978—as activity shows (200c omitted):

The company is continuing to expand its number of retail outlets and four new stores are planned for the current year, bringing its total to 74. At the same time the company is expanding the physical size of its shops to include new departments, and the directors hope that this will also help to increase volume sales.

Camping and leisure activities have been particularly successful and will also be expanded to cope with increasing demand for these products.

Meeting, Newcastle upon Tyne, December 21, noon.

Mid-year drop at Belgrave (Blackheath)

For the half-year to July 31, 1978, pre-tax profits of Belgrave (Blackheath), maker of steel forgings, bolts and nuts, dropped from £78,851 to £19,022, on turnover of £1.77m compared with £1.29m.

Mr. C. H. Pittaway, the chairman, warns that the immediate outlook is extremely uncertain, but if the industry can settle its labour disputes and trading conditions improve, he says the company is well placed to reap the benefits.

After tax of £8,145 (£38,571) net profits for the period fell from £40,280 to £10,877.

The chairman reports that the current year started well with demand for the company's products being maintained during January to March. General trading then fell sharply, starting with tractors and spreading to cars, and leading to commercial vehicles.

Customers required fewer parts and also reduced their stocks and in consequence the company's order position was disproportionately affected. In addition, several important customers suffered from serious industrial disputes, Mr. Pittaway adds.

Cutbacks caused severe disruption to the company's production procedure and the effect was to lower the ratio of productivity to cost to a very disturbing degree, he says.

The company does not pay interim dividends—the previous year's single payment was 2.26p on £262,981 pre-tax profits.

F. W. Thorpe order book remains strong

In his annual statement the chairman of F. W. Thorpe says that generally the order book remains strong with many lines selling beyond present capacity and in order to meet this specific demand the company is having to change the emphasis in its manufacturing.

New designs introduced during the year have been well received and the directors are encouraged by the useful business which is beginning to develop.

The chairman is confident that steady growth, although at a slower rate, will be maintained and while the company has not fully resolved its problem of extra manufacturing space it is continuing to be more efficient in its existing areas through the introduction of better machinery and more sophisticated tooling for its products.

As reported on October 27, pre-tax profits for the year to June 30, 1978, rose from £487,992 to £676,153.

ATLANTA BALTIMORE ADVANCES

After interest and expenses, etc., of £103,810 against £91,004, pre-tax revenue of Atlanta, Baltimore and Chicago Regional Investment Trust finished the September 30, 1978, year ahead at £73,390 compared with £54,758 last time.

Tax took £36,821 (£25,394) giving earnings of 1.25p (0.98p) per 10p share. The dividend is increased by 80 per cent from 0.5p to 0.75p net.

BOARD MEETINGS

The following companies have notified their Board meetings to the Stock Exchange. Such meetings are usually held for the purpose of considering dividends. Official indications are not available as to whether dividends are interim or final and the sub-divisions shown below are based mainly on last year's timetable.

TODAY
Interim—Edgar Allan (Balfour), Anderson Strathclyde, Associated Newspapers, Bunter and Lumb, Century Oil, Cockerill, Courtauld, John Pollock, Hefo, International Panel, M.K. Electric, Mulberry, Monte Investment Trust, Pyramid Group (Publishers), Tesco Stores, Finsbury-Hartford Transport, Albert Fisher, Fourth City and Commercial Investment Trust.

	1977-78	1978-79
Almco Soft Drinks	Nov. 29	Dec. 1
Brady Industries	Nov. 29	Nov. 29
Carlisle Capital and Leasing	Nov. 29	Nov. 29
Chatterfield Properties	Nov. 29	Nov. 29
Crosby Spring Interiors	Nov. 29	Nov. 29
Other	Nov. 29	Nov. 29
Holman (Arthur)	Nov. 29	Nov. 29
Elcom 524	Nov. 29	Nov. 29
Lough Interiors	Nov. 29	Nov. 29
Martins Industries	Nov. 29	Nov. 29
Ocean Wilsons	Nov. 29	Nov. 29
Pegler-Batterley	Nov. 29	Nov. 29
Paul and Wilson	Nov. 29	Nov. 29
Property and Reservoirs Int.	Nov. 29	Nov. 29
Reynolds and Keegan Paul	Nov. 29	Nov. 29
W.C.I.	Nov. 29	Nov. 29
Flint	Dec. 1	Dec. 1
Flint Castors and Wheels	Dec. 1	Dec. 1
Stanton Trust	Dec. 1	Dec. 1
Lloyd and Scobie	Dec. 14	Dec. 14
WEPC	Dec. 14	Dec. 14

Upturn at Evans of Leeds

ON GROSS rental income up from £1.21m to £1.38m, Evans of Leeds, property and development group, pushed up pre-tax profits from £693,451 to £859,777 in the six months to the end of September 1978.

The interim dividend is pegged at 0.5p net. Last year payments totalled an equivalent 1.309p from £1.55m taxable profits.

The half-year figures include profit from development and sale of properties, up from £24,645 to £55,578, and interest receivable £49,029 (£333). Interest charges rose from £540,699 to £650,171.

Yorkshire & Lancashire Investment

Gross revenue less bank interest of Yorkshire and Lancashire Investment Trust rose from £35,401 to £108,949 in the year to September 30, 1978, and after all charges including tax, net revenue was ahead from £34,796 to £63,782.

Tax absorbed £22,529 (£28,180) and earnings per 25p share and per 30, 1978, and after all charges including tax, net revenue was ahead from £34,796 to £63,782.

Tax absorbed £22,529 (£28,180) and earnings per 25p share and per 30, 1978, and after all charges including tax, net revenue was ahead from £34,796 to £63,782.

At September 30, the net asset value per share was 35p (£4.3p).

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WM. LOW
& COMPANY LIMITED"Sales expansion
in a difficult year"

Summary of results for the year ended 2nd September, 1978

	1978	1977
Turnover	£62,074,380	£48,776,058
Profit before Tax	1,401,585	1,607,792
Profit after Tax	1,127,576	1,349,636
Earnings per Share	16.25p	19.45p
Final Dividend	4.462p	3.823p

Extracts from the Statement by
Mr. A.M. Drysdale, Chairman.• SUPERMARKET
TRADING

In my review a year ago I wrote that the challenge for 1978 would be the maintenance and extension of the higher market share we had managed to achieve in 1977. This year the trading pattern has been a difficult one, and throughout the year we have pursued an aggressive pricing policy. As a result we have succeeded in increasing our share of the virtually static market in which we operate, and this will provide us with a broader platform for further growth.

How, of course, this has not been achieved without some sacrifice. The supermarket division has not escaped the ravages of the much-publicised "Price War", and for most of the year we have been unable to meet our estimates of gross margin.

• ACCOUNTS

Turnover increased by over 27% to £62 million, but, principally for the reasons I have mentioned, the operating profit has fallen to £1.4 million. The substantial opening costs, consequent upon the higher than usual number of new stores opened, have been absorbed in the figures.

• DIVIDEND

Your Directors recommend a final dividend of 4.462p per share, the maximum presently permitted. With the related Tax Credit the proposed dividend will be equivalent to 6.659p per share.

Copies of the annual report and accounts can be obtained from the Secretary, Wm. Low & Company Limited, GPO Box 7, Baird Avenue, Dryburgh Industrial Estate, Dundee DD1 9NF.

Midway
upsurge
at ASDA

Profits "in excess of £14m" are estimated to have been made by Associated Dairies in the six months ended October 28, 1978. This estimate is included in the documents relating to the merger with Allied Retailers. It compares with a profit of £11.5m in the equivalent period last year.

The directors of Allied Retailers state that profits for the half year to October 14 were £2,726,000 also well up on 1977 when the company made £1,618,000 in the half year. But the directors point out that trading conditions in the first three months of the previous year were poor.

Recommending the merger Mr. Harry Plotnick, chairman of Allied, writes: "Historically, Allied's share price has been much more sensitive to expectations of a downturn in overall demand than has been justified by the subsequent actual out-turn of profits." He believes that the shares of the enlarged group will be "less likely to be subject to sharp fluctuations."

As part of the deal Mr. Plotnick would agree not to set himself up in competition with Allied Retailers for at least five years. He would enter a service agreement with the group for the same period.

The enlarged group would be organised into five principal divisions: Asda, superstores, carpets and furniture (Wade), dairy products and meat products. The holding company structure being created would be necessary, says Asda, because of the increased size and diversity of the group. Policy making and financial control would be exercised centrally.

The net assets of the new group, based on their A-11 balance sheets, would be £30m after the cash cost of the offer of £2.7m. Fixed assets would be £54m, cash and short term assets £25m.

LILLEY IN
SCOTTISH
TAKEOVER

F. J. C. Lilley, the civil engineering and public works contractors group, is to takeover Robison and Davidson, a private company based in Dumfries. The offer will not exceed £1.7m.

Lilley has offered either £7 cash or four of its ordinary shares and £80 cash for each of Robison's 230,000 ordinary shares. The offer has been accepted by all Robison shareholders.

Robison operates as a building contractor, mainly in the South of Scotland. It works on housing development for local authorities and the private market, and on building projects for industries and public bodies.

Its net tangible assets at the end of March 1978 were £1.05m after providing for deferred tax of £324,000.

Robison's average pre-tax profits for the three years to that date were £432,000. Lilley turned in pre-tax profits of £2.1m on turnover of £54m for the year ending January 31, 1978.

BIDS AND DEALS

BBL can now proceed
with Bushells purchase

BY ANDREW TAYLOR AND JAMES FORTH

The Australian government has said yesterday that the government had given careful consideration to the interests expressed by the large Bushells and Ovelly family trusts—controlling a 31 per cent stake in the company.

If the deal goes through then Bushells will become part of Brooke Bond (Australia) which currently controls the much smaller Speckler and Monbulk food and meat interests.

The Australian Mutual Provident Society—Australia's largest life assurance group—has agreed to take a 23 per cent stake in Brooke Bond (Australia) and the parent group has said it will reduce its holdings further through a public flotation within the next five years.

Brooke Bond says that the acquisition of Bushells would reduce its dependence on African and Asian earnings. Bushells

said yesterday that the government had given careful consideration to the interests expressed by the large Bushells and Ovelly family trusts—controlling a 31 per cent stake in the company.

Brooke Bond's offer of 327p a share has already been accepted by the major stockholders—including the large Bushells and Ovelly family trusts—controlling a 31 per cent stake in the company.

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Brooke Bond says that the acquisition of Bushells would reduce its dependence on African and Asian earnings. Bushells

87% ACCEPTANCE
FOR INTL. TIMBER

The offers by International Timber Corporation for the whole of the share capital not already owned of Bambergers have been accepted in respect of 3,440,000 Bambergers units (each unit comprising one deferred share and one new ordinary share) representing 87.4 per cent of the former ordinary share capital of Bambergers, and 443,239 reference shares, representing 98 per cent of Bambergers preference share capital.

As a result, the ordinary offer and the preference offer have each been declared unconditional. International Timber owned 80,000 ordinary (0.8 per cent) of Bambergers when the approach was made on September 22, 1978.

Hanson Trust pays £4.9m for
Irish yarn and thread group

Hanson Trust has reached agreement with the directors and principal shareholders of Henry Campbell Group of Newtonabbey, Northern Ireland, to buy the ordinary capital for £4.9m cash, of which £250,000 is deferred and subject to Campbell's 1978-79 results.

Campbell made £1m pre-tax profits in the year to March 31, 1978, on sales of £19.8m. Hanson's offer of £4.9m is a 100 per cent premium on the £14.1m in the year ending October 31, 1977.

Campbell is a producer of natural and synthetic thread and yarn which also has significant interests in vehicle distribution and building materials.

Hanson has recently been turning its attention increasingly towards the U.S. market, but the purchase of Campbell shows it is also looking at other acquisitions elsewhere at what it considers attractive prices.

The £4.9m purchase price is 14 per cent below the net tangible assets of £5.7m shown by Campbell in March.

At March 31, Campbell had an outstanding medium-term loan of £200,000 but no drawings on its overdraft facilities. Its balance sheet showed around £1m of cash.

Hanson already has interests in the thread and yarn business through the Blue Mountain unit of its U.S. subsidiary Caribbrook. Campbell's thread sales are roughly half in the UK and Ireland and half abroad, and its thread and yarn interests account for around half of profits.

Hanson added that Campbell will continue to operate in its existing form with the present management staying in office.

It is intended that Hanson should eventually make a bid for the 42,000 outstanding 31 per cent preference shares of Campbell. Hanson hopes to be able to consolidate the new acquisition from mid-December for its last nine-and-a-half months of its year to end-September, 1979.

ROTAFLEX STAKE

On November 16, 1,055,229 ordinary shares of Rotaflex (Great Britain) were sold at 40.75p each. The shares were held by the family trust of B. Stern. 730,000 shares were purchased.

The National Coal Board's Pension Fund purchased 730,000 shares and the remainder has been bought by another institution.

NEWARTHILL

Sir Robert McAlpine (CTI), a subsidiary of Newarthill, is continuing to pick up shares in UBM Group, the builders' merchants. Further purchases have taken its stake up to 3.08 per cent, worth £2.7m at the latest market price.

MB EXTENDS OFFER

MB America Inc., a U.S. unit of Metal Box, has extended its previously proposed tender offer for all common shares outstanding during each of the four financial periods ending March 31, 1978.

The offer, originally scheduled to expire last Thursday, is being extended to December 11.

MB America said that 1,095,113 shares, or about 89 per cent of Risdin's 1,231,989 common shares outstanding, had been tendered as of Thursday.

Risdin makes metal, plastic and paper packaging parts and containers for cosmetics and personal-care products.

The cost of buying the half share is £387,000 (229p.000). The Society has managed De Boo since 1976 for which it has been paid £340,000 per annum. Since that time sales have increased by 75 per cent and the Society claims and pre-tax profits of De Boo for the year to August £233,100.

The remaining 50 per cent of De Boo will be transferred to the UK registered Thomson Publications. Following this the Society and Thomson intend to offer 20 per cent to a U.S. publisher, Matthew Bender.

POWELL DUFFRYN

Further to the announcement of October 26 Powell Duffryn has now acquired Alfred Hulme. The maximum purchase consideration comprises 110,600 Powell Duffryn ordinary shares of 10p and £940,000, each of which £230,000 is deferred and dependent upon the profits of Hulme earned to March 31, 1980.

The offer, originally scheduled to expire last Thursday, is being extended to December 11.

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Baring splits
from Sanwa
in Hong Kong

Baring Brothers, the London merchant bank, is to split from its partner, Sanwa Bank, and set up its own merchant banking operation in Hong Kong.

In an announcement yesterday the two partners said that their joint venture, Baring-Sanwa, would be ended. Both Baring and Sanwa, a leading Japanese bank, would then provide merchant banking services in Asia through their own wholly-owned subsidiaries.

It is hoped to implement the new arrangement towards the end of this year, provided the necessary consents can be obtained from the UK and Japanese regulatory authorities.

The decision is the latest in a series of similar developments in which leading banks have opted out of consortium arrangements in Hong Kong, Singapore and elsewhere.

The link between Baring and Sanwa is part of an association which also includes joint companies in London and Malaysia, which are to continue to operate.

Baring explained in London yesterday that the Hong Kong joint venture ended both partners' share of the bank's business.

It was set up in 1973. The UK merchant bank was only beginning to develop in the Far East and the Japanese bank was limited in its ability to lead from its home base.

Circumstances had now changed, however, so that the two partners felt it best to establish their own operations.

LINCS. FERTILISER
AND SEED
COMPANIES MERGE

Turns have been agreed for a merger between the Lincolnshire and Son, plant breeder and seed specialist, and Lindsey and Kesteven Fertilisers, one of the country's oldest fertiliser manufacturers. They will operate under the name of William Sinclair Holdings.

Both are public limited companies having some 200 shareholders in total. It is not proposed to seek a Stock Exchange listing for the new company's shares but Hill Osborne and Company of Lincoln has agreed to sponsor dealers in the shares under Rule 163 (2).

Sinclair, which owns 49.9 per cent of L & S's equity, showed sales of £21.94m and a taxable profit of £423,500 before a deduction of £100,000 for the year to June 30, 1978.

In the same year, on turnover of £12.45m, L & S produced a profit of £423,500 before a deduction of £100,000 for the year to June 30, 1978.

The joint venture loss in its first year was £100,000.

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This advertisement appears as a matter of record only.

AUSTRALIAN
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COMPANY LIMITED(Incorporated in New South Wales under the New South Wales
Companies Act, 1961, as amended)Issue of 2,400,000 shares of A\$1.00 each fully paid
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JAMES CAPEL & CO.

These shares have been placed by

JAMES CAPEL & CO.

WELLCO HOLDINGS LIMITED

The electrical accessory & element manufacturing group of companies

Pre-Tax Profit up 27.0 per cent

	1978 year ended 30.6.78	1977 year ended 30.6.77
Sales	7,579,531	5,724,768
Pre-Tax Profit	645,219	507,765
	per 5p share	
Dividends: Net	1.125p	0.5p
Inclusive of Tax		
Credit	1.675p	0.75p
Earnings	5.15p	5.92p

Report and Accounts from the Secretary, Wellco Holdings Limited, 9 Tower Greenway Place, London, SW1W 0BZ.

• Sales

up 32.4 p.c.

• Pre-Tax Profit

up 27.0 p.c.

• Dividends

up 125 p.c.

• Exports

up 57.2 p.c.

Optimism at Wood Hall

Mr. Michael Richards, chairman of Wood Hall Trust, tells members of the Wood Hall Trust that the company will be more than disappointed in the current year's results, but that the company has achieved a 100% increase in the 1977-78 financial year.

Mr. Richards reported on November 20, 1978, that the company's results for the year ended June 30, 1978, were a profit of £4.87m, compared with a loss of £4.75m in the year ended June 30, 1977. This was a significant improvement on the previous year's results, which were a loss of £4.75m from two discontinued operations of Wood Hall, Australia. The dividend is 5.40p (4.64p) net per share.

Mr. Richards says that the overall trading division showed a marked improvement for the year, down from £1.6m to £2.1m, and more than any other division, is expected to be the continued world recession. He says that results for the current year should compare favourably with its competitors, and therefore be satisfactory.

Profits before tax at Wood Hall, Australia, from continuing operations, fell from £5.5m to £4.2m, but the chairman states that there should be a considerable improvement in the 1978-79 year.

There was an improved performance at Australian Mercantile, Land and Finance Company during the year—the substantial contributor was A. M. L. Finance Corporation—and Mr. Richards is optimistic as to the results for the current year.

Profits of the group's building division will again be dependent largely upon the housing division, the chairman says, for which the results for the first quarter and the prospects for the remainder of the year are good.

The Wood Hall group has a difficult year but should progress.

In the materials handling division, the Osborne Stevens group showed a considerable reduction in profits but prospects for the current year have improved to some extent, and results for the first quarter at A. J. Phillips are good. Profit for the full year should be an improvement on last year.

Trading conditions at Vogan and Company, in the group's food section, are likely to be as difficult as in the 1977-78 year, the chairman states, and he expects the company will produce satisfactory, albeit lower, profits. The other company in this division, Bendicks (Mayfair), was sold to Associated Biscuit Manufacturers for a sum in excess of £1m.

Meeting, Winchester House, EC, December 13 at 11.30 a.m.

Times Veneer doubled at six months

The directors of "The Times" Veneer Company, manufacturer and merchant of timber, veneers and processed wood products, report sales ahead from £2.1m to £2.8m in the first half of 1978 and taxable profits virtually doubled at £108,882 against a previous £53,580. Profit for the whole of 1977 was down slightly from £170,187 to £158,742.

Tax for the six months took £56,600 compared with £28,800, leaving net profit at £52,282 (£26,480). The net interim dividend payment is increased to 0.23p (0.21p) per share, last year's final being 0.2p.

Grampian TV growth comes to standstill

REPORTING A standstill in first half profits the directors of Grampian Television forecast an improvement in the total for the year to February 28, 1979 from £272,000 to not less than £288,000.

After charging Exchequer levy of £34,000 this time pre-tax profits for the six months ended August 31, 1978, came out at £192,112 against £192,100.

In his annual statement last May Mr. J. M. Tennant, chairman, warned that operating costs would rise substantially in 1978-79 with increases being particularly marked in expenditure on network and local programmes.

The directors now state that advertising revenue is predicted to remain buoyant throughout the second half of the year and they hope that group profit for the second six months will not be less than that earned in the first half.

Glenburnie Properties continues to trade profitably and contributed £38,000 (£27,000) toward the group profit for the period. Glenburnie House, the new office development, is nearing completion and should be available for letting at the beginning of 1979, they report.

Turnover in the first half of 1978-79 was up from £1.6m to £2.8m. The net profit came out at £27,812 (£37,100) after tax of £104,500 (£105,000).

The interim dividend is 0.8p net (0.7p)—the total for 1977-78 was 2.2p.

NAME CHANGE

Stenhouse Industries, a wholly-owned subsidiary of Stenhouse Holdings, has been renamed Caledonian Holdings. The group has interests in home improvement, jewellery, ladies hosiery and engineering.

The change of name reflects

the existing operations independent of Caledonian and is a further step in the previously declared policy of Stenhouse Holdings to separate eventually Caledonian from the Stenhouse Group.

Hambros lower at halfway

EARNINGS of the Hambros banking group in the first half of 1978-79 are below those of the comparable period of the previous year, state the directors in their interim report.

They state that operating profits from the banking side were

lower than in the first half of 1977-78. Hambros Life Assurance increased its interim dividend by 10 per cent and has indicated that new business is continuing substantially ahead of the corresponding months of 1977 while other trading and associated interests of the group are also ahead of last year.

As already announced, agreement in principle has been reached with the Norwegian Guarantee Institute on the major outstanding matters referred to in last year's annual report.

The interim dividend on the £10 shares (22.50 paid) is being raised by 10 per cent from 37.625p to 41.375p. The total for 1977-78 was 38.00p.

The interim dividend on the 25p (fully paid) shares is one tenth of that on the £10 class while the payment on the "A" shares is unchanged at 2.1p.

SHARE STAKES

East Lancashire Paper Group—Council now holds 975,000 Greenbrook Securities has acquired a further 75,000 ordinary shares and now owns 460,000 representing 8.44 per cent of the capital.

Midland Educational—Alfred Preedy and Sons is interested in 23,000 ordinary shares, 3.956 per cent.

General Funds Investment Trust—Mr. R. C. Vickers has disposed of 25,000 shares. His beneficial holding now stands at 22,000 shares.

Geovir Tin Mines—Union Corporation Group has acquired a further 20,000 ordinary shares increasing its holding to 302,300 shares, 12.21 per cent.

Bredden and Cloud Hill Lime Works—Ferguson Industrial Holdings now holds 214,300 ordinary shares, 13.3 per cent.

Yale Cafe and Company—Kuala Lumpur Kepong BHD has increased its holding to 4,197,416 shares (25.284 per cent).

Berry Trust—Mr. R. C. Thornton, director, has disposed of 24,750 ordinary shares at 70p.

Berall Tin and Wolfram—Charter Consolidated reports that as a result of acquisitions by its subsidiary, Charter Consolidated now has an interest in 5,072,452 ordinary shares (49.4 per cent).

Carr's Milling Industries—Heslons and associates now holds 127,300 shares (14.55 per cent).

Neepsend—Derbyshire County

Council now holds 975,000 Ordinary shares (7.17 per cent). Thomson British Holdings—Thomson Equitable Corporation has acquired an interest in 200,000 International Thomson Org. common shares.

Deltenne Holdings—The Trustees of A. M. Johnstone English Settlement sold a total of 100,000 ordinary shares on October 30. Kings Norton Trust Company purchased 349,500 ordinary shares (28.2 per cent of the capital) on November 2.

Wills Faber—Mr. D. V. Palmer, chief executive, has reduced his shareholding by 255,000 ordinary shares in which he has a beneficial interest, and 80,000 shares where there is a non-beneficial interest. The sales were carried out on November 4 at 231p.

S. Casket (Holdings)—S. Casket, director, has sold 100,000 shares at 38p.

Dawson International—Within the holding of Woodbourne nominees of 2,755,737 shares, transfers have been made to a testamentary trust of which A. Smith is one of a number of trustees, with the result that Mr. Smith's non-beneficial holding now amounts to 185,538 shares.

Hampson Industries—J. A. Wardle, director, has sold 40,000 shares. J. L. Cutler, director, 11,280 shares. J. L. Cutler as representative of other interests (family trust) 12,844.



Ferranti will deliver their Clark Van Carriers to the container ports of the world including Jeddah—an order won in the face of fierce international competition—Vancouver, Gdynia and Taiwan, a market traditionally supplied by Japan.

Our Van Carriers have a major share of their world market. Ferranti technology is a selling success world wide. Confidence, commitment, steady growth. That's Ferranti today.

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Ferranti Limited, Hollinwood, Lancashire OL9 7JS

Metal Box

Interim Statement and Proposed Rights Issue

The unaudited trading figures for the half-years to 30th September, 1978 and 1977 are tabled below:

	%	Half-year to 30th Sept. 1978 £'000	Half-year to 30th Sept. 1977 £'000
Sales			
Home	+15.8	305,290	263,630
Overseas	+15.8	148,310	128,074
	+15.8	453,600	391,704
Profit before taxation			
Home	+31.0	22,040	16,820
Overseas	+10.8	8,490	7,659
Associated Companies	+47.4	840	570
	+25.2	31,370	25,049
Estimated taxes on the profit of the period	+23.9	6,500	5,488
Profit after taxation	+23.6	24,870	19,561
Interest of minority shareholders	+7.3	1,780	1,658
Interest of Metal Box Limited	+27.3	22,790	17,902

For the half-year to September, 1978, the overseas currencies have been converted at the mid-market rates of exchange at 30th September, 1978; for the half-year to September, 1977, they have been converted at the rates used in the accounts for the year to March, 1978.

The 1977 figures have been revised for the change in treatment of associated companies and deferred taxation.

Sales at home rose by £41.7 million (15.8%) and overseas by £20.2 million (15.8%).

Profit before taxation at home was higher by £5.2 million (31.0%).

Profit of the overseas subsidiaries was up by £0.8 million (10.8%).

Expenditure on fixed assets during the half-year was £26.0 million of which £4.8 million was spent overseas.

Despite the volume of sales being no greater, the results at home for the six months period are well ahead of those for the corresponding period of last year, when profitability had been reduced by a series of industrial disputes which happily have not occurred in the current financial year.

Overseas, the results for the first six months are a little better than those for the same period last year; especially, the Indian company has registered substantial improvement.

In the second half-year to date sales of the packaging business are unexciting, but those of the central heating business are very buoyant. Overseas, the trading position remains healthy.

There have been three developments in recent years which have been of major importance to the Company. The first has been the rapid expansion in the use of beverage cans and the resulting introduction of equipment to produce two-piece cans which increasingly are being used in place of traditional three-piece cans. The second was the renegotiation in 1977 of the long-standing agreement with The Continental Group Inc. which has opened up opportunities for Metal Box in new areas overseas, especially in the United States. The third has been the significant expansion of the central heating radiator and boiler business. These developments have required and will continue to require considerable expenditure on fixed assets both at home and abroad.

The two largest projects in the United Kingdom during the last two years, involving the expenditure of some £40 million, have been the building and equipping of a new factory at Braunstone, Leicestershire, to produce two-piece cans for the food and beverage industries and of a new research and development establishment at Wantage, Oxfordshire. Within the last month the Board has decided to accelerate plans for increasing production of two-piece cans and has sanctioned the installation of four new manufacturing lines which will raise the number of the Company's lines in the United Kingdom to thirteen, thus maintaining the Company's competitive position.

Overseas, the establishment of Metal Box-Standun Inc. in California and the acquisition of The Risdon Manufacturing Company of Connecticut are the first steps in the expansion of the Company's activities in the United States. Metal Box-Standun Inc. is constructing a plant which, by early next year, will be in production and supplying beverage cans to Pepsi-Cola. Risdon and its subsidiary companies are manufacturers of metal, plastic and paper packaging components and containers for cosmetics, personal care and other consumer products. The Company's financial commitment to Metal Box-Standun Inc. amounts to approximately US \$23 million; the cost of acquiring Risdon will be US \$25 million, assuming full acceptance of the cash offer announced on 19th October, 1978. At the close of business on 17th November, 1978, acceptances had been received in respect of 90 per cent. of the equity capital of Risdon.

The radiator and boiler business is experiencing very strong demand necessitating an increase of manufacturing facilities and the introduction of new production techniques to increase productivity.

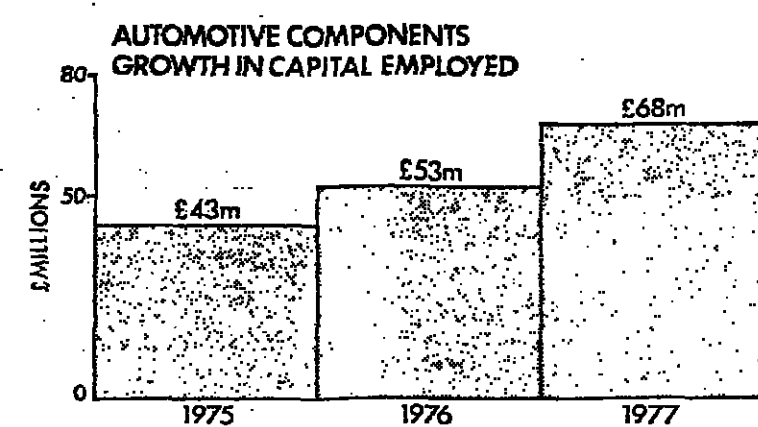
Accordingly, the Directors have decided that it is right to reinforce the equity base of the Company and therefore propose to raise approximately £25.9 million by an issue by way of rights to Ordinary Stockholders of 14,901,379 Ordinary Shares of £1 each at a price of 250p per share, by offering the same by way of provisional allotment to Ordinary Stockholders on the Company's register at the close of business on 17th November, 1978, in the proportion of one new Ordinary Share of £1 each held on that date, fractions of new Ordinary Shares being disregarded for this purpose. A letter containing the terms of the proposed issue, which is being underwritten by Baring Brothers & Co., Limited, and seeking Ordinary Stockholders' consent to an increase in the authorised share capital of the Company will be posted today to Ordinary Stockholders.

The Directors have declared an interim dividend on the existing Ordinary Stock of 737p per £1 unit (6.6p last year) in respect of the financial year ending 31st March, 1979, payable with the supplemental dividend of 0.1252p declared in respect of the year to 31st March, 1978 by the Company in General Meeting on 20th July, 1978) on 8th January, 1979 to holders registered on 8th December, 1978. The Directors anticipate that, in the absence of unforeseen circumstances, they will be able to recommend a final dividend in respect of the year ending 31st March, 1979 on the capital as enlarged by the rights issue of 10.72p per Stock Unit which, together with the interim dividend, would make a total dividend of 18.09p per unit. Consent has been received from H. M. Treasury in the context of the rights issue to declare dividends up to this level. At the current rate of associated tax credit this total dividend would be equivalent to a gross dividend of 27p per unit, an increase of approximately 20 per cent. over the total gross dividend in respect of 1977/78.

Metal Box Limited

Report No 2

Automotive components: a world leader



Recent Highlights (Automotive Components)

- * Purchase of a brake parts business in the USA — Nutum
- * Curty, France's leading automotive gasket producer, became a T & N associate
- * Nine other acquisitions in the components field

TURNER & NEWALL LIMITED

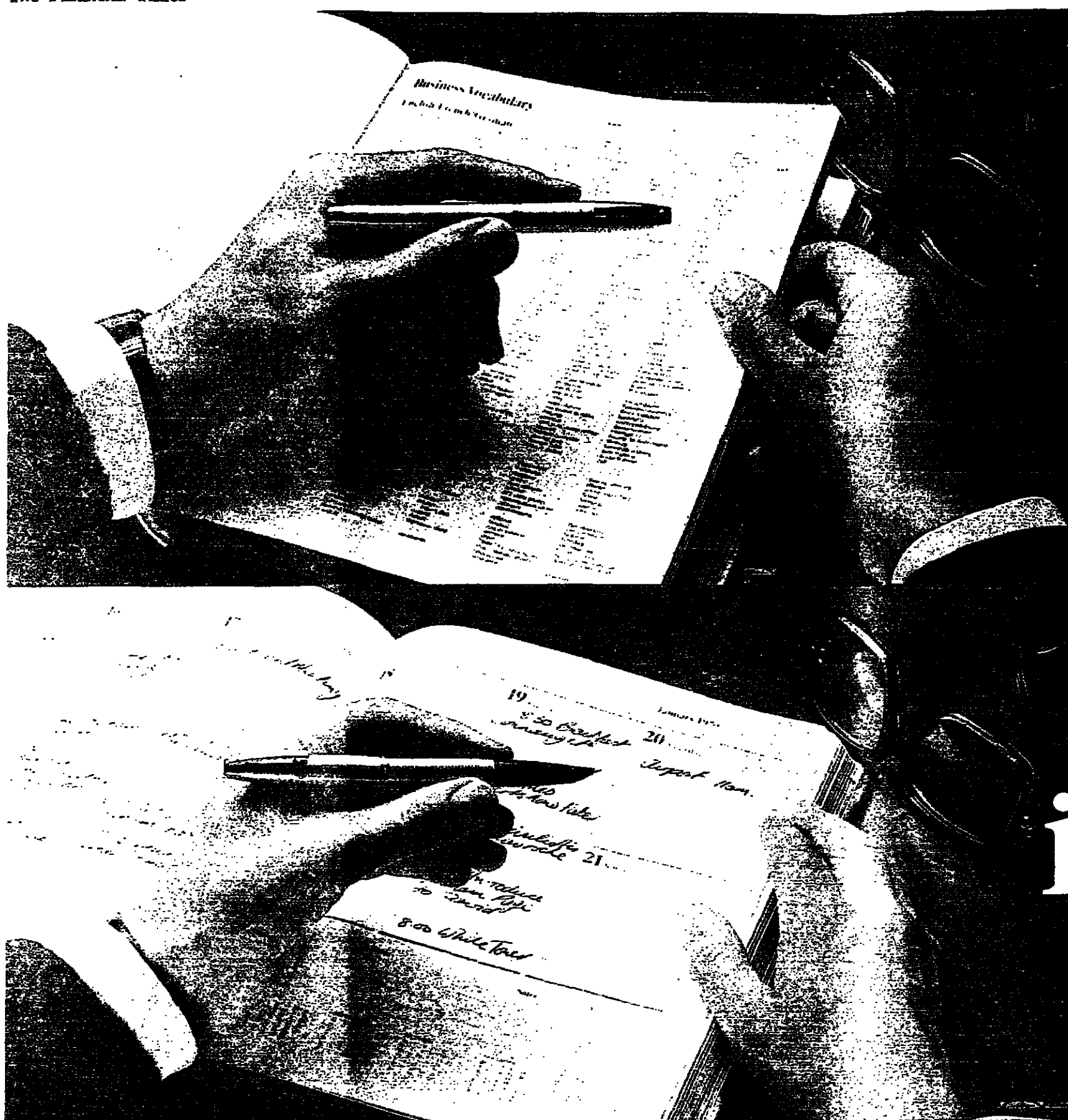
Providing what the future needs

To: Public Relations Dept. Turner & Newall Ltd.
20 St Mary's Passage, Manchester M3 3NL

Please send me a copy of your corporate brochure and/or Report and Accounts.

Name _____

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The FT diary?

The FT information directory?

The 1979 FT Diary is also next year's FT Information Directory. They are, to be more precise, one and the same.

A superbly designed, stylish desk diary plus a comprehensive business information directory. Conveniently bound together in luxurious black leather and simply titled the '1979 Financial Times Diary.'

The diary itself is neatly laid-out and clearly designed to give maximum assistance in planning appointments and organising future events.

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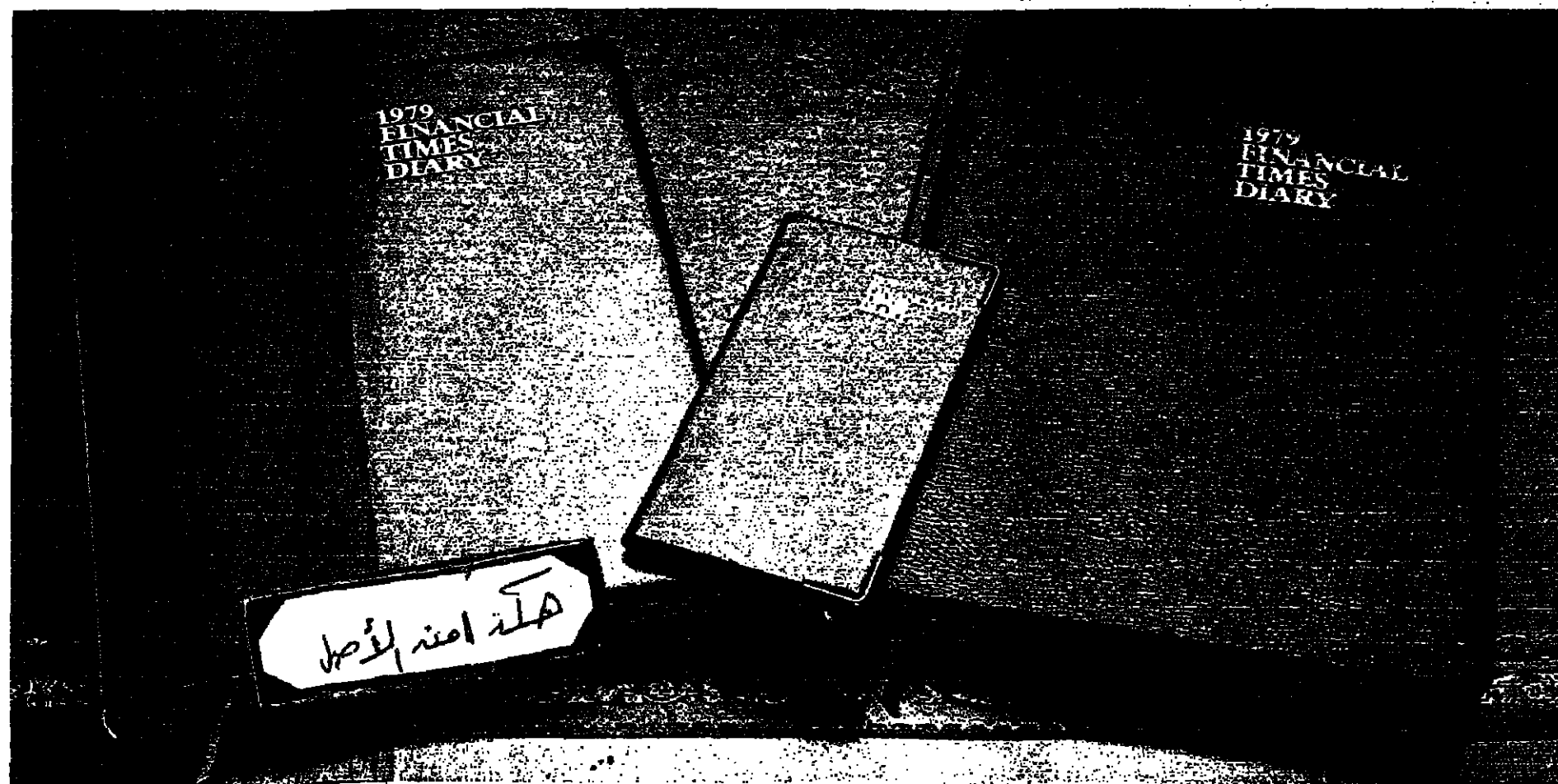
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MINING NEWS

MIM takes wary view of metal markets

BY PAUL CHESTERIGHT

THE RECENT improvement in copper and silver prices had been interpreted as a sign of a long-term upward trend in the metal markets. Sir James MIM, however, is not convinced. He said the market was still in a state of flux and that the price of copper and silver was still too low to justify a long-term investment. He also noted that the price of gold was still too high to justify a long-term investment.

Afton start-up helps Teck

TECK CORPORATION, the Vancouver-based mining and oil group, has announced that it has acquired a 50 per cent stake in Afton Mines, a Canadian company. The acquisition is expected to increase Teck's production of copper and silver. Afton Mines was founded in 1976 and has a long history of mining in the Yukon region of Canada.

The acquisition of Afton Mines is part of Teck's strategy to expand its operations in the Yukon region. Teck has been active in the region for many years and has a strong reputation for its mining operations. The acquisition of Afton Mines is expected to increase Teck's production of copper and silver and to provide a steady stream of income for the company.

Teck's production of copper and silver has increased significantly in recent years. This is due to the company's expansion of its operations in the Yukon region. The acquisition of Afton Mines is expected to further increase Teck's production of copper and silver and to provide a steady stream of income for the company.

AOKAM SETS UP THAI COMPANY

TWO Kuala Lumpur-based tin companies have set up a joint venture in Thailand. The new company is expected to increase production of tin in the region. The joint venture is between Aokam Tin Mines and another company. The new company is expected to start operations in the near future.

GOLD OUTPUT SLIPS AGAIN

SOUTH AFRICAN gold production last month slipped under 1.3m ozs for the first time since June, according to the latest output statistics published by the Chamber of Mines. The output was 1,294,000 ozs in October, compared with a revised 1,304,000 ozs in September. The cumulative total for the year is 15,855,000 ozs, just fractionally more than the total of 15,779,153 ozs at this time last year when output was abnormally depressed.

On average about 34 per cent of total mine output is going into the manufacture of Kruggerand gold coins, and, yesterday, Mr.

Common Bros. sees shortfall

IN HIS annual statement Sir Rupert Soar, chairman of Common Brothers, says that he does not anticipate that overall trading results of the group's fleet will be comparable with those achieved in 1978.

The products tanker market shows signs of revival which appears to be more soundly based than previous upturns which were short lived, states Sir Rupert. Heating coils have been installed in the m.v. Kurdistan enabling the vessel to carry heavier oils and increasing trading flexibility.

The vessel has been fixed for two months from the end of October at a profitable rate while the two sister vessels are fixed until the early spring of 1979 at reasonable rates.

The product tanker fleet therefore offers better prospects than envisaged last year. In the year under review the dry cargo fleet contributed profitably to results but is now subject to a marked weakness in freight likely to result in losses on operations in the year to June 30, 1979.

Against this general background the group has moved into 1978/79 in a much stronger financial position than a year ago.

As reported on November 10, trading profit for the year to June 30, 1978, fell from £580,000 to £232,000 but boosted by a surplus on sale of ships amounting to £235m, pre-tax profits turned in at £2.05m compared with a loss of £0.53m.

A statement of source and application of funds shows an increase of £3.9m (£0.24m) in liquid funds.

STYLO SUBSIDIARY TO CANCEL SHARES

STYLO SHOES' subsidiary Stylo Barril shoes intends to submit proposals for the cancellation of the 144,484 7 per cent cumulative preference shares not already held by Stylo Shoes at 65p per share cash. Proposal to be effected by a scheme of arrangement.

Winding-up orders for 47 companies

Orders for the compulsory winding up of 47 limited companies have been made by Mr. Justice Brightman in the High Court. They were: Nexus Record Productions, Roloff Ltd, Capital and Suburban Investments, Scott Daniel Ltd, Chelapur, South Dorsal Laundries, Hyndburn Engineering Company, M. J. Kehoe Company, Northwest Imports and Exports (Manchester), Oldfield Brickwork Company, Orrell Park Transport, Advanced London Divine Services, Blundcombe, Carol Marshall (Enterprises), Ganebitt, Gavin Stacey Industrial Communications, Gavay Store Industrial Liaison, Glovia, Plevanthill Builders, Swaidan Matthews Sounds in Motion (Northern), The Dishops Corner (Investments), Fairman Properties, Five Star Southern Brickwork, Griggs Bartlett, Hawtree Estates, Heclare Properties, Anderstyle, Nestastar, Chapman Roofing and Flooring, Greek Express, Camvins (Park Street), Alfred Isaacs and Sons, Chilco, L.N.M. Properties, Jukes Heating, Greenrim, Ashle Construction Co., Carlton Steel (London), Mersey Enterprises Company, Dean Laruche Associates, Industrial Heating Services (Shepperton), Waldefield, Spanbray, David Salvatori, Pavervell and Lancaster Builders. Compulsory orders against Kinky Kinkies of Cornaby Street made on October 30 and Finegrowth (November 6) were rescinded. By consent, both petitions were dismissed.

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INTERNATIONAL FINANCIAL AND COMPANY NEWS

Bayer counts the cost of decline of the dollar

By GUY HAWTHIN

THE DECLINE in the value of the dollar has wreaked havoc on the Bayer Group's earnings. Despite excellent growth rates reported by many of its overseas subsidiaries, profits and turnover this year have been taken a pounding.

Bayer has the reputation of being the most outward-looking of the German companies. Its "Big-Three" chemical concerns — although Hoechst and BASF have high export ratios and substantial foreign investments.

Professor Herbert Gruenewald, the group's chief executive, today announced that, while volume output rose by 4 per cent during the first three quarters of the year, cash turnover dropped by 0.6 per cent and pre-tax profits fell by 4.7 per cent.

The Deutsche Mark has been valued against the dollar by 19.5 per cent during the past 10 months — even allowing for differences in inflation rates. It was still a revaluation of 14 per cent, he said. "You can judge for yourselves the difficulties we are having on the export front."

Bayer was hoping that the dollar would stabilise at equivalent purchasing powers — which Professor Gruenewald put at DM 2.20. If it did so, the group would see a powerful growth rate in 1979.

"Volume growth next year is expected to be between 2 and 3 per cent, but when forecasting turnover one has to remember the effect of the dollar," he said.

"If it strengthens one could see turnover improve by 15 or 18 per cent but if the position deteriorates, cash sales growth could be nil."



Dr. Herbert Gruenewald, Bayer's chief executive

The effects of the decline of the dollar can be judged from the performance of the group's important overseas subsidiaries. In Brazil, for instance, turnover rose in local currency terms by

FRANKFURT, Nov. 21.

47 per cent, but by the time it was converted into Deutsche Marks the expansion rate fell to 3 per cent. In the U.S. market, cash turnover by its two leading subsidiaries increased by 25 per cent, although in D-Mark terms the expansion rate was reduced to 10 per cent.

In one case, comparative revaluations worked to Bayer's advantage. In Yen terms sales of the Japanese subsidiary grew by only 1 per cent, but because of the appreciation of the yen against the D-Mark, the German figures showed a 9 per cent increase.

Bayer's world sales were up by 8.5 per cent from DM 16.2bn at the end of the opening three quarters of 1977 to DM 17.26bn. The fastest growth rate came in the third quarter when turnover rose by 7.3 per cent from DM 5.18bn to DM 5.56bn. Gross profits, however, fell by 3.9 per cent from DM 849m to DM 816m. Capital investment during the first nine months totalled DM 1.7bn of which DM 650m went to Bayer AG. About two-thirds of the funds were invested in Germany with the rest going abroad. Some 32 per cent of these funds were devoted to replacement of outmoded plant, 18 per cent to environmental protection, expansion 39 per cent and 11 per cent rationalisation. Next year investment in environmental protection could well rise to 20 per cent, said Professor Gruenewald.

German bid for U.S. foothold in computers

By Our Financial Staff

PLANS for a small but significant foothold in the U.S. computer industry were announced yesterday by Mannesmann, the major West German engineering and construction group.

The company has acquired for \$4.2m a 16 per cent shareholding in Tally Corporation, a purchase price that values the whole of Tally at more than \$26m. Tally manufactures computer printers, and Mannesmann hopes eventually to gain full control of the American company.

Mannesmann has purchased 111,700 Tally shares at \$9.50 each from Tally Computer Corporation of Los Angeles. In a filing with the Securities and Exchange Commission, the company explained that it purchased the shares as an investment, but with an eye to possible acquisition of additional shares in the future.

Mannesmann intends to seek representation on the Tally board and is contemplating a tender offer for the remaining shares or a merger proposal.

KORF'S LINKS WITH KUWAIT

The silent infiltration

By ANDREW FISHER

THE GENERAL reaction to Monday's unexpected news that Kuwait had, no less than three years ago, bought sizeable stakes in the West German and U.S. interests of the steel group headed by Willy Korf was one of muted surprise.

Back in 1975, the response might well have been a good deal more shrill, with memories then still clear in the German business world of how Kuwait had managed to buy 14 per cent of Daimler-Benz, one of the country's biggest and most profitable companies. Iran was also keen on purchasing shares in Daimler, but was forestalled when Deutsche Bank jumped in smartly with a DM 2bn payment for a large slice of the shares in the major group that the privately-owned Flick company was eager to sell.

Matching their original discretion with a reference that seems scarcely less extreme, neither Willy Korf nor Kuwait have drawn any direct parallels between the general attitude to investments from the Middle East in the post-oil crisis years, and their decision not to publicise the deal at the time.

According to the Korf group, the initial secrecy was at the wish of the Kuwaiti Ministry of Finance, the body which took the two holdings of 30 per cent each in the U.S. and German interests.

was prepared to pay for its twin stakes in Korf, with the German share purchase following the U.S. deal by several months. The initial cost has been estimated in the German press at some DM 200m (\$104m at current exchange rates), but neither Korf nor Kuwait will make any comment on these figures.

Willy Korf himself has often

Korf regards its main competitor in the direct reduction field as Swindell-Dressler, also based in the U.S., although Thyssen has developed the Purofer system which has been licensed by Gutehoffnungshütte (GHH), Germany's largest engineering concern.

Because of the tight financial rein held by the 48-year-old Mr. Korf, it is not easy to gain a clear overall picture of the steel group compared with such industry giants as Thyssen or Krupp, but appears to have largely shed his outsider status in recent years.

This is in large part due to the success of the Midrex direct reduction process pioneered by Korf. This involves the manufacture of iron in a highly pure form from one pellets. Korf acquired the process early in 1974 from Midland-Ross of the U.S.

The Midrex process has been used in mini-steel mills in such developing countries as Saudi Arabia, Tunisia and Brazil, while it is also planned for use in larger steel complexes in Venezuela and the Soviet Union.

Kuwait, "we are in good shape to do substantially better."

It is this end of the Korf concern that has been making most of the running in 1978. In terms of fixed asset value, the two plants — Beaumont is the newest and will eventually be the biggest — are worth some \$250m, he says. Korf Industries is aiming to produce some 1.2m tons of steel goods next year, of which the two plants will account for about half each. At present, the U.S. activities of Korf make up around a third of the group's total steel output. But this will approach 40 per cent in time, comments Mr. Regelbrugge.

In Germany, Korf-Stahl, whose headquarters is near the elegant Spa town of Baden-Baden, expects an improved result this year, though the losses are likely to remain. But exports have picked up, demand from the construction industry, a major user, has risen in past months, and the general outlook for 1979 is a good deal less gloomy.

The fact that the Cartel Office may fine Korf for keeping quiet about the Kuwaiti involvement does not seem to disturb the company unduly. There is no question of the deal being untravelling for competitive reasons. Nor are there any signs that the Kuwaiti side, or the irrepresible Mr. Regelbrugge, the president of Korf for that matter, are at all embarrassed by the belated knowledge of their three-year-old holding between Mr Korf and transaction.

Dutch travel group to offer leisure loans

By Charles Batchelor

AMSTERDAM, Nov. 21. A DUTCH travel group is to offer personal loans to its customers to finance holiday and other leisure-related purchases such as boats and holiday homes. The Holland International group, which has 100 travel agents' offices throughout the Netherlands, plans to introduce the new service from December 15.

This matches the move by banks in Holland 10 years ago into the holiday travel business. They have taken a growing share of the holiday market in recent years to the consternation of independent travel agents.

Rabobank sold 275,000 holidays in 1977, an increase of 75,000 on the year before, and it claims 17 per cent of the total holiday market. Amsterdam-Rotterdam Bank reported a 65 per cent increase in the number of holidays sold to 83,000 in 1977 and it expects a further increase to 70,000 this year. Amro offers Holland International holidays along with those of four other tour operators.

The 50 travel agencies operating in the Holland International as well as the 50 which trade under the name Lissone Lindeman will offer personal loans along with their traditional holiday facilities and the arranging of holiday insurance, the company said.

Holland International expects a growing demand for financing for holidays, pleasure boats, camping vans, caravans and holiday homes.

This will be done in conjunction with Financieringsuniv, an affiliate of the Nationale Nederlanden insurance concern. Holland International is half-owned by KLM-Royal Dutch Airlines, with the Nedlloyd shipping group owning 37 per cent and the Dutch railways 12 per cent. The company has just completed a two-year reorganisation.

Increased demand for air holidays led to some improvement in its 1977 results, but the company is still making losses. Turnover rose 4 per cent in 1977 to FF 662m.

Two-tier German issue

By Our Financial Staff

THE West German Government is to raise DM 1.2bn (\$631m) on the domestic capital market through a two-tier offering of six and ten-year bonds.

The terms of the latest issues are pitched right in line with the market and yesterday dealers expected the two offerings to be placed with the minimum of difficulty. Once again, the authorities main funding agent lies with the shorter end of the market.

The two bonds, DM 700m over six years on a coupon of 6 per cent and DM 500m over 10 years at 8 per cent, have been priced at 99 and 98 respectively. The most recent Government-backed 10-year paper came from the

Federal Railways, which 61 per cent offering is currently priced at 98.

In Holland, the FF 100m new issue from insurance group Ennia has been priced at 99. This 10-year bond reflects the continuing strength of the Dutch market where coupons for long-term paper have narrowed from 8.3 per cent to 8.1 per cent since September.

Speculation in Paris suggests that the French national railway company, Ste Nationale des Chemins de fer Francaise (SNCF) will issue a FF 500m bond next week. The 17-year bond is expected to carry a coupon of 10 per cent and be priced at par.

Frionor sales advance

By FAY GJESTER

OSLO, Nov. 21.

FRIONOR, the Norwegian frozen foods company with subsidiaries in Britain, the U.S., West Germany, Sweden and Switzerland, reports a 21 per cent turnover increase to Nkr 970m (\$250m) in the year ended June 30, 1978. In volume, sales reached 78,700 tons of deep frozen products, of which fish and other sea foods accounted for about 70,000 tons.

The concern, which is a marketing organisation for 120 Norwegian freezing plants, says operating results were satisfactory during the year. The good results were achieved despite a marked rise in Norwegian operating costs, price freezes on some markets, inadequate raw material supplies and currency fluctuations which affected profits on sales to the U.S. Frionor's largest single market. Profits for the year are being channelled back to member plants in the form of a bonus on products supplied, amounting to a total of Nkr 8m for the operating year. The report says production is still hampered by inadequate supplies of raw materials, and the concern could sell far more than its present production

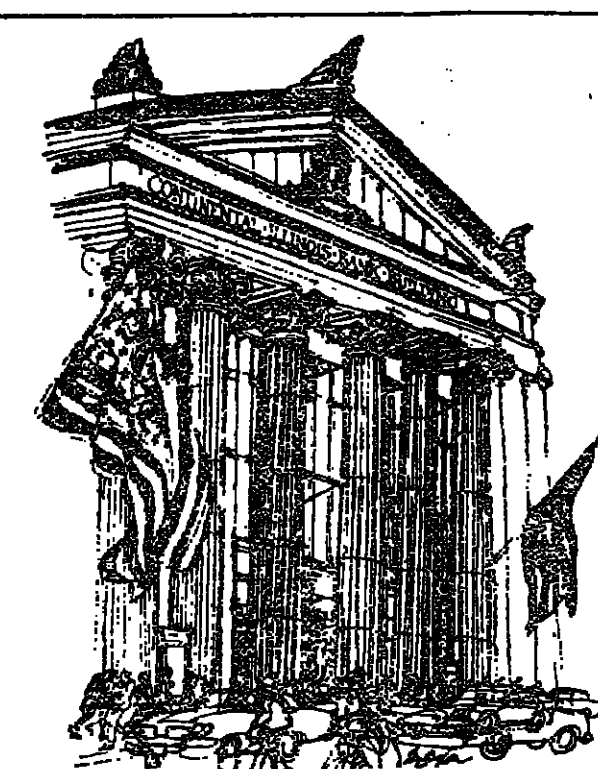
Belgian bond offering

BRUSSELS, Nov. 21.

THE PUBLIC bond offering by the Belgen Fonds des Routes, for which lists open next Monday, has been priced at 99 per cent. The bond, which closes on December 8, has a seven-year life and carries a coupon of 8.75 per cent. Effective yield is 8.95 per cent.

The banks are understood to have given commitments to take up to BFr 25bn in Fonds des Routes paper and the total sold could reach BFr 30 bn (\$1bn). This would bring public bond borrowings this year to around BFr 290bn.

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Chapelle group rescue finalised

By DAVID CURRY

PARIS, Nov. 21.

THE FINAL stage in the financial rescue of the Chapelle Packaging group is to be proposed to shareholders next month. It takes the form of the proposed absorption of the parent company, Société des Papeteries de la Chapelle by its two-thirds subsidiary and sole asset, Les Papeteries de la Chapelle Surlay.

The reorganisation has been made necessary by the severe losses suffered by the sector, which left the parent company at the end of last year with net liabilities of FF 16m and the subsidiary with net liabilities of FF 322m (\$48m).

Since then, a rescue has been mounted with the aid, notably, of the Institut pour le Developpe-

ment Industriel (IDI), which is a state-backed body existing to take temporary positions in ailing, but recoverable companies, and the Paribas banking group.

The parent company's capital was written down to FF 100,000, followed by a FF 200m capital raise subscribed to by IDI and Paribas. Now the capital of the subsidiary will be reduced to FF 32,000 before being lifted to FF 150m (\$40m) by the absorption of the parent company, which will go out of existence.

Parent company shareholders were asked at the time of the capital write-down to exchange their practically worthless old shares for new shares in the proportion of 1,010 for one new

share. Now they will receive nine shares in the reorganised entity for each parcel of 10 new shares or 10,100 old shares in the former parent company.

Creusot-Loire, the French heavy engineering group, said yesterday, reports AP-DI, that it had received authorisation from the Canadian Government to acquire complete control of Brava-Mueller-Huntley, a Toronto-based steel trading company.

The French group said it would hold a 25 per cent direct stake in the Canadian company, the remaining 75 per cent interest is held by Brava-Mueller-Huntley (USA). The company, which is based in New York and which was bought last year by Creusot-Loire.



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JAPANESE SHIPPING COMPANIES

Yen rise brings sluggish trends

BY YOKO SHIBATA

JAPAN'S six major shipping companies have suffered from sluggish trends in cargo movement for container liner and conventional cargo ships as a result of the sharp appreciation of the yen in the first six months of the fiscal year to September.

Rationalisation measures, such as disposing of unprofitable ships and cancelling ships chartered in the high freight rate days, were offset by a cut in freight revenue, which derived partly from the dollar de-nominated settlement of freight rates and partly from the decline in export volume as a result of yen appreciation.

Variances in earning performance largely depended upon how far each company rationalised its operations. Nippon Yusen disposed of 10 vessels; the number was 12 for Mitsui O.S.K. and five for Yamashita Shin Nihon Steamship. After cancellation of ships, Nippon Yusen reduced its operating vessels from 348 to 308 and Mitsui O.S.K. dropped from 352 to 300 during the six months.

Nippon Yusen's freight revenue slumped by ¥50bn (US\$250m) with dollar-based settlements severely hit by the rise in yen. For the full year, the

ten. However, the company expects ¥6bn in current profits, up 38 per cent over fiscal 1977.

The sharp fall in freight revenue was more or less covered by price increases and a ¥15bn result of inactive cargo movement in its dollar denominated Middle East, African

	Current profit first-half 1978-79	Change on first-half 1977-78	Net profit first-half 1978-79	Change on first-half 1977-78	Sales first-half 1978-79	Change on first-half 1977-78
Nippon Yusen	4.0	+78.0	2.1	-46.0	191.6	-10.0
Mitsui O.S.K.	-1.7	-	-4.1	-	167.7	-12.1
Yamashita Shin Nihon	5.2	-30.0	4.7	-47.0	69.8	-17.5
Kawasaki	-2.6	-	-0.79	-	112.9	-13.0
Sanko	-6.3	-	0.14	-22.8	140.8	-15.0
Showa Line	0.31	-2.0	0.13	-6.0	514.0	-10.0

noted chartering fee and fuel costs as a result of the yen appreciation.

The company faces declining profits in its liner division, particularly its container division operating at a rate of 70 per cent, against 80 per cent a year ago.

As a result, Nippon Yusen forecast that its current profits will be profitable for the current half-year, but the trend of the train ship division, Yamashita Shin Nihon Steam-

ship expects the recovery in its tanker division will not sufficiently cover the further declining profits in the liner division. As a result, the company, despite ¥500m financial revenue from a debenture operation, sees its current profits falling short of the previous years level for the current fiscal year.

Showa Line looks to maintain profits for the current fiscal year at the previous year's level, thanks to its operating the North American line. Instead of the unprofitable European and Australian lines operated by other shipping companies.

Kawasaki and Sanko Steamship expects recovery in their deficit-ridden tanker divisions, helped by the Government's oil stockpiling scheme, using tankers and better demand in the tanker market. Sanko will contribute four VLCC tankers for the Government scheme, which is expected to reduce the company's deficits substantially.

Kawasaki faces a large deficit in its liner division for the current fiscal year. Both Sanko and Kawasaki foresee further increased deficits for the fiscal year ending next March.

TOKYO, Nov. 21.

Interim earnings at Kubota decline

By Our Own Correspondent

TOKYO, Nov. 21. KUBOTA, manufacturer of cast iron pipes, agricultural industrial machinery, reported a disappointing earnings performance for the last six months ended October, due to dull demand for agricultural machines and sagging export profitability by the appreciation of the yen.

Reflecting the Government's acreage reduction, Kubota's main line agricultural machinery sales declined by 14.5 per cent compared with a year ago. The slump in agricultural machinery was covered by environmental equipment such as waste water treatment facilities (up 100 per cent) on the strength of brisk public investment. As a result, the company's interim sales stayed at the same level as the previous year, at ¥232.5bn (US\$1.2bn) (¥211.8bn in 1977).

However, deteriorating export profitability was not sufficiently covered by the effect from volume increase and price rises. Earnings worth ¥3.3bn from financial transactions confirmed the setback in interim current profit to only 1.2 per cent at ¥196.5bn (US\$853m). Kubota's interim net profits were at ¥9.3bn (US\$47.7m), down 1.1 per cent over a year ago.

For the full year ending next March, sales are estimated at ¥377bn (US\$2.4bn), up 3 per cent, and current profit and net profit at the same level as the previous year, at ¥232.5bn and ¥18.5bn, respectively.

Kiwi sales boost profit and dividend

By James Forth

SYDNEY, Nov. 21. KIWI INTERNATIONAL, the Australian-based polish and household product group, raised its profit by 41.6 per cent, from AS\$2.63m to a record AS\$3.73m (US\$2.4m) in the year to August 31.

The directors have lifted the dividend payment from six cents a share to eight cents, which is covered by earnings of 18.1 cents a share, compared with 12.5 cents in 1978-77.

The result was achieved on an increase in sales of 21.9 per cent, from AS\$6.5m to AS\$6.9m (US\$7.7m).

Japanese banks to supply \$40m slice of EDF loan

BY RICHARD C. HANSON

TOKYO, Nov. 21.

IT NOW appears that four or five Japanese banks will be allotted about \$40m of the \$800m credit being arranged for Electricite de France (EDF) by Credit Lyonnais.

The banks which have applied for ordinary participation in the loan include the Industrial Bank of Japan, Dai-ichi Kangyo Bank, Taisho, Kobe and Mitsubishi Trust. The French-originated credit, carrying a margin over 6.5 per cent above Libor for 10 years, at one point in negotiations involved the possible inclusion of a much larger Japanese participation, with some banks here acting as co-managers. But a combination of factors, including a stern warning from the Japanese Finance Ministry, nearly ended Japanese involvement entirely.

The syndication first ran into trouble in Japan in early October when Credit Lyonnais made initial soundings on a \$300m loan for EDF at an interest rate of only 1 per cent above Libor. The Japanese banks played a key role in rejecting the slim spread, first because it would be barely profitable and secondly because the Finance Ministry and Bank of Japan had recently told them that they should avoid heavy lending at very low rates.

Such loans are now thought to tarnish the reputation of Japanese banks, and more importantly of the authorities themselves. The authorities here, Credit Lyonnais reportedly contacted each bank individually. The short-term capital division of the Finance Ministry objected strongly to what looked to be a potentially very large (perhaps 10 per cent) portion in the loan. The Japanese banks were contacted and told to discuss among themselves how to keep the participation down to what the Ministry estimates that it costs on average about 1 per cent of \$150m total participation. The above Eurodollar rates to fund Japanese banks soon after-wards told Credit Lyonnais that they did not want to be co-managers, but might be interested in participation generally as lesser members of the group.

News of the Japanese rejections upset the French monetary authorities because it appeared that Japanese authorities were forcing private banks to fund a very credit-worthy French state borrower (after lending to the British).

There had been no direct contact between the two sides. The French authorities are reported among Japanese bankers to have been so upset as to allow no participation by Japanese banks at all, noting that the syndication could be completed without them. Credit Lyonnais took a different approach and sent invitations to several Japanese banks to participate in a few Japanese banks.

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Clal makes underwriting debut

BY L. DANIEL

TEL AVIV, Nov. 21.

CLAL, Israel's largest investment company, will become the first non-banking institution to underwrite an issue on the Tel Aviv Stock Exchange. Its subsidiary, Clalit Securities, will participate in a consortium which will act as underwriters for issues by Elbit Electronics and Rapak Electronics.

Clalit Securities intends to assist new companies to raise capital by going public. This assistance will take the form of external consulting services or, prior acquisition of a small part of the share capital so as to give Clalit the possibility of participating actively both in financial management and by means of

its representation on the Board. Meanwhile, two Clal subsidiaries have published a draft prospectus. Azorim Investment, Development and Construction, in which Clal currently holds 86.5 per cent of the equity, intends to make a one to one rights issue of 125m (US\$1.42m) in the form of 1510 ordinary shares, as well as 126m (US\$1.65m) of 20 per cent debentures, 1982-86 convertible into ordinary 1510 shares in the year 1979-80 and thirdly 159m options of 1510 to purchase ordinary 1510 shares in 1979-81. The debentures and options will be offered to the public in 90,000 units of 15,000 options.

At the same time, Azorim is offering to its parent company Clal, some 154.2m ordinary 1510 shares in exchange for the latter's holding in Modul Beton. Urdan Industries, a 38.6 per cent subsidiary of Clal Industries has published a draft prospectus for public issue of 123m ordinary 1515 shares. In addition, the company is offering existing shareholders 121.5m ordinary 1515 shares together with 1119.2m ordinary 1515 shares at a price of 105 per cent and to its employees 12.4m ordinary 1515 shares together with 1290,000 ordinary 1515 shares.

Smith Sugar in talks

By Our Own Correspondent

JOHANNESBURG, Nov. 21. SHARES IN C. G. Smith Sugar, which last week reported lower interim profits for the six months to end-September, were suspended in Johannesburg yesterday, with a brief statement recording that talks were in progress which could affect the market price offered.

Company sources, however, indicated that the suspension would last about a week. No other sugar shares have been suspended, nor has C. G. Smith Sugar's associate, C. G. Smith Investments.

Rights issue oversubscribed

By Anthony Rowley

HONG KONG, Nov. 21. HONGKONG LAND Company announced today that its rights issue of roughly HK\$600m (US\$125m) of 8 per cent unsecured loan stock with warrants, at par, has been oversubscribed. The basis of allotment will be announced not later than November 23, and certificates will be posted by December 11, the company said.

No payout at Utico despite recovery

BY RICHARD ROLFE

JOHANNESBURG, Nov. 21.

UTICO HOLDINGS, the South African subsidiary of BAT Industries, continued to recover strongly over the year to September 30, but the chairman, Mr. E. A. Rankin, says that liquidity requirements are paramount and that no dividend can be recommended for the year. In addition, he says that the board cannot give an indication "at this stage" that payments will be resumed in 1979.

Trading income improved from R4m to R7.3m (US\$4m), on turnover little changed at R71.5m, and after allowing for interest, tax and outside share-holders' interests, net attributable profits rose from R0.4m to R3.3m. As in the previous year, there is a substantial charge for extraordinary items, reflecting the

disposal of the group's cotton-fabrication business, but the charge is down from R2.2m to R0.8m. Hence the bottom line figures show a turnaround from losses of R1.8m to a profit of R2.3m for the year. Before the exceptional items, earnings per share improved from 3c to 38c. While the balance sheet shows current assets of R54m against current liabilities and short-term borrowings of R27m, part of the cash balances, put at R1.3m, are held in Rhodesia. So the South African operation needs internally generated funds and additional long-term finance. The board is also concerned about the demands in liquidity inherent in an average rate of inflation of 10 per cent, which it expects to continue.

NOTICE TO THE HOLDERS OF MATSUSHITA ELECTRIC INDUSTRIAL CO. LTD. 6% CONVERTIBLE DEBENTURES DUE NOVEMBER 24, 1980

Pursuant to Section 3(4)(f) of this Company's Indenture dated as of November 20, 1976, under which the above Debentures were issued, notice is hereby given as follows:

- Pursuant to the resolutions of the Board of Directors of the Company adopted at the meeting held on October 19, 1978, a free distribution of shares was effected on November 21, 1978 to shareholders of record as of November 20, 1978 at the rate of one share for each 10 shares held.
- Accordingly, the conversion price of the Debentures has been adjusted effective on November 21, 1978. The conversion price in effect prior to such adjustment was Yen 595.00 per share of Common Stock, and the adjusted conversion price is Yen 541.00 per share of Common Stock.

Matsushita Electric Industrial Co., Ltd. by The Bank of Tokyo Trust Company, Limited November 22, 1978

NOTICE

To the holders of the Floating Rate U.S. Dollar Certificates of Deposit due 24th November, 1981, of:

The Sumitomo Bank, Limited

Ground Floor, DBS Building,
6, Shenton Way, Singapore 1.

We hereby certify that the rate of interest payable on the above-mentioned Certificates of Deposit for the Interest Period beginning on 24th November, 1978, and ending on 24th May, 1979, is 11 1/2 per cent per annum.

DES-DAIWA SECURITIES INTERNATIONAL LIMITED

Our Otis escalators help make Paris' new Pompidou Center an easy place to get around.

They also help keep our sales on the rise.

Sales in billions

Year	1973	1974	1975	1976	1977	1978	1979
Sales	1.2	1.5	1.8	2.2	2.8	3.5	4.2

UNITED TECHNOLOGIES

Pratt & Whitney Aircraft Group • Otis Group
Exxon Group • Sperry Aircraft • Hamilton
Standard • Power Systems Division
Norden Systems • Chemical Systems Division
United Technologies Research Center
United Technologies Corporation
Hartford, Connecticut 06101 U.S.A.

United Technologies common stock is traded on the following European exchanges:
Amsterdam, Basel, Brussels, Frankfurt, Geneva, Lausanne, London, Paris, Zurich.

ICI executive joins Ellis & Everard

**Room F.1,
The Multiple Sclerosis Society of G.B. and N.I.
4 Tachbrook Street,
London SW1 1SJ**

Dollar's downturn halts Wall St. recovery

INVESTMENT DOLLAR indicated that investors are uncertain about the outlook for any economic downturn and have moved to the sidelines to await developments.

Active General Motors eased its price to \$29.75, after a sharp decline to \$28.75, following a report that the company had received a \$100 million loan from the Federal Reserve Bank of New York. The loan was to be used for the purchase of General Motors' 10% stake in the Canadian subsidiary, General Motors of Canada Ltd.

The Dow Jones Industrial Average closed at 1,043.14, down 1.14 points from its previous close. The S&P 500 Index closed at 104.14, down 0.14 points. The NYSE Volume was 1,043,140 shares.

The dollar had been under pressure since the beginning of the month, when it fell to a low of 1.0414. The fall was attributed to a combination of factors, including a report that the Federal Reserve Bank of New York had purchased \$100 million of Treasury bills, and a report that the Treasury Department had authorized the sale of \$100 million of Treasury bills.

The dollar's decline had led to a sharp decline in the price of gold, which fell from \$350.00 to \$340.00. The price of oil also fell, from \$10.00 to \$9.00. The price of wheat fell from \$1.00 to \$0.90.

The dollar's decline had also led to a sharp decline in the price of many other commodities, including sugar, cotton, and wool. The price of sugar fell from \$10.00 to \$9.00. The price of cotton fell from \$1.00 to \$0.90. The price of wool fell from \$1.00 to \$0.90.

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Canada Markets retained a firm inclination in fairly active dealings. The Toronto Composite Index improved 4.1 to 1,249.4, while the S&P 500 Index improved 0.14 to 104.14. The NYSE Volume was 1,043,140 shares.

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Germany Stocks put on a mixed performance, with no special factors affecting trading. Volkswagen rose 1.40 in active trading, to 1,249.4. The S&P 500 Index improved 0.14 to 104.14. The NYSE Volume was 1,043,140 shares.

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NEW YORK - DOW JONES									
Index	1978	1977	1976	1975	1974	1973	1972	1971	1970
Industrial	1,043.14	1,042.00	1,041.86	1,041.72	1,041.58	1,041.44	1,041.30	1,041.16	1,041.02
Transportation	1,043.14	1,042.00	1,041.86	1,041.72	1,041.58	1,041.44	1,041.30	1,041.16	1,041.02
Utilities	1,043.14	1,042.00	1,041.86	1,041.72	1,041.58	1,041.44	1,041.30	1,041.16	1,041.02
Chemicals	1,043.14	1,042.00	1,041.86	1,041.72	1,041.58	1,041.44	1,041.30	1,041.16	1,041.02
Food	1,043.14	1,042.00	1,041.86	1,041.72	1,041.58	1,041.44	1,041.30	1,041.16	1,041.02
Textile	1,043.14	1,042.00	1,041.86	1,041.72	1,041.58	1,041.44	1,041.30	1,041.16	1,041.02
Metals	1,043.14	1,042.00	1,041.86	1,041.72	1,041.58	1,041.44	1,041.30	1,041.16	1,041.02
Oil	1,043.14	1,042.00	1,041.86	1,041.72	1,041.58	1,041.44	1,041.30	1,041.16	1,041.02
Gold	1,043.14	1,042.00	1,041.86	1,041.72	1,041.58	1,041.44	1,041.30	1,041.16	1,041.02
Other	1,043.14	1,042.00	1,041.86	1,041.72	1,041.58	1,041.44	1,041.30	1,041.16	1,041.02

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EUROPEAN OPTIONS EXCHANGE									
Series	Vol.	Last	High	Low	Settle	Settle	Settle	Settle	Settle
ANK	1.50	10.40	10.40	10.40	10.40	10.40	10.40	10.40	10.40
ANK	1.50	10.40	10.40	10.40	10.40	10.40	10.40	10.40	10.40
ANK	1.50	10.40	10.40	10.40	10.40	10.40	10.40	10.40	10.40
ANK	1.50	10.40	10.40	10.40	10.40	10.40	10.40	10.40	10.40
ANK	1.50	10.40	10.40	10.40	10.40	10.40	10.40	10.40	10.40
ANK	1.50	10.40	10.40	10.40	10.40	10.40	10.40	10.40	10.40
ANK	1.50	10.40	10.40	10.40	10.40	10.40	10.40	10.40	10.40
ANK	1.50	10.40	10.40	10.40	10.40	10.40	10.40	10.40	10.40
ANK	1.50	10.40	10.40	10.40	10.40	10.40	10.40	10.40	10.40
ANK	1.50	10.40	10.40	10.40	10.40	10.40	10.40	10.40	10.40

BASE LENDING RATES									
Series	Vol.	Last	High	Low	Settle	Settle	Settle	Settle	Settle
ANK	1.50	10.40	10.40	10.40	10.40	10.40	10.40	10.40	10.40
ANK	1.50	10.40	10.40	10.40	10.40	10.40	10.40	10.40	10.40
ANK	1.50	10.40	10.40	10.40	10.40	10.40	10.40	10.40	10.40
ANK	1.50	10.40	10.40	10.40	10.40	10.40	10.40	10.40	10.40
ANK	1.50	10.40	10.40	10.40	10.40	10.40	10.40	10.40	10.40
ANK	1.50	10.40	10.40	10.40	10.40	10.40	10.40	10.40	10.40
ANK	1.50	10.40	10.40	10.40	10.40	10.40	10.40	10.40	10.40
ANK	1.50	10.40	10.40	10.40	10.40	10.40	10.40	10.40	10.40
ANK	1.50	10.40	10.40	10.40	10.40	10.40	10.40	10.40	10.40
ANK	1.50	10.40	10.40	10.40	10.40	10.40	10.40	10.40	10.40

BASE LENDING RATES									
Series	Vol.	Last	High	Low	Settle	Settle	Settle	Settle	Settle
ANK	1.50	10.40	10.40	10.40	10.40	10.40	10.40	10.40	10.40
ANK	1.50	10.40	10.40	10.40	10.40	10.40	10.40	10.40	10.40
ANK	1.50	10.40	10.40	10.40	10.40	10.40	10.40	10.40	10.40
ANK	1.50	10.40	10.40	10.40	10.40	10.40	10.40	10.40	10.40
ANK	1.50	10.40	10.40	10.40	10.40	10.40	10.40	10.40	10.40
ANK	1.50	10.40	10.40	10.40	10.40	10.40	10.40	10.40	10.40
ANK	1.50	10.40	10.40	10.40	10.40	10.40	10.40	10.40	10.40
ANK	1.50	10.40	10.40	10.40	10.40	10.40	10.40	10.40	10.40
ANK	1.50	10.40	10.40	10.40	10.40	10.40	10.40	10.40	10.40
ANK	1.50	10.40	10.40	10.40	10.40	10.40	10.40	10.40	10.40

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COMMODITY AND RAW MATERIALS

Producer buying lifts coffee

By Our Commodities Staff

SUPPORT BUYING, believed to be on the behalf of producers, boosted values on the London futures market yesterday. The January position climbed to \$1.454 a tonne at one stage before ending the day 31.5 higher at \$1.445.5 a tonne.

Early reports said the rise was prompted by fears of a tight supply situation but some dealers later questioned this. They said the underlying tone appeared to be "bearish" but adequate supplies available to the market and exporters staying on the sidelines.

From Mexico City meanwhile, Reuters reported that the Mexican Agultura announced that the so-called "Bogota Group" of coffee producers will meet in Guatemala City on Friday to examine ways of curtailing speculation on the world coffee markets.

Among the possible measures the group will examine will be use of a \$140m price stabilisation fund they set up at a meeting in Bogota in August.

The eight countries involved are Brazil, Colombia, Costa Rica, El Salvador, Guatemala, Honduras, Mexico and Venezuela.

Cereal award for Suffolk farmer

By Our Commodities Staff

THE NICKERSON Seed Company award for new ideas in cereal growing has been won by an Ipswich farmer, Mr. Oliver Cooper, it was announced yesterday.

Sir Emrys Jones, chairman of the judges, said with economic pressures pushing cereal growers onwards in the search for higher yields, the climate was right for new ideas.

"The costs of growing cereals had escalated so steeply in the past few years that there was now a very different situation to that of the early 1970s."

Mr. Cooper had concentrated on methods of cutting down the preplant wastage in liquid application of chemicals by developing new equipment to control the quantity applied.

India tea output down

By Our Own Correspondent

CALCUTTA, Nov. 21. INDIAN TEA production in the first nine months of 1978 totalled 419.5m kilos, compared with 419m kilos in the same period last year.

At the end of July the short-fall was 7.5m kilos and to that extent the crop has shown a recovery.

EEC promises changes in bacon subsidies

By Margaret Van Hatten

RELIEF is on the way for the hard-pressed British bacon industry. Some Common Market subsidies paid on Danish, Dutch and Irish bacon sales to the UK are to be reduced, Mr. Finn Gundelach, EEC Agriculture Commissioner, said today.

Commission proposals to modify the coefficients on monetary compensatory amounts (MCAs) for pigmeat cuts and exports will be introduced in due course "in the very near future," probably within the next month, Mr. Gundelach said.

He said the coefficients would not necessarily all be cut. Some might rise, but the general trend would be downward. In line with the changes Britain is seeking.

Britain has been trying unsuccessfully for more than a year to get the coefficients reduced, particularly for bacon.

Mr. Gundelach said the proposals will be put to the Commission's pigmeat management committee and will be implemented without being put to the Council of Ministers.

Proposals regarding the "sluice gate price," the effective minimum import price for pigmeat exports entering the Community from non-EEC countries, which

the French are seeking to have raised, will be put to the Council of Agriculture Ministers at their next meeting on December 18.

The date of this meeting has been put back a week to allow a breathing space between the EEC Summit on December 5 and 6 at which heads of state are expected to consider British demands for the reform of the Common Agricultural Policy, and the presentation to Ministers of the Commission's farm price proposals for 1979-80.

The Commission is expected to agree on these proposals at its December 12 meeting.

No discernible progress was made in the year-old debate on regulating the wine market, the subject of continuous wrangling between Italy and France, and this will have to be taken up again at the December meeting.

Mr. John Silkin, the UK Minister of Agriculture, died appointed those who had expected fireworks following his threat yesterday to "raise hell" over the proposed sale of EEC butter to Russia at subsidised rates.

Mr. Silkin suggested that the Commission should refuse to fix in advance the export subsidies on such sales in order to

Tin market down again

By John Edwards, Commodities Editor

TIN PRICES tumbled again on the London-Metal Exchange yesterday. Standard grade cash tin closed \$117.5 lower at \$7,322.5 a tonne—more than \$500 below the all-time peak of \$5,090 reached earlier this month.

The London market opened on an easier note following a sharp fall in Penang overnight, when the Straits tin price declined by \$10 to \$11,886 a picul.

At one stage the three months quotation in London fell to \$7,180 a tonne on speculation and hedge selling. But traders rallied and the market to \$7,250 before declining again on the late hour to \$7,215.

Other base metal prices fell in the morning but recovered in later trading to close marginally higher. Copper was lifted by a higher than expected opening on the New York market, which helped to boost lead and zinc values.

EEC SUGAR EXPORTS

BRUSSELS, Nov. 21.

THE EEC Commission authorised exports of 48,000 tonnes of white sugar at this week's meeting compared with 43,000 tonnes last week.

It also granted export rebates on 30,000 tonnes of raw sugar compared with 10,000 tonnes.

The maximum export rebate for whites was lowered to 24.742 units of account from 25.050 unit while that for raws was decreased to 21.558 unit from 21.538 unit.

UK Timber Market Mortgage rise could hit softwood trade

By a Special Correspondent

UK CONSUMPTION of softwood is expected to be virtually unchanged in 1979, but whereas this year trade has picked up in the second half, a sharp drop is likely to start next year the opposite is likely with conditions deteriorating through price increases and indeed they have been exerting pressure on the market since the summer, but this has been controlled and responsible. It is thought that they have sold a reasonable amount of wood forward for 1979 at prices about 12 per cent above those ruling early this year.

However, the figures were prepared before the recent Government measures which raised the minimum lending rate to 12½ per cent, which had an immediate impact on house mortgage rates. Also, since the forecasts were made, the figures for September have been published, revealing a disappointing consumption of 562,000 cu. metres in a month which was generally expected to be good.

Importers were looking for a total of more than 600,000 cu. metres. Had both these factors been known before the conference it seems likely that the 0.7 per cent forecast would have been cut forward as a means of coping with the probable decrease in consumption for next year instead of as a gain. However, the figure is small in relation to the overall amounts involved, so the UK

trade is sticking with its forecast of between 6.5m and 6.7m cu. metres uptake for both 1978 and 1979.

Observers recognise that Scandinavian suppliers have to recover the effects of inflation through price increases and indeed they have been exerting pressure on the market since the summer, but this has been controlled and responsible. It is thought that they have sold a reasonable amount of wood forward for 1979 at prices about 12 per cent above those ruling early this year.

Stocks on the ground at Scandinavian mills are low as a result of the lower production programmes which have ruled for the last three years and the mills point out that their sales outside Europe, mostly to North Africa and the Middle East are buoyant. For their part, the importers are convinced that there will be no consumption boom in Europe next year and they would be loath to see the Scandinavians becoming too ambitious in their pricing. Reasonably pitched Russian offers fairly early in the season would strengthen the importers' hand.

The Russians are expected to have about the same amount of wood for export next year, which means that they will probably offer around 1.4m cu. m to the UK market—say 20 per cent of our requirements. The practice of basing con-

'Secret' NZ deal with Japan

By Christopher Parkes

JAPAN HAS struck a "secret" bargain with New Zealand, promising a huge increase in its imports of dairy produce in the year starting next April, senior sources in the European dairy industry claimed yesterday. The pact will boost the value of New Zealand dairy sales to Japan to \$500m a year.

But the skimmed milk powder and butterfat involved in the package will not be eaten in Japan, the sources say. It will be given away in the developing world as part of the Japanese foreign food aid programme.

The deal, it is alleged, is Japan's way of paying for access to New Zealand's 200-mile fishing zone.

New Zealand officials had no knowledge of any "secret" agreements and pointed out that had such a bargain been struck it would surely have featured prominently in the current election campaign.

Mr. Stan Murphy, London director of the New Zealand Dairy Board, said the figures

mentioned were "of a totally unreal order of magnitude."

European dairy industry officials said that last spring New Zealand signed two agreements with Japan, one secret and one for publication.

The former included a commitment by NZ dairy goods by the end of March 1979. During the following 12 months, it is said, Japan promised to import \$500m worth of NZ dairy goods by the end of March 1979. During the following 12 months, it is said, Japan promised to import \$500m worth of NZ dairy goods by the end of March 1979.

The claims reflect the increasing bitterness in the European dairy industry and even the Common Market Commission towards New Zealand's campaign to retain and even enlarge its markets for dairy goods in Britain.

Negotiations began in Brussels yesterday between NZ Government officials and Sir Roy Denman, EEC director-general for external relations on the prices and conditions governing New Zealand access to Community markets.

Talks are also due to begin on access to the UK butter market beyond 1980.

New Zealand says the annual

Norway may impose new fishing ban

By Fay Gjester

NORWAY IS considering the creation of two new no-trawling zones within its 200-mile limit, as well as an extension of trawling curbs already in effect in three other fish-rich areas along the coast.

The move—like the establishment of the first three no-trawling zones—would improve working conditions for fixed gear fishers whose lines and nets are often disturbed by trawl sweeps.

The two new zones would be established on the Streviga Bank, off Nore County, and on the Fugley Bank, off the county of Nord-Trøndelag.

Two existing no-trawling zones, on the Lofoten and Malangen grounds, also off Troms County, would be increased in area and the period of time when trawling is banned in them would be extended.

The third existing zone—Nordbanken, off Finnmark County—would be a no-trawl area for two months in the spring, rather than in the autumn.

Mr. Eivind Boime, Fisheries Minister, said that if the plans were well received by Norwegian fishing industry organisations they could be put into effect by next autumn, though it was too early to say whether this date would in fact be chosen.

The organisations asked to comment on the plans—by March 1 next year—include the Norwegian Fishermen's Association, the Norwegian Seamen's Union and the Norwegian Fish Producers' Association.

Mr. Boime said foreign countries entitled to fish in Norway's waters, under quota agreements—mainly the USSR and EEC members—might object to the proposals. They had not been Norwegian law of the sea minister.

The Norwegians say the right to establish a 200-mile zone off the coast of Lofoten and the Malangen grounds, most countries in Europe adhere to Norwegian rules reporting their catches and providing their information to Norwegian authorities.

The Russians, however, argue that the 1920 Paris Treaty which gave Norway sovereignty over Spitzbergen, only covers the land mass itself and the waters up to four miles from the coast.

The sources said that experts from the two delegations are working on a formula for the division of stocks of Arctic cod, which would circumvent the question of sovereignty.

COMMODITY MARKET REPORTS AND PRICES

BASE METALS

COPPER—Marginal rise on the London-Metal Exchange after a rise in 1978 forward metal raised to the day's low of \$10.00 owing to general liquidation of short positions.

LEAD—Firmly held in the morning, but liquidation with the market led to a decline in the afternoon.

ZINC—Firmly held in the morning, but liquidation with the market led to a decline in the afternoon.

March Coffee 1300-1313

1. Tax-free trading on commodity futures.
2. The commodity futures market for the smaller investor.

COFFEE

ROBUSTA opened 20 higher this morning and retained their steadiness despite persistent trade selling around the 1978-79 contract.

ARABICA—A strong New York C market and buying from one particular source led to a rise in the price of the close and the market closed just off the high.

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WOOL FUTURES

NEW ZEALAND CROSSBREDS—In order by buyer, seller, 1978-79, 1979-80, 1980-81, 1981-82, 1982-83, 1983-84, 1984-85, 1985-86, 1986-87, 1987-88, 1988-89, 1989-90, 1990-91, 1991-92, 1992-93, 1993-94, 1994-95, 1995-96, 1996-97, 1997-98, 1998-99, 1999-00, 2000-01, 2001-02, 2002-03, 2003-04, 2004-05, 2005-06, 2006-07, 2007-08, 2008-09, 2009-10, 2010-11, 2011-12, 2012-13, 2013-14, 2014-15, 2015-16, 2016-17, 2017-18, 2018-19, 2019-20, 2020-21, 2021-22, 2022-23, 2023-24, 2024-25, 2025-26, 2026-27, 2027-28, 2028-29, 2029-30, 2030-31, 2031-32, 2032-33, 2033-34, 2034-35, 2035-36, 2036-37, 2037-38, 2038-39, 2039-40, 2040-41, 2041-42, 2042-43, 2043-44, 2044-45, 2045-46, 2046-47, 2047-48, 2048-49, 2049-50, 2050-51, 2051-52, 2052-53, 2053-54, 2054-55, 2055-56, 2056-57, 2057-58, 2058-59, 2059-60, 2060-61, 2061-62, 2062-63, 2063-64, 2064-65, 2065-66, 2066-67, 2067-68, 2068-69, 2069-70, 2070-71, 2071-72, 2072-73, 2073-74, 2074-75, 2075-76, 2076-77, 2077-78, 2078-79, 2079-80, 2080-81, 2081-82, 2082-83, 2083-84, 2084-85, 2085-86, 2086-87, 2087-88, 2088-89, 2089-90, 2090-91, 2091-92, 2092-93, 2093-94, 2094-95, 2095-96, 2096-97, 2097-98, 2098-99, 2099-00, 2100-01, 2101-02, 2102-03, 2103-04, 2104-05, 2105-06, 2106-07, 2107-08, 2108-09, 2109-10, 2110-11, 2111-12, 2112-13, 2113-14, 2114-15, 2115-16, 2116-17, 2117-18, 2118-19, 2119-20, 2120-21, 2121-22, 2122-23, 2123-24, 2124-25, 2125-26, 2126-27, 2127-28, 2128-29, 2129-30, 2130-31, 2131-32, 2132-33, 2133-34, 2134-35, 2135-36, 2136-37, 2137-38, 2138-39, 2139-40, 2140-41, 2141-42, 2142-43, 2143-44, 2144-45, 2145-46, 2146-47, 2147-48, 2148-49, 2149-50, 2150-51, 2151-52, 2152-53, 2153-54, 2154-55, 2155-56, 2156-57, 2157-58, 2158-59, 2159-60, 2160-61, 2161-62, 2162-63, 2163-64, 2164-65, 2165-66, 2166-67, 2167-68, 2168-69, 2169-70, 2170-71, 2171-72, 2172-73, 2173-74, 2174-75, 2175-76, 2176-77, 2177-78, 2178-79, 2179-80, 2180-81, 2181-82, 2182-83, 2183-84, 2184-85, 2185-86, 2186-87, 2187-88, 2188-89, 2189-90, 2190-91, 2191-92, 2192-93, 2193-94, 2194-95, 2195-96, 2196-97, 2197-98, 2198-99, 2199-00, 2200-01, 2201-02, 2202-03, 2203-04, 2204-05, 2205-06, 2206-07, 2207-08, 2208-09, 2209-10, 2210-11, 2211-12, 2212-13, 2213-14, 2214-15, 2215-16, 2216-17, 2217-18, 2218-19, 2219-20, 2220-21, 2221-22, 2222-23, 2223-24, 2224-25, 2225-26, 2226-27, 2227-28, 2228-29, 2229-30, 2230-31, 2231-32, 2232-33, 2233-34, 2234-35, 2235-36, 2236-37, 2237-38, 2238-39, 2239-40, 2240-41, 2241-42, 2242-43, 2243-44, 2244-45, 2245-46, 2246-47, 2247-48, 2248-49, 2249-50, 2250-51, 2251-52, 2252-53, 2253-54, 2254-55, 2255-56, 2256-57, 2257-58, 2258-59, 2259-60, 2260-61, 2261-62, 2262-63, 2263-64, 2264-65, 2265-66, 2266-67, 2267-68, 2268-69, 2269-70, 2270-71, 2271-72, 2272-73, 2273-74, 2274-75, 2275-76, 2276-77, 2277-78, 2278-79, 2279-80, 2280-81, 2281-82, 2282-83, 2283-84, 2284-85, 2285-86, 2286-87, 2287-88, 2288-89, 2289-90, 2290-91, 2291-92, 2292-93, 2293-94, 2294-95, 2295-96, 2296-97, 2297-98, 2298-99, 2299-00, 2300-01, 2301-02, 2302-03, 2303-04, 2304-05, 2305-06, 2306-07, 2307-08, 2308-09, 2309-10, 2310-11, 2311-12, 2312-13, 2313-14, 2314-15, 2315-16, 2316-17, 2317-18, 2318-19, 2319-20, 2320-21, 2321-22, 2322-23, 2323-24, 2324-25, 2325-26, 2326-27, 2327-28, 2328-29, 2329-30, 2330-31, 2331-32, 2332-33, 2333-34, 2334-35, 2335-36, 2336-37, 2337-38, 2338-39, 2339-40, 2340-41, 2341-42, 2342-43, 2343-44, 2344-45, 2345-46, 2346-47, 2347-48, 2348-49, 2349-50, 2350-51, 2351-52, 2352-53, 2353-54, 2354-55, 2355-56, 2356-57, 2357-58, 2358-59, 2359-60, 2360-61, 2361-62, 2362-63, 2363-64, 2364-65, 2365-66, 2366-67, 2367-68, 2368-69, 2369-70, 2370-71, 2371-72, 2372-73, 2373-74, 2374-75, 2375-76, 2376-77, 2377-78, 2378-79, 2379-80, 2380-81, 2381-82, 2382-83, 2383-84, 2384-85, 2385-86, 2386-87, 2387-88, 2388-89, 2389-90, 2390-91, 2391-92, 2392-93, 2393-94, 2394-95, 2395-96, 2396-97, 2397-98, 2398-99, 2399-00, 2400-01, 2401-02, 2402-03, 2403-04, 2404-05, 2405-06, 2406-07, 2407-08, 2408-09, 2409-10, 2410-11, 2411-12, 2412-13, 2413-14, 2414-15, 2415-16, 2416-17, 2417-18, 2418-19, 2419-20, 2420-21, 2421-22, 2422-23, 2423-24, 2424-25, 2425-26, 2426-27, 2427-28, 2428-29, 2429-30, 2430-31, 2431-32, 2432-33, 2433-34, 2434-35, 2435-36, 2436-37, 2437-38, 2438-39, 2439-40, 2440-41, 2441-42, 2442-43, 2443-44, 2444-45, 2445-46, 2446-47, 2447-48, 2448-49, 2449-50, 2450-51, 2451-52, 2452-53, 2453-54, 2454-55, 2455-56, 2456-57, 2457-58, 2458-59, 2459-60, 2460-61, 2461-62, 2462-63, 2463-64, 2464-65, 2465-66, 2466-67, 2467-68, 2468-69, 2469-70, 2470-71, 2471-72, 2472-73, 2473-74, 2474-75, 2475-76, 2476-77, 2477-78, 2478-79, 2479-80, 2480-81, 2481-82, 2482-83, 2483-84, 2484-85, 2485-86, 2486-87, 2487-88, 2488-89, 2489-90, 2490-91, 2491-92, 2492-93, 2493-94, 2494-95, 2495-96, 2496-97, 2497-98, 2498-99, 2499-00, 2500-01, 2501-02, 2502-03, 2503-04, 2504-05, 2505-06, 2506-07, 2507-08, 2508-09, 2509-10, 2510-11, 2511-12, 2512-13, 2513-14, 2514-15, 2515-16, 2516-17, 2517-18, 2518-19, 2519-20, 2520-21, 2521-22, 2522-23, 2523-24, 2524-25, 2525-26, 2526-27, 2527-28, 2528-29, 2529-30, 2530-31, 2531-32, 2532-33, 2533-34, 2534-35, 2535-36, 2536-37, 2537-38, 2538-39, 2539-40, 2540-41, 2541-42, 2542-43, 2543-44, 2544-45, 2545-46, 2546-47, 2547-48, 2548-49, 2549-50, 2550-51, 2551-52, 2552-53, 2553-54, 2554-55, 2555-56, 2556-57, 2557-58, 2558-59, 2559-60, 2560-61, 2561-62, 2562-63, 2563-64, 2564-65, 2565-66, 2566-67, 2567-68, 2568-69, 2569-70, 2570-71, 2571-72, 2572-73, 2573-74, 2574-75, 2575-76, 2576-77, 2577-78, 2578-79, 2579-80, 2580-81, 2581-82, 2582-83, 2583-84, 2584-85, 2585-86, 2586-87, 2587-88, 2588-89, 2589-90, 2590-91, 2591-92, 2592-93, 2593-94, 2594-95, 2595-96, 2596-97, 2597-98, 2598-99, 2599-00, 2600-01, 2601-02, 2602-03, 2603-04, 2604-05, 2605-06, 2606-07, 2607-08, 2608-09, 2609-10, 2610-11, 2611-12, 2612-13, 2613-14, 2614-15, 2615-16, 2616-17, 2617-18, 2618-19, 2619-20, 2620-21, 2621-22, 2622-23, 2623-24, 2624-25, 2625-26, 2626-27, 2627-28, 2628-29, 2629-30, 2630-31, 2631-32, 2632-33, 2633-34, 2634-35, 2635-36, 2636-37, 2637-38, 2638-39, 2639-40, 2640-41, 2641-42, 2642-43, 2643-44, 2644-45, 2645-46, 2646-47, 2647-48, 2648-49, 2649-50, 2650-51, 2651-52, 2652-53, 2653-54, 2654-55, 2655-56, 2656-57, 2657-58, 2658-59, 2659-60, 2660-61, 2661-62, 2662-63, 2663-64, 2664-65, 2665-66, 2666-67, 2667-68, 2668-69, 2669-70, 2670-71, 2671-72, 2672-73, 2673-74, 2674-75, 2675-76, 2676-77, 2677-78, 2678-79, 2679-80, 2680-81, 2681-82, 2682-83, 2683-84, 2684-85, 2685-86, 2686-87, 2687-88, 2688-89, 2689-90, 2690-91, 2691-92, 2692-93, 2693-94, 2694-95, 2695-96, 2696-97, 2697-98, 2698-99, 2699-00, 2700-01, 2701-02, 2702-03, 2703-04, 2704-05, 2705-06, 2706-07, 2707-08, 2708-09, 2709-10, 2710-11, 2711-12, 2712-13, 2713-14, 2714-15, 2715-16, 2716-17, 2717-18, 2718-19, 2719-20, 2720-21, 2721-22, 2722-23, 2723-24, 2724-25, 2725-26, 2726-27, 2727-28, 2728-29, 2729-30, 2730-31, 2731-32, 2732-33, 2733-34, 2734-35, 2735-36, 2736-37, 2737-38, 2738-39, 2739-40, 2740-41, 2741-42, 2742-43, 2743-44, 2744-45, 2745-46, 2746-47, 2747-48, 2748-49, 2749-50, 2750-51, 2751-52, 2752-53, 2753-54, 2754-55, 2755-56, 2756-57, 2757-58, 2758-59, 2759-60, 2760-61, 2761-62, 2762-63, 2763-64, 2764-65, 2765-66, 2766-67, 2767-68, 2768-69, 2769-70, 2770-71, 2771-72, 2772-73, 2773-74, 2774-75, 2775-76, 2776-77, 2777-78, 2778-79, 2779-80, 2780-81, 2781-82, 2782-

NOTES

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Table with columns: Fund Name, 1978 High, 1978 Low, Stock, Price, Div, Div %.

Shorts (Lives up to Five Years)

Five to Fifteen Years

Over Fifteen Years

Undated

INTERNATIONAL BANK

CORPORATION LOANS

Table with columns: Company Name, 1978 High, 1978 Low, Stock, Price, Div, Div %.

COMMONWEALTH & AFRICAN LOANS

LOANS

Table with columns: Fund Name, 1978 High, 1978 Low, Stock, Price, Div, Div %.

FOREIGN BONDS & RAILS

Table with columns: Fund Name, 1978 High, 1978 Low, Stock, Price, Div, Div %.

FINANCIAL TIMES

BRACKEN HOUSE, 10, CANNON STREET, LONDON EC4A 3BY
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BONDS & RAILS—Cont.

Table with columns: Fund Name, 1978 High, 1978 Low, Stock, Price, Div, Div %.

BANKS & HP—Continued

Table with columns: Fund Name, 1978 High, 1978 Low, Stock, Price, Div, Div %.

CHEMICALS, PLASTICS—Cont.

Table with columns: Fund Name, 1978 High, 1978 Low, Stock, Price, Div, Div %.

ENGINEERING—Continued

Table with columns: Fund Name, 1978 High, 1978 Low, Stock, Price, Div, Div %.

AMERICANS

Table with columns: Fund Name, 1978 High, 1978 Low, Stock, Price, Div, Div %.

BEERS, WINES AND SPIRITS

Table with columns: Fund Name, 1978 High, 1978 Low, Stock, Price, Div, Div %.

DRAPERY AND STORES

Table with columns: Fund Name, 1978 High, 1978 Low, Stock, Price, Div, Div %.

HOTELS AND CATERERS

Table with columns: Fund Name, 1978 High, 1978 Low, Stock, Price, Div, Div %.

CANADIANS

Table with columns: Fund Name, 1978 High, 1978 Low, Stock, Price, Div, Div %.

BANKS AND HIRE PURCHASE

Table with columns: Fund Name, 1978 High, 1978 Low, Stock, Price, Div, Div %.

ELECTRICAL AND RADIO

Table with columns: Fund Name, 1978 High, 1978 Low, Stock, Price, Div, Div %.

FOOD GROCERIES, ETC.

Table with columns: Fund Name, 1978 High, 1978 Low, Stock, Price, Div, Div %.

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FOOD, GROCERIES—Cont.

Table with columns: Fund Name, 1978 High, 1978 Low, Stock, Price, Div, Div %.

INDUSTRIALS (Miscel.)

Table with columns: Fund Name, 1978 High, 1978 Low, Stock, Price, Div, Div %.

FOOD GROCERIES, ETC.

Table with columns: Fund Name, 1978 High, 1978 Low, Stock, Price, Div, Div %.

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INDUSTRIALS—Continued

Stock	Price	Change	Div	Yield	Vol
177	177				
178	178				
179	179				
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INSURANCE—Continued

	Stock	Price	Chg	Div	Yield
157	Washington W. 30	172	+1	1.8	2.1
158	Amalgamated W. 30	172	+1	1.8	2.1
159	Amalgamated W. 30	172	+1	1.8	2.1
160	Amalgamated W. 30	172	+1	1.8	2.1
161	Amalgamated W. 30	172	+1	1.8	2.1
162	Amalgamated W. 30	172	+1	1.8	2.1
163	Amalgamated W. 30	172	+1	1.8	2.1
164	Amalgamated W. 30	172	+1	1.8	2.1
165	Amalgamated W. 30	172	+1	1.8	2.1
166	Amalgamated W. 30	172	+1	1.8	2.1
167	Amalgamated W. 30	172	+1	1.8	2.1
168	Amalgamated W. 30	172	+1	1.8	2.1
169	Amalgamated W. 30	172	+1	1.8	2.1
170	Amalgamated W. 30	172	+1	1.8	2.1
171	Amalgamated W. 30	172	+1	1.8	2.1
172	Amalgamated W. 30	172	+1	1.8	2.1
173	Amalgamated W. 30	172	+1	1.8	2.1
174	Amalgamated W. 30	172	+1	1.8	2.1
175	Amalgamated W. 30	172	+1	1.8	2.1
176	Amalgamated W. 30	172	+1	1.8	2.1
177	Amalgamated W. 30	172	+1	1.8	2.1
178	Amalgamated W. 30	172	+1	1.8	2.1
179	Amalgamated W. 30	172	+1	1.8	2.1
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Cabinet to discuss Ford sanctions

BY RICHARD EVANS AND ALAN PIKE

THE CABINET is expected to discuss tomorrow the imposition of sanctions against Ford if its meetings of the 5,000 strikers this morning convert the company's 17 per cent offer into a firm settlement.

Mr. James Callaghan refused to be drawn in the Commons yesterday on the Government's intentions, but it is probable that as a minimum, the Government will boycott all Ford products.

The belief among Ministers is that the 17 per cent offer represents such a damaging breach of the norm that some retaliatory action is essential in order to bolster the Government's pay policy.

But specific Government action might be delayed until it becomes clear whether Ford will have to increase the offer of its products to pay for the settlement. So far, there is no indication that Ministers intend to withdraw development assistance and regional aid promised to Ford.

Mass meetings of the strikers will this morning decide whether to follow the recommendation of their negotiators and return to work on Friday.

Shop stewards at the Halewood plant in Liverpool yesterday decided to recommend the

day decided to recommend the factoring of 1,000 strong manual workforce to reject the offer. They have, however, agreed to abide by the majority decision of Ford plants throughout the country.

The mood of shop stewards at plants other than Halewood yesterday appeared to be in favour of a return to work. Men at Southampton who, with those at Halewood, were the first to begin what became a national strike, will be recommended to return. At Dagenham, Ford's largest British complex, shop stewards voted 107-51 in favour of accepting the offer.

Inflation

Further pressure on the strikers to return came yesterday from the Amalgamated Union of Engineering Workers, which was the first to declare the Ford strike official, when its executive endorsed the national strike. The strike has cost the AUEW almost £1m in dispute benefit and lost contributions, while the bill for the Transport and General Workers Union will be up to £25m.

The Prime Minister, pressed by MPs to react to the latest offer, concentrated instead in

arguing that Ford workers would have benefited just as much by accepting 5 per cent and avoiding the cost of the nine-week stoppage.

"There are certain consequences about increases in earnings that will have a profound effect on the rate of inflation, growth and investment, and it is my responsibility to point that out," he declared.

Mr. Callaghan urged all involved in pay negotiations to reflect on the costs involved in striking to achieve a pay settlement above 5 per cent.

On sanctions, he promised that if the Government decided as it was entitled to do, to withhold its custom and not purchase particular products, the company concerned would be the first to know.

The assumption later was that any decision on sanctions would be announced publicly and that Ford would not suddenly find itself on a secret blacklist.

Mr. Eddie Loyden, a Labour left-winger, maintained that the strike could have been avoided had Ford settled the claim in the early days of negotiations by ignoring the guideline.

Editorial Comment, Page 18; Parliament, Labour News, Page 12; Ford U.S. forecast, Page 34.

Israel agrees to sign draft peace treaty

BY L. DANIEL

TEL AVIV, Nov. 21.

ISRAEL is ready to sign a peace treaty with Egypt, but only on the basis of the draft drawn up in Washington at the end of last month, the Israeli Government announced today.

After a five-hour meeting, the Cabinet voted 15 to two for acceptance, but with the crucial reservation that it did not accept the Egyptian proposals made since then.

Reacting to the Israeli decision, Egypt decided to recall Gen. Kamal All, the Defence Minister and head of her delegation in Washington, to Cairo for consultations.

The Israeli Cabinet did not originally confirm the draft treaty because its preamble linked an Egyptian Israeli agreement with the proposed administrative autonomy on the West Bank and in the Gaza Strip, as well as a clause on the future of the Gaza Strip.

It was only after Mr. Moshe Dayan convinced Mr. Menachem Begin, the Prime Minister, that there was no chance of getting these two points changed that Mr. Begin and Mr. Ezer Weizman, the Defence Minister, decided to recommend acceptance to the Cabinet.

The draft which the Cabinet endorsed today does not provide for a timetable for autonomy.

But there is a feeling here that a compromise formula is in the making. Well-informed observers think that neither Mr. Sadat nor Mr. Begin wants negotiations to founder at the eleventh hour, or to make a mockery of the Nobel Prize awards.

Good faith

In return for the Israeli climb-down on reference to the linkage in the preamble and the clause on Gaza, Jerusalem expects Cairo to drop its demand for deletion of that clause in the draft treaty which provides that the Egyptian-Israeli agreement will take precedence over anti-Israeli pacts which Egypt has signed in the past.

This, perhaps more than any other point, is regarded as a test of good faith.

Other demands by Egypt since the draft treaty was drawn up include stationing of an Egyptian police force in Gaza, setting-up of a special Egyptian representation there, and submission by Israel of a state-by-state timetable for withdrawal of Israeli forces in Sinai in the nine months following ratification of the treaty.

These Egyptian demands have also been rejected by Israel.

But these are essentially minor points, and the Israeli Army has already started its withdrawal from the Gaza Strip, removing some non-combatant equipment from that part of Sinai to be evacuated in the nine months.

It remains to be seen if another Sadat-Begin-Carter meeting is needed to resolve the two main remaining issues, linkage, and the clause giving the Egyptian-Israeli treaty precedence over previous Egyptian obligations.

Mr. Begin refused to answer questions after the Cabinet meeting, saying he would do so only after briefing the Knesset Foreign Affairs and Security Committee tomorrow.

Jeopardises

The Israeli Government remains opposed to such a timetable in case it might meet the deadline, and thus jeopardise implementation of the Egyptian-Israeli peace treaty itself.

The Cabinet reaffirmed today that it would start talks on autonomy immediately the treaty had been ratified, as provided in the framework for Peace in the Middle East agreement at Camp David.

Thus the sticking point over the timing of changes on the West Bank and Gaza Strip remains unresolved.

Welsh mines study group appointed

BY JOHN LLOYD

THE GOVERNMENT has appointed a committee to study the South Wales area of the National Coal Board, which lost £27m last year and is heading for a last deficit in the current financial year.

At the same time, Mr. Philip Weekes, the area director, is negotiating with the National Union of Mineworkers over the closure of one of the area's more unprofitable pits, Deep Duffryn, which employs 470 mineworkers.

The study group, announced yesterday, will be headed by Mr. Alex Eadie, a junior Energy Minister, and will be a tripartite one, with representatives from Government, Coal Board and the mining unions.

The area as a whole is facing severe problems. Productivity is low—it tends to have a higher absentee rate than other areas—geological conditions are adverse, and the mines are old, with some coming to the end of their lives.

Last year's loss was up from £14.6m in the previous year, and more than double that made by the next biggest loss-maker, Western area, with a £13.3m deficit. It loses around £2.7m on a tonne of coal, against a national profit of 63p.

Mr. Weekes believes the investment which has been undertaken in the area since the Coal Board's Plan for Coal in 1974 reversed the downward trend in investment will mean it can be profitable by the 1980s.

assuming the older mines can be closed.

The Deep Duffryn closure is being opposed by the area Mineworkers' Union, which has referred the matter to its national executive. The executive will discuss the closure at its next meeting in December.

The area Coal Board says there is enough work in surrounding pits, within a 12-mile radius, for the 470 mineworkers who wish to continue in coal Board employment.

The closest pits are "Taff Merthyr"—where a £9m improvement scheme has recently been completed—Merthyr Vale and Trelewis Drift, the most productive colliery in the area.

On November 2, Mr. Weekes told the South Wales miners' representatives that he could see no possibility of keeping the pit open. The decision followed some years of negotiations on the pit between the Coal Board and union leaders in the area, during which various proposals were rejected by the Coal Board as being too costly.

It is believed that Coal Board chiefs in London have formally supported the Welsh Board decision, and told the union's national leaders that Deep Duffryn should be closed.

Deep Duffryn, which was sunk in 1950, is the oldest pit in South Wales. In the past four years, accumulated losses have totalled £5.5m, and over the past year, it has shown a loss of £7.50 per tonne of coal produced.

Government to phase out road tax

BY KENNETH GOODING, MOTOR INDUSTRY CORRESPONDENT

THE GOVERNMENT has decided to phase out the £50 road licence by 1983, and to increase the price of petrol gradually to compensate for the potential loss of revenue.

The move will cost 2,000 jobs. About 800 of these are expected to be at the Driver and Vehicle Licensing Centre, Swansea. This will be achieved by natural wastage which at Swansea is running at 500 a year. The centre currently employs 5,000.

The Department of Transport calculates that 19p a gallon will have to be added to petrol duty to make up for the loss of vehicle excise duty, which is expected to yield £240m in 1978-79.

The change should have a broadly neutral effect on the retail price index and on the revenue.

Mr. William Rodgers, Minister of Transport, said yesterday: "The majority of motorists will be better off or will find little or no change in their motoring costs, but the decision which will be widely welcomed is that the Government's proposals, but did not express outright opposi-

tion. However, Welsh Nationalist MPs said they would strenuously oppose the proposed measures because of "their devastating effect on rural areas."

Mr. Rodgers said that the change would save the taxpayer £20m in the current year. It would stop evasion. A study completed in July showed that between 7 and 9 per cent of motorists were evading road fund licence payments at a cost in revenue of between £50m and £85m a year.

It could also relieve pressure on the courts, which heard 185,000 evasion cases in 1977—and evasion appears to be on the increase.

The Department of Transport estimates that a 20p-a-gallon increase in the petrol price will reduce demand by up to 5 per cent, and save up to £75m on the UK's fuel bill at 1978-79 prices.

The timing of the computers at the end of the year will be useful life in 1983. But the Government also believes that British car makers are

now in a better position to cope with a move which can be expected to increase demand for smaller and less profitable cars.

Importers The Society of Motor Manufacturers and Traders last night welcomed the discussion paper outlining the proposed changes. It recalled that it had strongly opposed such a plan when first mooted four years ago "because it would have caused a significant shift in car buying patterns which might have favoured the smaller cars in which importers were stronger."

"But the situation has changed in the intervening period, and there will be further changes which the British industry can make over the five-year phase-in period."

Mr. Rodgers said that it will almost certainly be necessary to retain duty on DERV and vehicle excise duty on heavy goods vehicles "to enable the total tax paid to be related directly to the road track costs of the vehicle."

News analysis, Page 10

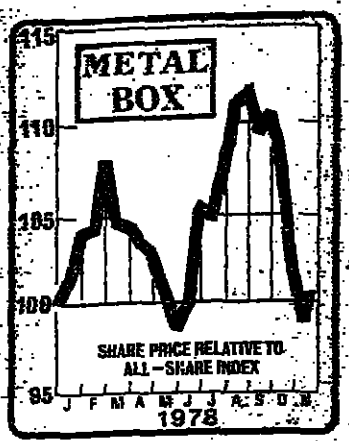
THE LEX COLUMN

A time of change at Metal Box

Metal Box's £35.9m rights issue comes at a time of upheaval in its main activities. The starting point is the growth in the market for beverage cans, rising about 6 per cent annually. With this has come the introduction of two piece cans, which are rapidly replacing the traditional three piece version and are apparently the automatic choice of customers if available.

Index rose 5.2 to 474.0

On a 28 per cent tax charge the multiple is about 7.



At the same time the easy trading arrangement with Continental Can has disappeared, which means that Metal Box can now move into new areas overseas but also has to face more competition on the home front.

The group says that the stock market's reaction in recent weeks to news of Continental Can's plans for UK investment has been overdone. But it also admits that its plans to accelerate the rate of spending on the new technology are designed to stop the competition from grabbing a once-off opportunity.

Around a quarter of its beverage cans are currently of the two piece variety; by the early 1980s, this could be nearer 100 per cent.

This very substantial spending is defensive to the extent that it is protecting the group's existing position in the market place. On the offensive, it has already made significant investments in the U.S., and plans more. It is also investing heavily in its central heating business, which is booming. With debt currently representing roughly half shareholders' funds, it could have got by without the rights issue — its second within four years. But it wants to be able to keep all its investment options open.

The question is whether the new money will enable a strong business to grow stronger, or whether it will be swallowed up in an increasingly competitive environment. At the moment, the stock market may well take the bullish view. The shares, which have been very weak lately, now yield 9 per cent on an ex-rights basis, and pre-tax profits at the interim stage are up a quarter at £81.4m compared with last year's strike-torn first half. For the year, they could rise from £55.5m to around £68m.

But there are a lot of unanswered questions for the longer term. Metal Box does not expect that the switch to two-piece equipment will bring any significant write offs, but its production record in this area so

far has not been altogether smooth.

Allied Breweries

A marked improvement in UK beer, wine and spirits sales in the last six weeks of the year has helped Allied Breweries to a 17 per cent increase in the year's profits, which come out of a pre-tax £90.2m.

Interim stage Allied comes out there in force. Altogether there is 19 per cent ahead in the final 21 weeks — with sales during the same period up less than 15 per cent.

The margin improvement appears to have been most significant on the UK beer side, although this probably reflects the continual benefit of last January's price increase rather than any above-average volume gains. The recently-completed reorganisation may also be starting to show through. Wines, spirits and soft drinks started the year slowly, with a disappointing Christmas and a poor spring, but here too a late summer rally reflected the impact of more consumer spending. Elsewhere, international beers sales and profits have been flat while the hotels, which account for less than 2 per cent of group profits, have had an "encouraging" year.

Allied's decision to extend this accounting period to the end of February means that the next set of figures will cover 17 months, and include five months of the J. Lyons results. So it has been identified, and the picture will be some time before comparisons can be made. Still, yesterday's figures did not disappoint the market and the shares closed 1p higher at 84p.

U.S. gold auction

Yesterday's monthly U.S. gold auction was watched with more than usual interest here in Europe. The amount on offer, 700,000 ozs, was more than double the previous monthly quota and provided the first real test of the gold market's stamina, now that it is faced with sharply higher U.S. sales. Next month the U.S. authorities plan to sell "at least" 1.1m ozs.

Immediately ahead of the auction the gold price touched \$203 per oz, helped by short covering from New York. However, as the U.S. authorities began announcing the bids the gold price started to move lower and the initial reaction of gold dealers in Europe was not encouraging. Most of the familiar faces found in earlier monthly auctions were still there, but the total amount in bid for just under 1m ozs was considerably below normal.

Usually, highly active participants such as the Dresdner Bank kept a very low profile although at night a bid for 100,000 ozs was understood to be 25 weeks — with sales during the same period up less than 15 per cent.

This should give some guide as to where the price will open in London this morning. However, the key question of whether the market can digest 1.1m ozs per month has still to be answered. The low volume of bids at yesterday's auction was not very auspicious.

GEC

The short term financial implications of GEC's £22m foray into the U.S. — via an agreed bid for A. B. Dick — are negligible. The company should cover its financing costs in year one, and will have scarcely any impact on the profile of a group of GEC's size. But the suggestion is that this is only the first step in a process which over the next year or so could considerably alter GEC's future shape. The next pieces in the jigsaw — including more acquisitions — have apparently already been identified, and the picture that could emerge might be of a group much more heavily committed to communication systems in offices, shops and factories.

Lloyds plans Saturday opening at 50 banks

BY MICHAEL BLANDEN AND NICK GARNETT

LLOYDS BANK is planning to open on Saturday mornings at 50 to 60 of its branches as part of a plan, announced yesterday to extend bank hours.

The Lloyds proposals go further than those from other banks, and will require detailed negotiation with staff. The bank said that preliminary notice of the plan had been given to the staff unions.

The National Union of Bank Employees said last night that it was "appalled" at the proposals and reaffirmed its total opposition to Saturday working. It would also seek a "very high price" for conceding flexible weekday opening.

The Lloyds Staff Association, which has more Lloyds members than the union, took a more cautious view but said that it opposed any general move towards Saturday opening.

The Lloyds plan covers five separate points: 1. Saturday morning opening is to be introduced for personal business in 50 to 60 "high demand" branches in shopping and tourist areas.

2. A personal counter service is to be made available until 7 p.m. on a day a week not excluding Fridays, in branches where there is a special need.

3. The bank's 100 or so through-the-wall cashpoint cash dispensers will be available from 8 a.m. to 9 p.m. Monday to Saturday.

At present, they are available only from 9 a.m. to 7 p.m.

4. Most of the bank's 475 cash dispensers inside branch buildings will be made available for longer hours. At present, customers can use them only in banking hours, but they will become available during most of the bank's working day — effectively, from 9 a.m. to 5 p.m.

5. A limited counter service, chiefly for personal business, will be made available until about 4.30 p.m. in selected branches.

The move follows the recommendation of the Price Commission in its report on bank charges this year that the banks should seek more flexible hours.

Midland and Barclays have announced limited experiments in flexible hours. National Westminster has set up a joint working party to examine the issue.

Mr. Leif Mills, general secretary of the bank union, said that the bank had handled the issue in a "ham-fisted" manner by not fully consulting the staff bodies.

The union, which is holding a special delegate conference in January on flexible opening, said that it would seek high cash payments and a four-day week for staff at branches involved with lengthened weekday opening.

Mr. John Bealey, the staff association's general secretary, said that if staffing was on a voluntary basis, the association would be willing to enter discussions, but the size of any money offer the bank made would be important.

Times talks may make progress

BY CHRISTIAN TYLER, LABOUR EDITOR

TIMES NEWSPAPERS may today register some progress in negotiations with printing unions at national level, when the wording of a new disputes procedure is expected to be agreed.

The company met leaders of six of the seven print unions yesterday, to discuss this part of a large package of industrial relations reforms which it has said must be agreed by union officials at all levels by tomorrow week.

But its threat to suspend publication of The Times, its three supplements and the Sunday Times on that day still looks as if it will be carried out because the National Graphical Association has refused to talk to the company until the suspension threat is removed.

The unions say progress in negotiations with the 54 different bargaining units in the company is very slow. Only one agreement has been made, but a couple more may be announced soon.

Times management hopes progress in its talks with the rest of the unions will encourage the NGA to reconsider what Mr. Douglas Smith, director and general manager, yesterday called a "quite peculiar decision." He said: "We are not giving up hope yet."

The company has dropped a penalty clause from the proposed disputes procedure which could have meant fines for staff if one group stopped the paper with unofficial action. It is now, apparently, looking for a procedure which will be binding but without penalties. The formula, it agreed today, would have to be endorsed by the unions' chapels (office branches).

A short statement from the company last night said that the day's talks had been "held in a very constructive atmosphere and considerable progress was made."

The unions represented by general secretaries or national officers at the talks, which resume this afternoon, are the National Society of Operative Printers, Graphical and Media Personnel, the Society of Graphical and Allied Trades, the Amalgamated Union of Engineering Workers, the Electrical and Plumbing Trades Union and the National Union of Journalists.

statistics, any motorist who travels up to 7,500 miles a year at an average of 30 miles to the gallon would at least break even, if petrol went up 5p a gallon and the road fund licence was abolished.

The extra cost would be £17 a year or 32p a week for the private motorist travelling 10,000 miles a year.

Mr. Rodgers admitted that the move would leave rural motorists "a few pence worse off each week." Taxi and hire car fees would also have to rise to take account of the substantial increase in costs.

The RAC and the Road Haulage Association maintained that the change would involve extra costs for the business motorist, and these would be passed on to consumers.

Mr. Norman Fowler, the shadow Transport Minister, raised various questions about the Government's proposals, but did not express outright opposi-

Continued from Page 1

Metal Box

houghton, Lancs., where it produces two-piece cans.

In spite of the fact that this type of container can be made at 20 per cent less cost to the manufacturer than the traditional three-piece can, Metal Box had made no profit on this operation until recently.

Four new lines, two for food cans and two for beer cans, are due to come on stream early next year at a new factory at Braunstone, Leics., the result of a £40m investment.

The group is negotiating with its workers on pay, and hopes that an offer on productivity will prevent a recurrence of the earlier labour troubles.

Metal Box has about 70 per cent of the total British market for cans, though its market share in two-piece cans is slightly below this.

Machinery for the four new lines announced yesterday has already been ordered, and it is expected that they will come on stream by 1980.

Sir Alex said that "the expansion would have gone ahead in any case, but over a period of five years rather than two." By bringing forward the plans it is hoped that Metal Box's competitors will be forestalled from planning further expansion.

A major problem faced by can manufacturers in the past two years has been frequent price increases for tinplate by the British Steel Corporation.

The rate of increase has recently slowed down considerably, and this is expected to give a new edge to the competitiveness of cans with the glass packaging industry.

Grant given for rail link

THE Welsh Office is to make a grant under the 1974 Railways Act of more than £1m to the National Coal Board for a rail link in South Wales between the new Treforon Colliery development and the nearby Dulais Valley branchline.

It will enable more than 500,000 tonnes of coal a year to be taken by rail rather than road to an NCB washery in the Neath Valley.

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